

FY 2022 City of Casper Adopted Budget



*We're Back
in Business*



Ford Wyoming Center — 40 Eventful Years

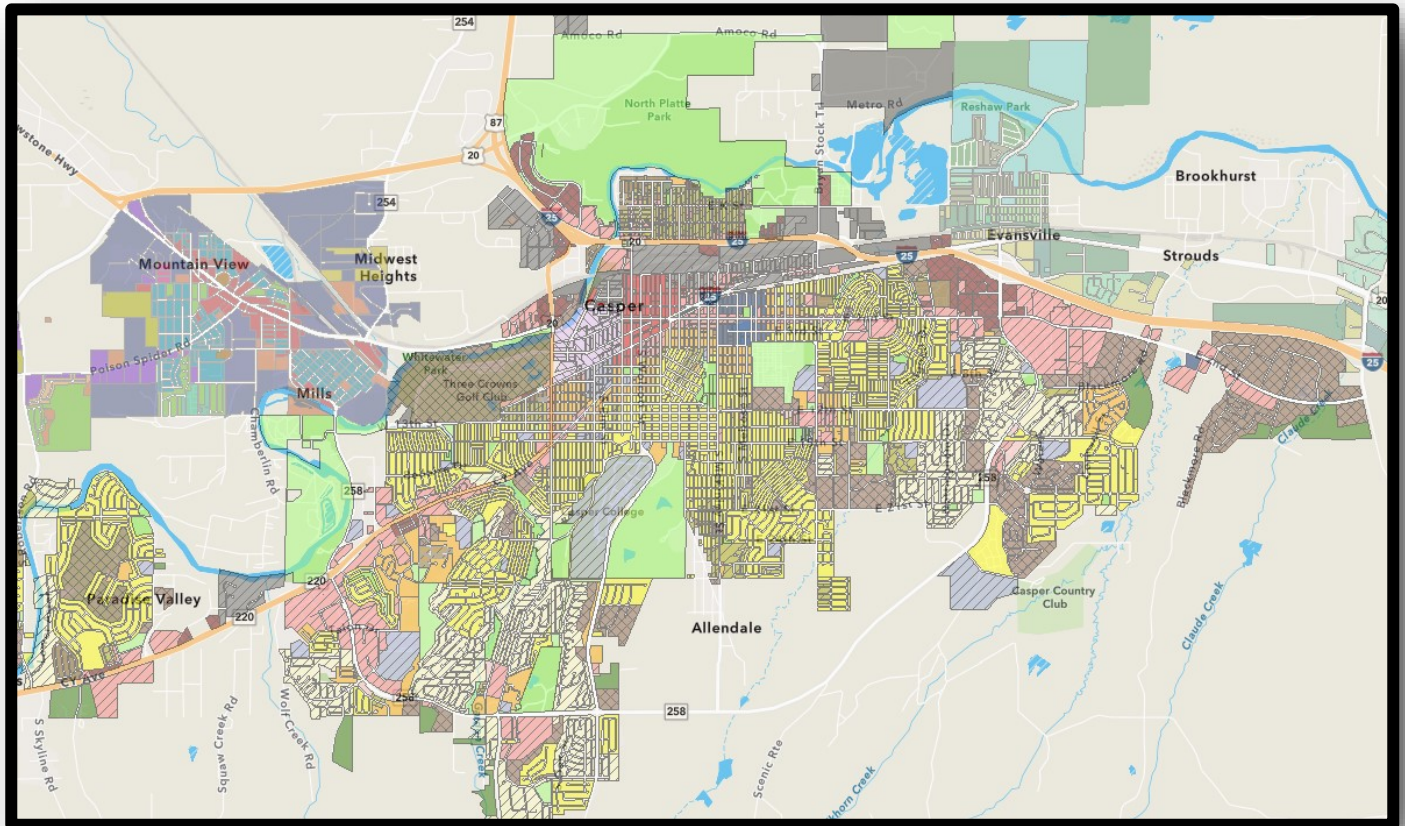


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Section 1: Citywide Summary



Citywide Budget

Citywide Budget Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$137,869,869)	(\$156,316,756)	(\$164,193,123)	(\$142,352,023)	-9%
Local Taxes	(\$20,725,267)	(\$17,378,676)	(\$19,978,676)	(\$21,088,478)	21%
Licences and Permits	(\$5,360,374)	(\$5,944,395)	(\$6,158,198)	(\$6,087,900)	2%
Intergovernmental	(\$41,863,226)	(\$52,616,805)	(\$51,322,914)	(\$50,326,774)	-4%
Goods and Svcs Rev	(\$31,537,981)	(\$30,275,011)	(\$30,183,060)	(\$31,658,482)	5%
Fines and Forfeits	(\$814,162)	(\$877,888)	(\$1,016,470)	(\$1,040,000)	18%
Misc Revenue	(\$10,675,448)	(\$4,341,203)	(\$5,096,857)	(\$5,515,468)	27%
Utility Revenue	(\$15,240,624)	(\$15,859,031)	(\$28,880,052)	(\$15,275,439)	-4%
Other Sources	(\$11,652,788)	(\$27,195,838)	(\$21,556,896)	(\$11,359,483)	-58%
Application of Cash	\$0	(\$1,827,908)	\$0	\$0	-100%
Expense	\$140,146,098	\$196,578,298	\$147,713,829	\$147,046,429	-25%
Personnel Services	\$50,853,247	\$51,409,880	\$50,127,704	\$53,970,227	5%
Materials & Supplies	\$17,853,463	\$17,695,247	\$17,749,547	\$19,012,262	7%
Contractual Services	\$17,184,723	\$18,120,533	\$17,023,115	\$18,871,106	4%
Capital Outlay	\$29,768,280	\$68,758,159	\$26,833,745	\$29,930,237	-56%
Depreciation / Amort	\$19,351	\$21,812	\$0	\$0	-100%
Debt Service	\$355,950	\$2,397,583	\$2,362,637	\$2,407,585	0%
Transfers Out	\$10,950,770	\$25,912,703	\$22,855,186	\$10,508,359	-59%
Other Costs	\$4,810,389	\$4,838,398	\$4,948,772	\$5,602,985	16%
Utility Expense	\$5,335,045	\$5,742,841	\$5,755,356	\$6,724,202	17%
Health Fund Misc	\$3,001,223	\$1,666,322	\$45,000	\$10,000	-99%
Tax Expense	\$13,658	\$14,820	\$12,767	\$9,466	-36%
Citywide Net Decrease (Increase)	\$2,276,229	\$40,261,542	(\$16,479,294)	\$4,694,406	-88%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue, By Fund	(\$137,869,869)	(\$156,316,756)	(\$164,193,123)	(\$142,352,023)	-9%
General Fund	(\$45,794,964)	(\$47,271,051)	(\$62,913,972)	(\$49,526,072)	5%
Opportunities Fund	(\$112,416)	(\$21,293)	(\$21,293)	(\$23,281)	9%
Perpetual Care Fund	(\$683,575)	(\$572,124)	(\$572,124)	(\$606,292)	6%
Local Assessment District Fund	(\$46,817)	(\$90,325)	(\$23,325)	(\$18,837)	-79%
Metro Animal Fund	(\$737,937)	(\$1,526,439)	(\$1,519,102)	(\$1,397,641)	-8%
River Fund	\$0	(\$654,109)	(\$605,109)	(\$841,640)	29%
CARES Act Funding	\$0	(\$13,115,468)	(\$13,115,468)	(\$200,000)	-98%
Weed & Pest Fund	(\$517,834)	(\$582,722)	(\$579,914)	(\$614,296)	5%
CDBG Program Fund	(\$20,608)	(\$164)	(\$164)	\$0	-100%
Special Fire Assistance Fund	(\$82,695)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Revolving Land Fund	(\$511,940)	(\$1,011,864)	(\$360,864)	(\$608,062)	-40%
Police Grants Fund	(\$181,475)	(\$430,756)	(\$421,566)	(\$410,195)	-5%
Public Transit Fund	(\$2,218,513)	(\$2,715,846)	(\$2,720,846)	(\$3,031,375)	12%
Metropolitan Planning	(\$732,574)	(\$1,162,817)	(\$1,159,703)	(\$1,310,248)	13%
Public Safety Communications	(\$2,260,131)	(\$2,739,364)	(\$2,722,292)	(\$2,859,779)	4%
Redevelopment Loan Fund	(\$17,065)	(\$60,000)	(\$64,172)	(\$60,000)	0%
Capital Projects Fund	(\$17,839,678)	(\$18,366,058)	(\$16,253,035)	(\$18,405,039)	0%
Water Distribution Fund	(\$17,886,172)	(\$14,308,334)	(\$15,932,452)	(\$15,244,752)	7%
Water Treatment Plant Ops Fund	(\$3,084,426)	(\$3,365,105)	(\$3,352,237)	(\$3,480,989)	3%
Sewer Fund	(\$6,792,493)	(\$6,401,160)	(\$6,387,910)	(\$7,000,966)	9%
Wastewater Treatment Plant	(\$6,415,794)	(\$14,387,320)	(\$7,369,155)	(\$7,008,143)	-51%
Refuse Collection Fund	(\$7,054,898)	(\$7,598,932)	(\$7,389,478)	(\$7,532,836)	-1%
Balefill Fund	(\$7,783,224)	(\$7,974,362)	(\$8,514,943)	(\$9,570,843)	20%
Aquatics Fund	(\$887,417)	(\$1,054,599)	(\$1,054,599)	(\$1,118,757)	6%
Golf Course Fund	(\$692,683)	(\$904,049)	(\$900,000)	(\$888,037)	-2%
Ice Arena Fund	(\$567,909)	(\$507,631)	(\$505,587)	(\$560,885)	10%
Recreation Center Fund	(\$1,254,121)	(\$1,494,841)	(\$1,488,470)	(\$1,498,970)	0%
Hogadon Fund	(\$874,016)	(\$872,215)	(\$867,605)	(\$967,504)	11%
Ford Wyoming Center Fund	(\$1,119,613)	(\$1,071,243)	(\$886,836)	(\$980,910)	-8%
Parking Fund	(\$15,315)	(\$7,854)	(\$9,951)	(\$20,118)	156%
Fleet Maintenance Fund	(\$4,352,808)	(\$2,659,036)	(\$3,095,190)	(\$3,197,988)	20%
Buildings and Structures Fund	(\$935,597)	(\$1,067,592)	(\$1,061,664)	(\$1,211,688)	13%
Health Insurance Fund	(\$4,363,575)	(\$20,201)	(\$20,201)	(\$4,414)	-78%
Property Insurance Fund	(\$2,031,589)	(\$2,226,883)	(\$2,228,896)	(\$2,076,466)	-7%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Expenses, By Fund	\$140,146,098	\$196,578,298	\$147,713,829	\$147,046,429	-25%
General Fund	\$50,249,405	\$59,730,008	\$58,955,612	\$49,525,171	-17%
Opportunities Fund	\$912	\$1,479,455	\$1,004,922	\$250,682	-83%
Perpetual Care Fund	\$864,958	\$2,162,035	\$514,781	\$1,304,766	-40%
Local Assessment District Fund	\$23,004	\$1,744,466	\$1,744,466	\$187	-100%
Metro Animal Fund	\$675,037	\$1,457,975	\$1,428,978	\$1,348,201	-8%
River Fund	\$0	\$201,567	\$109,067	\$836,955	315%
CARES Act Funding	\$0	\$1,513,434	\$1,513,434	\$250,000	-83%
Weed & Pest Fund	\$509,707	\$692,618	\$689,810	\$534,632	-23%
CDBG Program Fund	\$20,608	\$18,531	\$0	\$0	-100%
Special Fire Assistance Fund	\$70,599	\$196,767	\$196,767	\$84,920	-57%
Revolving Land Fund	\$38,542	\$932,462	\$42,462	\$282,942	-70%
Police Grants Fund	\$225,581	\$430,756	\$421,566	\$410,195	-5%
Public Transit Fund	\$2,220,749	\$2,722,646	\$2,720,846	\$3,031,375	11%
Metropolitan Planning	\$752,504	\$1,260,204	\$1,148,703	\$1,307,693	4%
Public Safety Communications	\$2,791,181	\$2,948,401	\$2,793,301	\$2,760,821	-6%
Redevelopment Loan Fund	\$68,160	\$50,000	\$64,172	\$60,000	20%
Capital Projects Fund	\$19,225,750	\$31,406,808	\$12,980,359	\$19,354,292	-38%
Water Distribution Fund	\$15,476,264	\$20,523,310	\$15,007,902	\$16,366,972	-20%
Water Treatment Plant Ops Fund	\$3,217,831	\$3,385,013	\$3,361,476	\$3,482,696	3%
Sewer Fund	\$6,214,778	\$8,431,941	\$7,185,622	\$7,999,554	-5%
Wastewater Treatment Plant	\$5,284,534	\$18,541,220	\$6,570,469	\$6,643,226	-64%
Refuse Collection Fund	\$7,909,689	\$9,543,217	\$8,402,449	\$8,591,671	-10%
Balefill Fund	\$7,175,291	\$12,729,425	\$8,363,147	\$9,483,045	-26%
Aquatics Fund	\$954,137	\$1,057,138	\$1,054,705	\$1,118,757	6%
Golf Course Fund	\$792,670	\$933,293	\$859,244	\$882,727	-5%
Ice Arena Fund	\$626,678	\$511,513	\$509,469	\$560,885	10%
Recreation Center Fund	\$1,416,912	\$1,497,789	\$1,491,418	\$1,498,970	0%
Hogadon Fund	\$826,479	\$874,788	\$869,805	\$967,504	11%
Ford Wyoming Center Fund	\$1,018,279	\$1,058,833	\$886,836	\$1,013,540	-4%
Parking Fund	\$38,082	\$123,877	\$117,240	\$179,382	45%
Fleet Maintenance Fund	\$4,551,131	\$2,395,939	\$3,038,428	\$3,261,778	36%
Buildings and Structures Fund	\$1,028,958	\$1,046,918	\$1,004,663	\$983,491	-6%
Health Insurance Fund	\$4,062,237	\$2,364,525	\$335,203	\$422,100	-82%
Property Insurance Fund	\$1,815,451	\$2,611,425	\$2,326,505	\$2,247,299	-14%

Section 2: General Fund



General Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$45,794,964)	(\$47,271,051)	(\$62,913,972)	(\$49,526,072)	5%
Local Taxes	(\$4,270,252)	(\$4,403,676)	(\$4,403,676)	(\$4,405,770)	0%
Licences and Permits	(\$5,355,404)	(\$5,939,395)	(\$6,153,198)	(\$6,082,900)	2%
Intergovernmental	(\$28,631,093)	(\$27,956,149)	(\$31,932,288)	(\$32,413,246)	16%
Goods and Svcs Rev	(\$4,985,577)	(\$4,307,330)	(\$4,066,578)	(\$4,282,602)	-1%
Fines and Forfeits	(\$814,162)	(\$877,888)	(\$1,016,470)	(\$1,040,000)	18%
Misc Revenue	(\$1,088,615)	(\$718,330)	(\$987,296)	(\$1,014,754)	41%
Utility Revenue	(\$3,050)	(\$3,000)	(\$13,106,191)	(\$3,000)	0%
Other Sources	(\$646,811)	(\$1,237,375)	(\$1,248,275)	(\$283,800)	-77%
Application of Cash	\$0	(\$1,827,908)	\$0	\$0	-100%
Expense	\$50,249,405	\$59,730,008	\$58,955,612	\$49,525,171	-17%
Personnel Services	\$33,831,526	\$32,361,372	\$31,296,925	\$32,665,702	1%
Materials & Supplies	\$2,702,085	\$3,034,914	\$3,055,074	\$3,272,824	8%
Contractual Services	\$4,613,378	\$4,796,590	\$4,824,557	\$5,067,607	6%
Capital Outlay	\$881,171	\$710,697	\$732,585	\$51,300	-93%
Transfers Out	\$5,119,100	\$15,591,274	\$15,591,274	\$4,388,229	-72%
Other Costs	\$2,396,288	\$2,603,330	\$2,803,753	\$3,128,613	20%
Utility Expense	\$701,661	\$625,917	\$647,582	\$947,016	51%
Tax Expense	\$4,195	\$5,914	\$3,861	\$3,880	-34%
General Fund Net Decrease (Increase)	\$4,454,441	\$12,458,957	(\$3,958,360)	(\$900)	-100%

Summary of Expenses, By Operational Unit

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
General Fund Total	\$50,249,405	\$59,730,008	\$58,955,612	\$49,525,171	-17%
General Fund Revenue	\$5,207,460	\$11,124,717	\$11,143,137	\$31,266	-100%
General Fund Transfers Out	\$0	\$4,499,175	\$4,499,175	\$4,388,229	-2%
City Council	\$1,563,808	\$477,996	\$367,713	\$237,689	-50%
City Manager	\$626,049	\$665,028	\$614,340	\$1,010,690	52%
City Clerk	\$430,339	\$476,993	\$470,916	\$488,467	2%
Social Community Services	\$1,044,698	\$2,594,305	\$1,693,572	\$1,270,338	-51%
Municipal Court	\$625,748	\$618,389	\$684,553	\$786,557	27%
City Attorney	\$675,957	\$728,118	\$696,193	\$698,161	-4%
Human Resources	\$954,479	\$706,003	\$681,989	\$695,576	-1%
City Hall	\$382,848	\$389,888	\$389,888	\$418,516	7%
Marathon Building	\$13,430	\$11,680	\$11,680	\$20,926	79%
Miller St. Dormitory	\$4,644	\$5,959	\$4,056	\$19,973	235%
City Center Building	\$13,149	\$13,045	\$14,150	\$86,564	564%
Ash Street Building	\$0	\$0	\$670	\$22,630	999%
Information Services	\$1,421,902	\$1,676,624	\$1,629,349	\$1,817,323	8%
Finance	\$1,352,137	\$1,146,707	\$1,273,523	\$996,277	-13%
Customer Service	\$753,027	\$823,773	\$829,395	\$811,398	-2%
Meter Services	\$593,476	\$0	\$0	\$0	0%
Engineering	\$882,877	\$898,212	\$886,203	\$885,567	-1%
Streets	\$3,225,223	\$2,888,669	\$2,909,092	\$3,171,934	10%
Traffic Control	\$634,147	\$869,738	\$822,855	\$790,000	-9%
Planning	\$452,300	\$477,734	\$462,947	\$371,909	-22%
Code Enforcement	\$957,100	\$1,016,415	\$1,002,815	\$1,035,084	2%
Police Administration	\$14,784,796	\$15,147,156	\$15,494,547	\$15,594,082	3%
Police Canine Operations	\$0	\$17,000	\$8,000	\$10,750	-37%
Police Career Services	\$0	\$187,514	\$123,650	\$420,000	124%
Police Investigations	\$0	\$56,214	\$42,019	\$69,000	23%
Police Patrol	\$0	\$20,334	\$16,444	\$22,500	11%
Police Records	\$0	\$4,150	\$3,400	\$28,700	592%
Police Traffic Enforcement	\$0	\$20,820	\$2,500	\$7,500	-64%
Police Animal Control	\$591,868	\$0	\$0	\$0	0%
Fire-EMS Administration	\$9,805,081	\$8,726,762	\$8,712,734	\$9,452,219	8%
Fire-EMS Operations	\$270,968	\$554,089	\$545,708	\$590,445	7%
Fire-EMS Training	\$100,480	\$84,619	\$103,000	\$110,000	30%
Fire-EMS Prevent & Inspect	\$29,242	\$30,000	\$30,000	\$30,000	0%
Parks - Athletic Maint.	\$104,060	\$75,847	\$108,000	\$134,500	77%
Parks - Parks Maint.	\$1,846,148	\$1,760,402	\$1,747,871	\$1,931,385	10%
Parks - Urban Forestry	\$7,006	\$16,000	\$16,000	\$20,000	25%
Parks - Special Areas	\$117,938	\$78,820	\$78,820	\$139,700	77%
Cemetery	\$379,772	\$429,704	\$427,156	\$495,620	15%
Ft. Caspar Museum	\$397,250	\$411,410	\$407,551	\$413,697	1%

General Fund Revenue Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$45,792,097)	(\$47,271,051)	(\$62,913,198)	(\$49,525,572)	5%
Local Taxes	(\$4,270,252)	(\$4,403,676)	(\$4,403,676)	(\$4,405,770)	0%
Licences and Permits	(\$5,355,404)	(\$5,939,395)	(\$6,153,198)	(\$6,082,900)	2%
Intergovernmental	(\$28,631,093)	(\$27,956,149)	(\$31,932,288)	(\$32,413,246)	16%
Goods and Svcs Rev	(\$4,985,577)	(\$4,307,330)	(\$4,066,578)	(\$4,282,602)	-1%
Fines and Forfeits	(\$814,162)	(\$877,888)	(\$1,016,470)	(\$1,040,000)	18%
Misc Revenue	(\$1,085,748)	(\$718,330)	(\$986,522)	(\$1,014,254)	41%
Utility Revenue	(\$3,050)	(\$3,000)	(\$13,106,191)	(\$3,000)	0%
Other Sources	(\$646,811)	(\$1,237,375)	(\$1,248,275)	(\$283,800)	-77%
Application of Cash	\$0	(\$1,827,908)	\$0	\$0	-100%
Expense	\$5,207,460	\$11,124,717	\$11,143,137	\$31,266	-100%
Contractual Services	\$88,360	\$0	\$18,420	\$31,266	999%
Transfers Out	\$5,119,100	\$11,124,717	\$11,124,717	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
General Fund Revenue	(\$40,584,637)	(\$36,146,334)	(\$51,770,061)	(\$49,494,306)	37%
Local Taxes	(\$4,270,252)	(\$4,403,676)	(\$4,403,676)	(\$4,405,770)	0%
General Property Tax	(\$4,270,252)	(\$4,403,676)	(\$4,403,676)	(\$4,405,770)	0%
Licences and Permits	(\$5,355,404)	(\$5,939,395)	(\$6,153,198)	(\$6,082,900)	2%
Franchise Fees	(\$3,986,681)	(\$4,698,100)	(\$4,698,100)	(\$4,580,800)	-2%
Business Licenses & Permits	(\$1,142,748)	(\$1,001,250)	(\$1,215,053)	(\$1,275,600)	27%
Liquor Licenses	(\$154,331)	(\$154,670)	(\$154,670)	(\$154,800)	0%
Health License	(\$40,186)	(\$41,150)	(\$41,150)	(\$40,200)	-2%
Other Licenses & Permits	(\$31,458)	(\$44,225)	(\$44,225)	(\$31,500)	-29%
Intergovernmental	(\$28,631,093)	(\$27,956,149)	(\$31,932,288)	(\$32,413,246)	16%
Federal Grants	\$0	(\$6,600)	\$0	\$0	-100%
Municipal Share of State Sales	(\$15,548,921)	(\$15,149,519)	(\$18,330,331)	(\$19,246,848)	27%
Cigarette Tax	(\$267,562)	(\$267,956)	(\$267,956)	(\$267,562)	0%
Mineral Royalites Tax	(\$2,063,305)	(\$2,075,600)	(\$2,063,222)	(\$2,063,572)	-1%
Severance Tax	(\$2,052,141)	(\$2,052,140)	(\$2,044,170)	(\$2,044,170)	0%
Gasoline Tax	(\$1,167,902)	(\$1,213,530)	(\$1,296,921)	(\$1,310,836)	8%
Special Fuels Tax	(\$557,446)	(\$558,896)	(\$582,936)	(\$586,727)	5%
Gaming Revenue	(\$634,819)	(\$610,732)	(\$798,800)	(\$1,004,346)	64%
Direct Distribution	(\$4,148,638)	(\$3,986,176)	(\$3,772,526)	(\$3,861,238)	-3%
Automobile Tax	(\$1,570,933)	(\$1,561,710)	(\$2,090,210)	(\$2,010,110)	29%
Intergovernmental User Charges	(\$125,764)	(\$146,290)	(\$15,400)	(\$17,837)	-88%
Intergovernmental Reimb.	(\$493,663)	(\$327,000)	(\$669,816)	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Goods and Svcs Rev	(\$4,985,577)	(\$4,307,330)	(\$4,066,578)	(\$4,282,602)	-1%
Admissions	(\$18,762)	(\$26,000)	(\$26,000)	(\$24,000)	-8%
Street Sidewalk & Curb Cuts	(\$3,330)	(\$3,500)	(\$3,500)	(\$3,000)	-14%
Service Fees	(\$476,817)	(\$502,852)	(\$450,000)	(\$500,000)	-1%
User Fees	(\$13,588)	(\$17,625)	(\$17,625)	(\$13,500)	-23%
Concessions	(\$32,275)	(\$50,000)	(\$50,000)	(\$33,000)	-34%
Other Fees & Charges	(\$278,751)	(\$294,900)	(\$75,000)	\$0	-100%
Police Contract Wages	(\$37,729)	(\$50,000)	(\$50,000)	(\$50,000)	0%
Police Accident Reports	(\$632)	(\$600)	(\$600)	(\$600)	0%
Police VIN Checks	(\$37,198)	(\$60,000)	(\$60,000)	(\$38,000)	-37%
SRO Officer Services	(\$697,050)	(\$744,500)	(\$776,500)	(\$493,805)	-34%
Police Misc.	(\$25,329)	(\$36,000)	(\$36,000)	(\$36,000)	0%
Interdepartmental Services	(\$3,250,868)	(\$2,414,239)	(\$2,414,239)	(\$2,946,827)	22%
Cemetery Fees	(\$113,248)	(\$107,114)	(\$107,114)	(\$143,870)	34%
Fines and Forfeits	(\$814,162)	(\$877,888)	(\$1,016,470)	(\$1,040,000)	18%
Court Fines and Forfeits	(\$806,183)	(\$841,418)	(\$980,000)	(\$1,000,000)	19%
Parking Fines	(\$7,979)	(\$36,470)	(\$36,470)	(\$40,000)	10%
Misc Revenue	(\$1,085,748)	(\$718,330)	(\$986,522)	(\$1,014,254)	41%
Interest Earned	(\$345,574)	(\$286,155)	(\$286,155)	(\$254,068)	-11%
Rentals and Leases	(\$106,456)	(\$102,115)	(\$102,115)	(\$313,350)	207%
Gain/Loss on Sale of Cap Asset	\$0	\$0	(\$65,340)	\$0	0%
Contributions	(\$25,000)	\$0	(\$45,247)	\$0	0%
Misc. Revenue	(\$513,106)	(\$218,060)	(\$375,665)	(\$334,836)	54%
Restitution	(\$3,511)	(\$4,000)	(\$4,000)	(\$4,000)	0%
Reimbursements	(\$92,102)	(\$108,000)	(\$108,000)	(\$108,000)	0%
Utility Revenue	(\$3,050)	(\$3,000)	(\$13,106,191)	(\$3,000)	0%
Special Revenue	(\$3,050)	(\$3,000)	(\$13,106,191)	(\$3,000)	0%
Other Sources	(\$646,811)	(\$1,237,375)	(\$1,248,275)	(\$283,800)	-77%
Transfers In	(\$537,005)	(\$1,150,875)	(\$1,150,875)	(\$201,000)	-83%
Gain/Loss on Sales of Investme	(\$40,458)	\$0	(\$10,900)	\$0	0%
Loan Payments	(\$69,348)	(\$86,500)	(\$86,500)	(\$82,800)	-4%
Application of Cash	\$0	(\$1,827,908)	\$0	\$0	-100%
Application of Available Cash	\$0	(\$1,827,908)	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Contractual Services	\$88,360	\$0	\$18,420	\$31,266	999%
Investment Services	\$0	\$0	\$0	\$31,266	999%
Miscellaneous	\$88,360	\$0	\$3,000	\$0	0%
Other Contractual	\$0	\$0	\$15,420	\$0	0%
Transfers Out	\$5,119,100	\$11,124,717	\$11,124,717	\$0	-100%
Transfers Out	\$5,119,100	\$11,124,717	\$11,124,717	\$0	-100%

General Fund Transfers Out Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$0	\$4,499,175	\$4,499,175	\$4,388,229	-2%
Contractual Services	\$0	\$32,618	\$32,618	\$0	-100%
Transfers Out	\$0	\$4,466,557	\$4,466,557	\$4,388,229	-2%

General Fund - Transfers Out Detail

\$4,388,229

Aquatics Contribution	\$12,239
Ford Wyoming Center contribution	\$914,600
Hogadon Fund contribution	\$250,296
Ice Arena Fund Contribution	\$145,286
Metro Fund Contribution	\$1,129,004
MPO Contribution	\$120,000
PSCC Fund contribution	\$1,108,814
Rec Center Fund contribution	\$697,990
River Fund Contribution	\$10,000

City Council

Authorized Positions for City Council

Full Time Positions:	9.00
CITY COUNCIL	9.00

City Council Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$1,563,808	\$477,996	\$367,713	\$237,689	-50%
Personnel Services	\$975,820	\$177,510	\$77,510	\$77,508	-56%
Materials & Supplies	\$64,564	\$168,482	\$168,200	\$4,865	-97%
Contractual Services	(\$7,489)	\$5,000	\$5,000	\$20,500	310%
Capital Outlay	\$475,406	\$9,300	\$9,300	\$3,800	-59%
Other Costs	\$55,331	\$116,703	\$106,703	\$130,656	12%
Utility Expense	\$176	\$1,000	\$1,000	\$360	-64%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
City Council	\$1,563,808	\$477,996	\$367,713	\$237,689	-50%
Personnel Services	\$975,820	\$177,510	\$77,510	\$77,508	-56%
Salaries and Wages - FT	\$976,848	\$72,000	\$72,000	\$72,000	0%
Supplemental Pay	\$0	\$100,000	\$0	\$0	-100%
FICA/MC Contributions	\$5,439	\$5,510	\$5,510	\$5,508	0%
Workers Compensation	(\$6,467)	\$0	\$0	\$0	0%
Materials & Supplies	\$64,564	\$168,482	\$168,200	\$4,865	-97%
General Supplies and Materials	\$64,076	\$165,282	\$165,000	\$1,500	-99%
Postage and Printing	\$488	\$3,200	\$3,200	\$1,865	-42%
Technology Supplies	\$0	\$0	\$0	\$1,500	999%
Contractual Services	(\$7,489)	\$5,000	\$5,000	\$20,500	310%
Professional Services	\$0	\$0	\$0	\$13,000	999%
Other Contractual	(\$7,489)	\$5,000	\$5,000	\$7,500	50%
Capital Outlay	\$475,406	\$9,300	\$9,300	\$3,800	-59%
Technology - Capital	\$471,333	\$6,500	\$6,500	\$0	-100%
Programs and Projects	\$4,073	\$2,800	\$2,800	\$3,800	36%
Other Costs	\$55,331	\$116,703	\$106,703	\$130,656	12%
Travel/Training	\$3,352	\$10,000	\$10,000	\$15,000	50%
Community Service	\$5,098	\$59,000	\$49,000	\$69,500	18%
Insurance/Bonds	\$484	\$530	\$530	\$606	14%
Dues and Subscriptions	\$44,971	\$45,550	\$45,550	\$45,550	0%
Special Projects	\$1,427	\$1,623	\$1,623	\$0	-100%
Utility Expense	\$176	\$1,000	\$1,000	\$360	-64%
Communication	\$176	\$1,000	\$1,000	\$360	-64%

City Manager

Authorized Positions for City Manager

<i>Full Time Positions:</i>	<i>6.00</i>
CITY MANAGER ANALYST	1.00
ASSISTANT TO THE CITY MANAGER	1.00
CHIEF OF STAFF	1.00
CITY MANAGER	1.00
COMMUNICATION AND MARKETING GENERALIST	1.00
EXECUTIVE ASSISTANT	1.00

City Manager Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$626,049	\$665,028	\$614,340	\$1,010,690	52%
Personnel Services	\$581,808	\$541,900	\$534,490	\$919,170	70%
Materials & Supplies	\$3,143	\$9,785	\$9,785	\$12,670	29%
Contractual Services	\$16,651	\$60,277	\$28,277	\$46,121	-23%
Capital Outlay	\$6,617	\$10,446	\$10,446	\$3,600	-66%
Other Costs	\$17,423	\$41,250	\$29,972	\$28,289	-31%
Utility Expense	\$408	\$1,370	\$1,370	\$840	-39%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
City Manager	\$626,049	\$665,028	\$614,340	\$1,010,690	52%
Personnel Services	\$581,808	\$541,900	\$534,490	\$919,170	70%
Salaries and Wages - FT	\$386,422	\$351,598	\$344,886	\$609,365	73%
Deferred Compensation	\$4,875	\$9,750	\$9,750	\$9,750	0%
Supplemental Pay	\$5,682	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,564	\$0	\$0	\$0	0%
FICA/MC Contributions	\$26,936	\$26,701	\$26,188	\$46,616	75%
Retirement Contributions	\$58,429	\$59,290	\$59,290	\$75,497	27%
Workers Compensation	\$7,890	\$7,928	\$7,743	\$17,184	117%
Health Insurance	\$83,032	\$77,233	\$77,233	\$150,649	95%
Other Insurance	\$2,797	\$4,300	\$4,300	\$3,189	-26%
Other Employee Compensation	\$4,183	\$5,100	\$5,100	\$6,920	36%
Materials & Supplies	\$3,143	\$9,785	\$9,785	\$12,670	29%
General Supplies and Materials	\$507	\$3,790	\$3,790	\$3,500	-8%
Postage and Printing	\$444	\$3,380	\$3,380	\$3,220	-5%
Gas/Fuel	\$1,192	\$1,515	\$1,515	\$1,500	-1%
Books and Periodicals	\$1,000	\$1,100	\$1,100	\$450	-59%
Technology Supplies	\$0	\$0	\$0	\$4,000	999%
Contractual Services	\$16,651	\$60,277	\$28,277	\$46,121	-23%
Legal Services	\$15,470	\$16,500	\$16,500	\$28,800	75%
Testing	\$0	\$500	\$500	\$1,000	100%
Other Contractual	\$0	\$42,000	\$10,000	\$15,000	-64%
Internal Services	\$1,181	\$1,277	\$1,277	\$1,321	3%
Capital Outlay	\$6,617	\$10,446	\$10,446	\$3,600	-66%
Technology - Replacement	\$5,333	\$6,846	\$6,846	\$0	-100%
Programs and Projects	\$1,284	\$3,600	\$3,600	\$3,600	0%
Other Costs	\$17,423	\$41,250	\$29,972	\$28,289	-31%
Travel/Training	\$7,492	\$16,500	\$16,500	\$16,000	-3%
Insurance/Bonds	\$7,619	\$9,402	\$9,402	\$8,364	-11%
Other	\$0	\$11,278	\$0	\$0	-100%
Dues and Subscriptions	\$2,312	\$4,070	\$4,070	\$3,925	-4%
Utility Expense	\$408	\$1,370	\$1,370	\$840	-39%
Communication	\$408	\$1,370	\$1,370	\$840	-39%

City Clerk

Authorized Positions for City Clerk

<i>Full Time Positions:</i>	<i>4.00</i>
ASSISTANT CITY CLERK	1.00
ASSISTANT TO THE CITY MANAGER	1.00
LICENSING SPECIALIST	1.00
RECORDS MANAGEMENT TECHNICIAN	1.00

City Clerk Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$430,339	\$476,993	\$470,916	\$488,467	2%
Personnel Services	\$363,490	\$410,589	\$404,512	\$412,148	0%
Materials & Supplies	\$807	\$2,000	\$2,000	\$4,350	117%
Contractual Services	\$10,436	\$11,066	\$10,926	\$11,500	4%
Capital Outlay	\$2,739	\$0	\$0	\$0	0%
Other Costs	\$52,789	\$51,978	\$52,118	\$59,109	14%
Utility Expense	\$78	\$1,360	\$1,360	\$1,360	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
City Clerk	\$430,339	\$476,993	\$470,916	\$488,467	2%
Personnel Services	\$363,490	\$410,589	\$404,512	\$412,148	0%
Salaries and Wages - FT	\$254,088	\$280,027	\$274,504	\$280,027	0%
Supplemental Pay	\$5,132	\$0	\$0	\$0	0%
Other Employee Withholdings	\$938	\$0	\$0	\$0	0%
FICA/MC Contributions	\$20,315	\$21,218	\$20,795	\$21,422	1%
Retirement Contributions	\$23,227	\$25,035	\$25,035	\$26,239	5%
Workers Compensation	\$3,987	\$6,134	\$6,003	\$7,897	29%
Health Insurance	\$51,878	\$72,292	\$72,292	\$70,321	-3%
Other Insurance	\$1,034	\$1,803	\$1,803	\$1,822	1%
Other Employee Compensation	\$2,890	\$4,080	\$4,080	\$4,420	8%
Materials & Supplies	\$807	\$2,000	\$2,000	\$4,350	117%
General Supplies and Materials	\$807	\$1,500	\$1,500	\$1,650	10%
Postage and Printing	\$0	\$500	\$500	\$200	-60%
Technology Supplies	\$0	\$0	\$0	\$2,500	999%
Contractual Services	\$10,436	\$11,066	\$10,926	\$11,500	4%
Maintenance Agreements	\$10,270	\$10,526	\$10,526	\$11,000	5%
Other Contractual	\$166	\$540	\$400	\$500	-7%
Capital Outlay	\$2,739	\$0	\$0	\$0	0%
Light Equipment - Replacement	\$0	\$0	\$0	\$0	0%
Technology - Capital	\$2,739	\$0	\$0	\$0	0%
Other Costs	\$52,789	\$51,978	\$52,118	\$59,109	14%
Travel/Training	\$1,606	\$960	\$1,500	\$1,500	56%
Insurance/Bonds	\$7,852	\$8,918	\$8,918	\$10,909	22%
Advertising/Promotion	\$41,895	\$40,000	\$40,000	\$45,000	12%
Dues and Subscriptions	\$1,435	\$2,100	\$1,700	\$1,700	-19%
Utility Expense	\$78	\$1,360	\$1,360	\$1,360	0%
Communication	\$78	\$1,360	\$1,360	\$1,360	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Social Community Services	\$1,044,698	\$2,594,305	\$1,693,572	\$1,270,338	-51%
Personnel Services	\$24,269	\$1,056,858	\$36,894	\$0	-100%
Salaries and Wages - PT/Season	\$6	\$28,036	\$28,049	\$0	-100%
Holiday Pay	\$0	\$0	\$217	\$0	0%
Overtime	\$4,187	\$0	\$356	\$0	0%
Supplemental Pay	\$0	\$1,028,822	\$0	\$0	-100%
FICA/MC Contributions	\$2,249	\$0	\$2,234	\$0	0%
Retirement Contributions	\$7,282	\$0	\$441	\$0	0%
Workers Compensation	\$1,262	\$0	\$873	\$0	0%
Health Insurance	\$9,123	\$0	\$4,717	\$0	0%
Other Insurance	\$159	\$0	\$7	\$0	0%
Contractual Services	\$17,300	\$161,669	\$161,669	\$0	-100%
Other Contractual	\$17,300	\$161,669	\$161,669	\$0	-100%
Capital Outlay	\$13,062	\$328,753	\$328,307	\$0	-100%
Technology - Capital	\$13,062	\$328,753	\$328,307	\$0	-100%
Other Costs	\$990,068	\$1,047,026	\$1,166,702	\$1,270,338	21%
Other Costs	\$0	\$0	\$138,090	\$0	0%
Community Service	\$990,068	\$1,047,026	\$1,028,612	\$1,270,338	21%

Community Service Detail	\$1,270,338
Community Promotions	\$25,000
Detention Center - Maintenance Agreement	\$69,482
Economic Joint Powers Board contributions	\$437,346
Hall of Justice - Maintenance Agreement	\$25,829
Health Department Contributions	\$575,000
Municipal Band payment	\$137,681

Municipal Court

Authorized Positions for Municipal Court

<i>Full Time Positions:</i>	<i>6.00</i>
MUNI COURT SUPERVISOR	1.00
COURT CLERK I	1.00
COURT CLERK II	1.00
MUNICIPAL COURT COORDINATOR	1.00
MUNICIPAL COURT JUDGE	1.00
MUNICIPAL COURT TECHNICIAN	1.00

Municipal Court Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$625,748	\$618,389	\$684,553	\$786,557	27%
Personnel Services	\$557,162	\$535,949	\$601,733	\$650,650	21%
Materials & Supplies	\$11,923	\$13,350	\$11,930	\$26,050	95%
Contractual Services	\$37,997	\$41,991	\$41,991	\$82,163	96%
Capital Outlay	\$4,726	\$4,362	\$6,362	\$0	-100%
Other Costs	\$13,084	\$18,937	\$18,737	\$23,894	26%
Utility Expense	\$857	\$3,800	\$3,800	\$3,800	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Municipal Court	\$625,748	\$618,389	\$684,553	\$786,557	27%
Personnel Services	\$557,162	\$535,949	\$601,733	\$650,650	21%
Salaries and Wages - FT	\$335,396	\$327,108	\$322,433	\$329,075	1%
Salaries and Wages - PT/Season	\$44,821	\$56,760	\$56,760	\$88,000	55%
Overtime	\$808	\$748	\$748	\$700	-6%
Supplemental Pay	\$10,396	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,251	\$0	\$0	\$0	0%
FICA/MC Contributions	\$30,631	\$29,354	\$28,996	\$31,960	9%
Retirement Contributions	\$38,586	\$33,233	\$33,233	\$30,900	-7%
Workers Compensation	\$7,458	\$8,623	\$8,494	\$11,781	37%
Health Insurance	\$80,791	\$71,654	\$142,600	\$151,049	111%
Other Insurance	\$2,074	\$2,589	\$2,589	\$2,325	-10%
Other Employee Compensation	\$4,950	\$5,880	\$5,880	\$4,860	-17%
Materials & Supplies	\$11,923	\$13,350	\$11,930	\$26,050	95%
General Supplies and Materials	\$7,461	\$7,300	\$7,500	\$12,300	68%
Postage and Printing	\$4,306	\$2,800	\$2,800	\$3,000	7%
Books and Periodicals	\$155	\$500	\$500	\$1,000	100%
Technology Supplies	\$0	\$2,000	\$380	\$9,750	387%
Uniform Expense	\$0	\$750	\$750	\$0	-100%
Contractual Services	\$37,997	\$41,991	\$41,991	\$82,163	96%
Rent	\$20,916	\$22,258	\$22,258	\$22,258	0%
Maintenance Agreements	\$11,370	\$12,302	\$12,302	\$0	-100%
Other Contractual	\$4,248	\$5,650	\$5,650	\$57,102	911%
Internal Services	\$1,463	\$1,781	\$1,781	\$2,803	57%
Capital Outlay	\$4,726	\$4,362	\$6,362	\$0	-100%
Technology - Replacement	\$4,726	\$4,362	\$6,362	\$0	-100%
Other Costs	\$13,084	\$18,937	\$18,737	\$23,894	26%
Travel/Training	\$258	\$2,700	\$2,500	\$4,700	74%
Insurance/Bonds	\$12,442	\$15,337	\$15,337	\$18,294	19%
Over/Short	(\$77)	\$100	\$100	\$100	0%
Dues and Subscriptions	\$460	\$800	\$800	\$800	0%
Utility Expense	\$857	\$3,800	\$3,800	\$3,800	0%
Communication	\$857	\$3,800	\$3,800	\$3,800	0%

City Attorney

Authorized Positions for City Attorney

<i>Full Time Positions:</i>	<i>5.00</i>
ASSISTANT CITY ATTORNEY II	1.00
CITY ATTORNEY	1.00
DEPUTY CITY ATTORNEY	1.00
EXECUTIVE LEGAL ASSISTANT	1.00
PARALEGAL	1.00

City Attorney Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$675,957	\$728,118	\$696,193	\$698,161	-4%
Personnel Services	\$621,345	\$645,786	\$613,661	\$634,518	-2%
Materials & Supplies	\$24,211	\$38,475	\$38,475	\$33,020	-14%
Contractual Services	\$4,909	\$12,000	\$12,200	\$5,500	-54%
Capital Outlay	\$2,421	\$3,200	\$3,200	\$0	-100%
Other Costs	\$22,430	\$27,882	\$27,882	\$24,348	-13%
Utility Expense	\$641	\$775	\$775	\$775	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
City Attorney	\$675,957	\$728,118	\$696,193	\$698,161	-4%
Personnel Services	\$621,345	\$645,786	\$613,661	\$634,518	-2%
Salaries and Wages - FT	\$440,710	\$435,972	\$426,852	\$443,458	2%
Salaries and Wages - PT/Season	\$4,548	\$0	\$3,579	\$0	0%
Supplemental Pay	\$7,236	\$0	\$0	\$0	0%
Other Employee Withholdings	\$938	\$0	\$0	\$0	0%
FICA/MC Contributions	\$35,629	\$33,207	\$32,509	\$33,925	2%
Retirement Contributions	\$54,722	\$59,713	\$59,713	\$54,927	-8%
Workers Compensation	\$9,092	\$10,165	\$9,944	\$12,506	23%
Health Insurance	\$58,969	\$83,398	\$70,000	\$68,533	-18%
Other Insurance	\$4,572	\$16,491	\$4,224	\$14,289	-13%
Other Employee Compensation	\$4,930	\$6,840	\$6,840	\$6,880	1%
Materials & Supplies	\$24,211	\$38,475	\$38,475	\$33,020	-14%
General Supplies and Materials	\$1,916	\$5,000	\$5,000	\$2,160	-57%
Postage and Printing	\$3,140	\$3,975	\$3,975	\$3,000	-25%
Books and Periodicals	\$19,155	\$29,500	\$29,500	\$23,610	-20%
Technology Supplies	\$0	\$0	\$0	\$4,250	999%
Contractual Services	\$4,909	\$12,000	\$12,200	\$5,500	-54%
Legal Services	\$0	\$0	\$200	\$2,000	999%
Other Contractual	\$4,909	\$12,000	\$12,000	\$3,500	-71%
Capital Outlay	\$2,421	\$3,200	\$3,200	\$0	-100%
Technology - Replacement	\$2,421	\$3,200	\$3,200	\$0	-100%
Other Costs	\$22,430	\$27,882	\$27,882	\$24,348	-13%
Travel/Training	\$9,252	\$12,400	\$12,400	\$7,766	-37%
Insurance/Bonds	\$10,089	\$11,482	\$11,482	\$13,904	21%
Dues and Subscriptions	\$3,089	\$4,000	\$4,000	\$2,678	-33%
Utility Expense	\$641	\$775	\$775	\$775	0%
Communication	\$641	\$775	\$775	\$775	0%

Human Resources

Authorized Positions for Human Resources

<i>Full Time Positions:</i>	<i>6.00</i>
HUMAN RESOURCES SUPERVISOR	1.00
ADMINISTRATIVE ASSISTANT I	1.00
HUMAN RESOURCES SPECIALIST	1.00
HUMAN RESOURCES TECHNICIAN	2.00
SUPPORT SERVICES DIRECTOR	1.00

Human Resources Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$954,479	\$706,003	\$681,989	\$695,576	-1%
Personnel Services	\$775,048	\$583,596	\$583,829	\$583,456	0%
Materials & Supplies	\$5,806	\$10,450	\$8,750	\$13,550	30%
Contractual Services	\$128,487	\$59,674	\$37,940	\$23,540	-61%
Capital Outlay	\$22,551	\$29,695	\$29,695	\$17,000	-43%
Other Costs	\$22,263	\$21,400	\$21,400	\$57,630	169%
Utility Expense	\$325	\$1,188	\$375	\$400	-66%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Human Resources	\$954,479	\$706,003	\$681,989	\$695,576	-1%
Personnel Services	\$775,048	\$583,596	\$583,829	\$583,456	0%
Salaries and Wages - FT	\$513,002	\$390,174	\$382,824	\$390,174	0%
Supplemental Pay	\$13,160	\$0	\$6,831	\$0	0%
Other Employee Withholdings	\$1,876	\$0	\$1,503	\$0	0%
FICA/MC Contributions	\$43,992	\$29,163	\$28,601	\$29,848	2%
Retirement Contributions	\$58,822	\$45,399	\$45,399	\$46,427	2%
Workers Compensation	\$9,984	\$9,578	\$9,389	\$11,003	15%
Health Insurance	\$122,056	\$100,824	\$100,824	\$97,879	-3%
Other Insurance	\$3,094	\$3,578	\$3,578	\$2,837	-21%
Other Employee Compensation	\$9,060	\$4,880	\$4,880	\$5,288	8%
Materials & Supplies	\$5,806	\$10,450	\$8,750	\$13,550	30%
General Supplies and Materials	\$3,937	\$5,750	\$5,750	\$5,750	0%
Postage and Printing	\$1,754	\$3,200	\$2,500	\$2,800	-12%
Furnishings	\$0	\$0	\$0	\$900	999%
Books and Periodicals	\$115	\$1,500	\$500	\$500	-67%
Technology Supplies	\$0	\$0	\$0	\$3,600	999%
Contractual Services	\$128,487	\$59,674	\$37,940	\$23,540	-61%
Other Contractual	\$98,391	\$59,530	\$37,796	\$23,384	-61%
Internal Services	\$75	\$144	\$144	\$156	8%
Reimbursable Contract Exp.	\$30,020	\$0	\$0	\$0	0%
Capital Outlay	\$22,551	\$29,695	\$29,695	\$17,000	-43%
Light Equipment	\$0	\$900	\$900	\$0	-100%
Technology - Capital	\$5,613	\$13,795	\$13,795	\$0	-100%
Programs and Projects	\$16,939	\$15,000	\$15,000	\$17,000	13%
Other Costs	\$22,263	\$21,400	\$21,400	\$57,630	169%
Travel/Training	\$1,629	\$2,000	\$2,000	\$2,000	0%
Tuition Reimbursement	\$0	\$0	\$0	\$35,000	999%
Insurance/Bonds	\$14,526	\$18,791	\$18,791	\$20,270	8%
Dues and Subscriptions	\$6,108	\$609	\$609	\$360	-41%
Utility Expense	\$325	\$1,188	\$375	\$400	-66%
Communication	\$325	\$1,188	\$375	\$400	-66%

City Campus Buildings Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$2,867)	\$0	(\$774)	(\$500)	999%
Misc Revenue	(\$2,867)	\$0	(\$774)	(\$500)	999%
Expense	\$414,072	\$420,572	\$420,444	\$568,609	35%
Materials & Supplies	\$70,576	\$91,195	\$92,795	\$116,460	28%
Contractual Services	\$327,397	\$309,747	\$309,747	\$431,967	39%
Utility Expense	\$13,886	\$17,416	\$17,741	\$20,002	15%
Tax Expense	\$2,213	\$2,214	\$161	\$180	-92%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
City Hall	\$379,981	\$389,888	\$389,114	\$418,016	7%
Misc Revenue	(\$2,867)	\$0	(\$774)	(\$500)	999%
Rentals and Leases	(\$2,867)	\$0	(\$774)	(\$500)	999%
Materials & Supplies	\$45,756	\$66,400	\$66,400	\$66,750	1%
General Supplies and Materials	\$0	\$2,150	\$2,150	\$2,000	-7%
Electricity	\$35,842	\$47,250	\$47,250	\$47,250	0%
Natural Gas	\$9,914	\$17,000	\$17,000	\$17,500	3%
Contractual Services	\$327,397	\$309,747	\$309,747	\$338,526	9%
Alarm Monitoring	\$10	\$1,775	\$1,775	\$0	-100%
Internal Services	\$327,387	\$307,972	\$307,972	\$338,526	10%
Utility Expense	\$9,695	\$13,741	\$13,741	\$13,240	-4%
Communication	\$509	\$734	\$734	\$740	1%
Water	\$9,186	\$13,007	\$13,007	\$12,500	-4%
Marathon Building	\$13,430	\$11,680	\$11,680	\$20,926	79%
Materials & Supplies	\$13,060	\$11,430	\$11,430	\$12,780	12%
Electricity	\$8,997	\$7,780	\$7,780	\$7,780	0%
Natural Gas	\$4,063	\$3,650	\$3,650	\$5,000	37%
Contractual Services	\$0	\$0	\$0	\$7,831	999%
Internal Services	\$0	\$0	\$0	\$7,831	999%
Utility Expense	\$370	\$250	\$250	\$315	26%
Water	\$370	\$250	\$250	\$315	26%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Miller St. Dormitory	\$4,644	\$5,959	\$4,056	\$19,973	235%
Materials & Supplies	\$1,539	\$2,895	\$2,895	\$2,880	-1%
General Supplies and Materials	\$504	\$935	\$935	\$900	-4%
Electricity	\$430	\$980	\$980	\$980	0%
Natural Gas	\$605	\$980	\$980	\$1,000	2%
Contractual Services	\$0	\$0	\$0	\$15,896	999%
Internal Services	\$0	\$0	\$0	\$15,896	999%
Utility Expense	\$892	\$850	\$1,000	\$1,017	20%
Water	\$892	\$850	\$1,000	\$1,017	20%
Tax Expense	\$2,213	\$2,214	\$161	\$180	-92%
Property Tax	\$2,213	\$2,214	\$161	\$180	-92%
City Center Building	\$13,149	\$13,045	\$14,150	\$86,564	564%
Materials & Supplies	\$10,221	\$10,470	\$11,400	\$14,050	34%
Electricity	\$9,296	\$9,600	\$9,600	\$12,750	33%
Natural Gas	\$924	\$870	\$1,800	\$1,300	49%
Contractual Services	\$0	\$0	\$0	\$69,714	999%
Internal Services	\$0	\$0	\$0	\$69,714	999%
Utility Expense	\$2,928	\$2,575	\$2,750	\$2,800	9%
Water	\$2,928	\$2,575	\$2,750	\$2,800	9%
Ash Street Building	\$0	\$0	\$670	\$22,630	999%
Materials & Supplies	\$0	\$0	\$670	\$20,000	999%
Electricity	\$0	\$0	\$670	\$13,000	999%
Natural Gas	\$0	\$0	\$0	\$7,000	999%
Utility Expense	\$0	\$0	\$0	\$2,630	999%
Water	\$0	\$0	\$0	\$2,630	999%

Information Services

Authorized Positions for Information Services

<i>Full Time Positions:</i>	<i>12.00</i>
GIS SPECIALIST	1.00
INFORMATION SYSTEMS MANAGER	1.00
IT TECHNICIAN II	3.00
NETWORK ADMINISTRATOR	1.00
NETWORK ENGINEER	1.00
REGIONAL GIS ADMINISTRATOR	1.00
SECURITY ANALYST	1.00
SYSTEMS & DATABASE ADMINISTRATOR	1.00
SYSTEMS ANALYST	2.00

Information Services Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$1,421,902	\$1,676,624	\$1,629,349	\$1,817,323	8%
Personnel Services	\$1,204,295	\$1,220,133	\$1,202,777	\$1,300,393	7%
Materials & Supplies	\$2,254	\$3,700	\$3,025	\$13,700	270%
Contractual Services	\$86,563	\$314,197	\$292,203	\$369,454	18%
Capital Outlay	\$11,756	\$9,000	\$7,500	\$0	-100%
Other Costs	\$30,172	\$37,394	\$33,844	\$43,776	17%
Utility Expense	\$86,863	\$92,200	\$90,000	\$90,000	-2%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Information Services	\$1,421,902	\$1,676,624	\$1,629,349	\$1,817,323	8%
Personnel Services	\$1,204,295	\$1,220,133	\$1,202,777	\$1,300,393	7%
Salaries and Wages - FT	\$824,834	\$818,079	\$802,358	\$873,927	7%
Overtime	\$1,500	\$3,000	\$3,000	\$3,000	0%
Supplemental Pay	\$14,909	\$0	\$0	\$0	0%
Other Employee Withholdings	\$3,440	\$0	\$0	\$0	0%
FICA/MC Contributions	\$65,838	\$61,097	\$59,894	\$67,085	10%
Retirement Contributions	\$74,981	\$73,174	\$73,174	\$82,168	12%
Workers Compensation	\$18,152	\$21,654	\$21,222	\$24,729	14%
Health Insurance	\$194,049	\$233,613	\$233,613	\$238,889	2%
Other Insurance	\$3,243	\$4,956	\$4,956	\$5,555	12%
Other Employee Compensation	\$3,350	\$4,560	\$4,560	\$5,040	11%
Materials & Supplies	\$2,254	\$3,700	\$3,025	\$13,700	270%
General Supplies and Materials	\$1,232	\$2,600	\$2,000	\$2,600	0%
Postage and Printing	\$742	\$850	\$850	\$850	0%
Gas/Fuel	\$280	\$250	\$175	\$250	0%
Books and Periodicals	\$0	\$0	\$0	\$0	0%
Technology Supplies	\$0	\$0	\$0	\$10,000	999%
Contractual Services	\$86,563	\$314,197	\$292,203	\$369,454	18%
Maintenance Agreements	\$84,053	\$308,994	\$290,000	\$313,024	1%
Other Contractual	\$2,310	\$5,000	\$2,000	\$56,000	999%
Internal Services	\$200	\$203	\$203	\$430	112%
Capital Outlay	\$11,756	\$9,000	\$7,500	\$0	-100%
Technology - Capital	\$11,756	\$9,000	\$7,500	\$0	-100%
Other Costs	\$30,172	\$37,394	\$33,844	\$43,776	17%
Travel/Training	\$6,265	\$6,000	\$2,500	\$9,000	50%
Insurance/Bonds	\$23,776	\$31,094	\$31,094	\$34,476	11%
Dues and Subscriptions	\$130	\$300	\$250	\$300	0%
Utility Expense	\$86,863	\$92,200	\$90,000	\$90,000	-2%
Communication	\$86,863	\$92,200	\$90,000	\$90,000	-2%

Finance

Authorized Positions for Finance

<i>Full Time Positions:</i>	<i>8.00</i>
FINANCIAL SERVICES DIRECTOR	1.00
ACCOUNTANT	1.00
ADMINISTRATIVE SUPPORT TECH.	2.00
ADMINISTRATIVE TECHNICIAN	1.00
BUDGET & ACCOUNTING SUPERVISOR	1.00
PAYROLL TECHNICIAN	1.00
SENIOR ACCOUNTANT	1.00

Finance Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$1,352,137	\$1,146,707	\$1,273,523	\$996,277	-13%
Personnel Services	\$942,948	\$929,536	\$921,252	\$770,924	-17%
Materials & Supplies	\$4,661	\$9,585	\$7,700	\$15,360	60%
Contractual Services	\$375,088	\$185,200	\$318,100	\$177,000	-4%
Capital Outlay	\$6,090	\$2,000	\$7,000	\$0	-100%
Other Costs	\$24,166	\$19,011	\$17,896	\$31,793	67%
Utility Expense	(\$816)	\$1,375	\$1,575	\$1,200	-13%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Finance	\$1,352,137	\$1,146,707	\$1,273,523	\$996,277	-13%
Personnel Services	\$942,948	\$929,536	\$921,252	\$770,924	-17%
Salaries and Wages - FT	\$644,517	\$638,284	\$630,537	\$518,177	-19%
Overtime	\$710	\$600	\$775	\$1,000	67%
Supplemental Pay	\$12,507	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,564	\$0	\$0	\$0	0%
FICA/MC Contributions	\$51,615	\$48,324	\$47,731	\$39,641	-18%
Retirement Contributions	\$73,897	\$81,665	\$81,665	\$59,653	-27%
Workers Compensation	\$7,839	\$9,244	\$9,125	\$14,613	58%
Health Insurance	\$137,936	\$136,015	\$136,015	\$128,963	-5%
Other Insurance	\$3,603	\$5,444	\$5,444	\$2,997	-45%
Other Employee Compensation	\$7,760	\$9,960	\$9,960	\$5,880	-41%
Materials & Supplies	\$4,661	\$9,585	\$7,700	\$15,360	60%
General Supplies and Materials	\$3,681	\$2,926	\$3,500	\$4,750	62%
Postage and Printing	\$981	\$1,500	\$1,500	\$1,000	-33%
Books and Periodicals	\$0	\$159	\$200	\$250	57%
Technology Supplies	\$0	\$5,000	\$2,500	\$9,360	87%
Contractual Services	\$375,088	\$185,200	\$318,100	\$177,000	-4%
Investment Services	\$29,268	\$0	\$2,600	\$0	0%
Acctg/Audit Services	\$242,000	\$160,000	\$290,000	\$150,000	-6%
Maintenance Agreements	\$97,959	\$25,000	\$25,000	\$27,000	8%
Other Contractual	\$186	\$200	\$500	\$0	-100%
Internal Services	\$5,675	\$0	\$0	\$0	0%
Capital Outlay	\$6,090	\$2,000	\$7,000	\$0	-100%
Light Equipment	\$194	\$1,500	\$1,500	\$0	-100%
Technology - Capital	\$5,896	\$500	\$5,500	\$0	-100%
Other Costs	\$24,166	\$19,011	\$17,896	\$31,793	67%
Travel/Training	\$6,667	\$1,452	\$1,100	\$11,500	692%
Insurance/Bonds	\$17,194	\$16,296	\$16,296	\$20,293	25%
Advertising/Promotion	\$0	\$863	\$0	\$0	-100%
Dues and Subscriptions	\$305	\$400	\$500	\$0	-100%
Utility Expense	(\$816)	\$1,375	\$1,575	\$1,200	-13%
Communication	(\$816)	\$1,375	\$1,575	\$1,200	-13%

Customer Service

Authorized Positions for Customer Service

<i>Full Time Positions:</i>	<i>6.00</i>
ADMINISTRATIVE SERVICES REP.	4.00
ADMINISTRATIVE SUPPORT TECH.	1.00
FINANCE SUPERVISOR	1.00

Customer Service Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$753,027	\$823,773	\$829,395	\$811,398	-2%
Personnel Services	\$467,131	\$494,504	\$465,597	\$469,855	-5%
Materials & Supplies	\$10,443	\$16,300	\$16,300	\$18,500	13%
Contractual Services	\$259,287	\$282,451	\$316,207	\$299,007	6%
Capital Outlay	\$1,237	\$11,142	\$11,915	\$0	-100%
Other Costs	\$14,076	\$18,396	\$18,396	\$23,036	25%
Utility Expense	\$854	\$980	\$980	\$1,000	2%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Customer Service	\$753,027	\$823,773	\$829,395	\$811,398	-2%
Personnel Services	\$467,131	\$494,504	\$465,597	\$469,855	-5%
Salaries and Wages - FT	\$299,176	\$311,182	\$293,900	\$284,570	-9%
Salaries and Wages - PT/Season	\$11,630	\$16,591	\$18,928	\$19,000	15%
Overtime	\$0	\$1,429	\$1,500	\$6,557	359%
Supplemental Pay	\$8,876	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,852	\$0	\$0	\$0	0%
FICA/MC Contributions	\$24,911	\$23,249	\$22,982	\$23,725	2%
Retirement Contributions	\$27,358	\$26,804	\$26,804	\$27,279	2%
Workers Compensation	\$2,687	\$3,085	\$3,037	\$8,746	184%
Health Insurance	\$89,324	\$109,018	\$96,500	\$97,799	-10%
Other Insurance	\$1,317	\$3,146	\$1,946	\$2,179	-31%
Materials & Supplies	\$10,443	\$16,300	\$16,300	\$18,500	13%
General Supplies and Materials	\$3,682	\$6,000	\$6,000	\$6,500	8%
Postage and Printing	\$6,761	\$10,300	\$10,300	\$10,000	-3%
Technology Supplies	\$0	\$0	\$0	\$2,000	999%
Contractual Services	\$259,287	\$282,451	\$316,207	\$299,007	6%
Other Contractual	\$259,287	\$282,451	\$316,207	\$299,007	6%
Capital Outlay	\$1,237	\$11,142	\$11,915	\$0	-100%
Light Equipment	\$539	\$651	\$900	\$0	-100%
Technology - Capital	\$698	\$10,491	\$11,015	\$0	-100%
Other Costs	\$14,076	\$18,396	\$18,396	\$23,036	25%
Travel/Training	\$0	\$2,000	\$2,000	\$4,500	125%
Insurance/Bonds	\$15,045	\$16,296	\$16,296	\$18,436	13%
Over/Short	(\$969)	\$100	\$100	\$100	0%
Utility Expense	\$854	\$980	\$980	\$1,000	2%
Communication	\$854	\$980	\$980	\$1,000	2%

Engineering

Authorized Positions for Engineering

<i>Full Time Positions:</i>	<i>9.00</i>
PUBLIC SERVICES DIRECTOR	1.00
ADMINISTRATIVE ASSISTANT II	1.00
ADMINISTRATIVE SUPPORT TECH.	1.00
CITY ENGINEER	1.00
ASSOCIATE ENGINEER II	2.00
ENGINEERING TECHNICIAN I	1.00
ENGINEERING TECHNICIAN II	2.00

Engineering Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$882,877	\$898,212	\$886,203	\$885,567	-1%
Personnel Services	\$831,476	\$840,330	\$828,321	\$823,074	-2%
Materials & Supplies	\$11,065	\$13,232	\$13,232	\$19,700	49%
Contractual Services	\$13,191	\$12,457	\$12,457	\$12,466	0%
Capital Outlay	\$4,750	\$6,055	\$6,000	\$0	-100%
Other Costs	\$21,578	\$25,138	\$25,193	\$29,327	17%
Utility Expense	\$817	\$1,000	\$1,000	\$1,000	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Engineering	\$882,877	\$898,212	\$886,203	\$885,567	-1%
Personnel Services	\$831,476	\$840,330	\$828,321	\$823,074	-2%
Salaries and Wages - FT	\$575,208	\$578,495	\$567,609	\$564,757	-2%
Supplemental Pay	\$10,372	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,814	\$0	\$0	\$0	0%
FICA/MC Contributions	\$45,807	\$43,470	\$42,637	\$43,204	-1%
Retirement Contributions	\$58,614	\$58,185	\$58,185	\$50,619	-13%
Workers Compensation	\$12,203	\$14,715	\$14,425	\$15,858	8%
Health Insurance	\$121,013	\$137,952	\$137,952	\$143,036	4%
Other Insurance	\$2,674	\$4,391	\$4,391	\$3,836	-13%
Other Employee Compensation	\$2,771	\$3,122	\$3,122	\$1,764	-43%
Materials & Supplies	\$11,065	\$13,232	\$13,232	\$19,700	49%
General Supplies and Materials	\$8,434	\$9,546	\$9,546	\$10,000	5%
Postage and Printing	\$339	\$500	\$500	\$500	0%
Safety Equipment/Supplies	\$0	\$500	\$500	\$500	0%
Gas/Fuel	\$1,759	\$2,086	\$2,086	\$2,100	1%
Books and Periodicals	\$533	\$600	\$600	\$600	0%
Technology Supplies	\$0	\$0	\$0	\$6,000	999%
Contractual Services	\$13,191	\$12,457	\$12,457	\$12,466	0%
Professional Services	\$11,307	\$10,000	\$10,000	\$10,000	0%
Internal Services	\$1,884	\$2,457	\$2,457	\$2,466	0%
Capital Outlay	\$4,750	\$6,055	\$6,000	\$0	-100%
Technology - Capital	\$4,750	\$6,055	\$6,000	\$0	-100%
Other Costs	\$21,578	\$25,138	\$25,193	\$29,327	17%
Travel/Training	\$585	\$1,445	\$1,500	\$2,500	73%
Insurance/Bonds	\$18,679	\$21,193	\$21,193	\$24,327	15%
Dues and Subscriptions	\$2,314	\$2,500	\$2,500	\$2,500	0%
Utility Expense	\$817	\$1,000	\$1,000	\$1,000	0%
Communication	\$817	\$1,000	\$1,000	\$1,000	0%

Streets

Authorized Positions for Streets

<i>Full Time Positions:</i>	<i>17.00</i>
EQUIPMENT OPERATOR I	3.00
EQUIPMENT OPERATOR II	3.00
EQUIPMENT OPERATOR III	5.00
TRAFFIC TECHNICIAN II	1.00
SIGNAL TECHNICIAN II	1.00
STREET & TRAFFIC MANAGER	1.00
STREET SUPERVISOR	3.00

Streets Division Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$3,859,370	\$3,758,407	\$3,731,947	\$3,961,934	5%
Personnel Services	\$1,886,829	\$1,713,096	\$1,733,519	\$1,811,328	6%
Materials & Supplies	\$1,326,831	\$1,366,540	\$1,366,540	\$1,461,220	7%
Contractual Services	\$549,350	\$588,585	\$541,702	\$613,366	4%
Capital Outlay	\$16,990	\$10,408	\$10,408	\$0	-100%
Other Costs	\$75,922	\$71,678	\$71,678	\$68,520	-4%
Utility Expense	\$3,447	\$8,100	\$8,100	\$7,500	-7%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Streets	\$3,225,223	\$2,888,669	\$2,909,092	\$3,171,934	10%
Personnel Services	\$1,886,829	\$1,713,096	\$1,733,519	\$1,811,328	6%
Salaries and Wages - FT	\$1,158,980	\$1,088,566	\$1,070,894	\$1,114,163	2%
Overtime	\$78,085	\$72,027	\$72,027	\$72,000	0%
Supplemental Pay	\$24,818	\$0	\$0	\$0	0%
Other Employee Withholdings	\$5,316	\$0	\$0	\$0	0%
FICA/MC Contributions	\$94,227	\$76,991	\$75,639	\$90,742	18%
Retirement Contributions	\$110,710	\$97,668	\$97,668	\$111,144	14%
Workers Compensation	\$26,060	\$28,792	\$28,306	\$33,450	16%
Health Insurance	\$373,658	\$336,476	\$376,409	\$376,409	12%
Other Insurance	\$6,534	\$7,056	\$7,056	\$7,420	5%
Other Employee Compensation	\$8,441	\$5,520	\$5,520	\$6,000	9%
Materials & Supplies	\$752,321	\$626,540	\$626,540	\$741,220	18%
General Supplies and Materials	\$615,455	\$500,000	\$500,000	\$600,000	20%
Safety Equipment/Supplies	\$2,980	\$3,000	\$3,000	\$3,000	0%
Gas/Fuel	\$132,609	\$116,540	\$116,540	\$120,000	3%
Technology Supplies	\$0	\$0	\$0	\$7,120	999%
Uniform Expense	\$1,277	\$7,000	\$7,000	\$11,100	59%
Contractual Services	\$489,713	\$458,847	\$458,847	\$543,366	18%
Other Contractual	\$10,363	\$10,000	\$10,000	\$10,000	0%
Internal Services	\$479,350	\$448,847	\$448,847	\$533,366	19%
Capital Outlay	\$16,990	\$10,408	\$10,408	\$0	-100%
Technology - Capital	\$0	\$10,408	\$10,408	\$0	-100%
Technology - Replacement	\$16,990	\$0	\$0	\$0	0%
Other Costs	\$75,922	\$71,678	\$71,678	\$68,520	-4%
Travel/Training	\$6,257	\$5,000	\$5,000	\$5,000	0%
Insurance/Bonds	\$69,665	\$66,678	\$66,678	\$63,520	-5%
Utility Expense	\$3,447	\$8,100	\$8,100	\$7,500	-7%
Communication	\$3,235	\$7,600	\$7,600	\$7,000	-8%
Water	\$212	\$500	\$500	\$500	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Traffic Control	\$634,147	\$869,738	\$822,855	\$790,000	-9%
Materials & Supplies	\$574,509	\$740,000	\$740,000	\$720,000	-3%
General Supplies and Materials	\$114,143	\$130,000	\$130,000	\$120,000	-8%
Electricity	\$460,367	\$610,000	\$610,000	\$600,000	-2%
Contractual Services	\$59,638	\$129,738	\$82,855	\$70,000	-46%
Other Contractual	\$59,638	\$129,738	\$82,855	\$70,000	-46%

Planning

Authorized Positions for Planning

<i>Full Time Positions:</i>	<i>3.00</i>
ADMINISTRATIVE SUPPORT TECH.	1.00
CITY PLANNER	1.00
COMMUNITY DEVELOPMENT DIRECTOR	1.00

Planning Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$452,300	\$477,734	\$462,947	\$371,909	-22%
Personnel Services	\$387,113	\$392,942	\$389,755	\$302,041	-23%
Materials & Supplies	\$5,379	\$8,100	\$8,100	\$10,600	31%
Contractual Services	\$22,042	\$16,542	\$16,542	\$16,651	1%
Capital Outlay	\$10,807	\$26,100	\$14,500	\$7,500	-71%
Other Costs	\$26,377	\$33,300	\$33,300	\$34,367	3%
Utility Expense	\$582	\$750	\$750	\$750	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Planning	\$452,300	\$477,734	\$462,947	\$371,909	-22%
Personnel Services	\$387,113	\$392,942	\$389,755	\$302,041	-23%
Salaries and Wages - FT	\$267,082	\$265,347	\$262,443	\$205,512	-23%
Supplemental Pay	\$4,566	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,095	\$0	\$0	\$0	0%
FICA/MC Contributions	\$21,942	\$20,490	\$20,268	\$15,722	-23%
Retirement Contributions	\$35,249	\$36,292	\$36,292	\$25,059	-31%
Workers Compensation	\$5,032	\$6,025	\$5,964	\$4,027	-33%
Health Insurance	\$43,988	\$51,839	\$51,839	\$43,199	-17%
Other Insurance	\$1,690	\$2,989	\$2,989	\$1,522	-49%
Other Employee Compensation	\$6,470	\$9,960	\$9,960	\$7,000	-30%
Materials & Supplies	\$5,379	\$8,100	\$8,100	\$10,600	31%
General Supplies and Materials	\$2,508	\$3,600	\$3,600	\$3,600	0%
Postage and Printing	\$2,871	\$4,500	\$4,500	\$4,500	0%
Technology Supplies	\$0	\$0	\$0	\$2,500	999%
Contractual Services	\$22,042	\$16,542	\$16,542	\$16,651	1%
Other Contractual	\$22,042	\$15,000	\$15,000	\$15,000	0%
Internal Services	\$0	\$1,542	\$1,542	\$1,651	7%
Capital Outlay	\$10,807	\$26,100	\$14,500	\$7,500	-71%
Technology - Capital	\$5,944	\$2,500	\$2,500	\$0	-100%
Programs and Projects	\$4,863	\$23,600	\$12,000	\$7,500	-68%
Other Costs	\$26,377	\$33,300	\$33,300	\$34,367	3%
Travel/Training	\$791	\$5,000	\$5,000	\$5,000	0%
Insurance/Bonds	\$13,925	\$14,900	\$14,900	\$15,967	7%
Advertising/Promotion	\$8,444	\$10,000	\$10,000	\$10,000	0%
Dues and Subscriptions	\$3,217	\$3,400	\$3,400	\$3,400	0%
Utility Expense	\$582	\$750	\$750	\$750	0%
Communication	\$582	\$750	\$750	\$750	0%

Code Enforcement

Authorized Positions for Code Enforcement

<i>Full Time Positions:</i>	<i>9.00</i>
BUILDING INSPECTOR	1.00
BUILDING INSPECTOR SUPERVISOR	1.00
CODE ENFORCEMENT INSPECTOR II	3.00
ELECTRICAL INSPECTOR	2.00
PERMIT TECHNICIAN	1.00
PLUMBING INSPECTOR	1.00

Code Enforcement Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$957,100	\$1,016,415	\$1,002,815	\$1,035,084	2%
Personnel Services	\$841,670	\$849,518	\$846,618	\$911,623	7%
Materials & Supplies	\$24,064	\$25,305	\$25,305	\$27,150	7%
Contractual Services	\$17,061	\$28,523	\$28,523	\$13,046	-54%
Capital Outlay	\$7,983	\$19,300	\$8,600	\$2,800	-85%
Other Costs	\$34,028	\$44,369	\$44,369	\$35,465	-20%
Utility Expense	\$32,294	\$49,400	\$49,400	\$45,000	-9%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Code Enforcement	\$957,100	\$1,016,415	\$1,002,815	\$1,035,084	2%
Personnel Services	\$841,670	\$849,518	\$846,618	\$911,623	7%
Salaries and Wages - FT	\$558,577	\$581,410	\$570,615	\$590,378	2%
Overtime	\$5	\$2,001	\$1,000	\$2,000	0%
Supplemental Pay	\$12,620	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,502	\$0	\$0	\$0	0%
FICA/MC Contributions	\$43,711	\$42,640	\$41,814	\$44,940	5%
Retirement Contributions	\$51,096	\$52,041	\$52,041	\$55,045	6%
Workers Compensation	\$11,705	\$14,148	\$13,870	\$16,464	16%
Health Insurance	\$155,533	\$151,124	\$161,124	\$195,577	29%
Other Insurance	\$3,241	\$3,754	\$3,754	\$4,339	16%
Other Employee Compensation	\$2,680	\$2,400	\$2,400	\$2,880	20%
Materials & Supplies	\$24,064	\$25,305	\$25,305	\$27,150	7%
General Supplies and Materials	\$1,751	\$2,500	\$2,500	\$2,500	0%
Postage and Printing	\$7,119	\$8,500	\$8,500	\$8,500	0%
Gas/Fuel	\$13,759	\$9,255	\$9,255	\$10,000	8%
Books and Periodicals	\$1,071	\$3,400	\$3,400	\$2,500	-26%
Technology Supplies	\$0	\$0	\$0	\$2,000	999%
Uniform Expense	\$364	\$1,650	\$1,650	\$1,650	0%
Contractual Services	\$17,061	\$28,523	\$28,523	\$13,046	-54%
Other Contractual	\$7,233	\$21,111	\$21,111	\$3,000	-86%
Internal Services	\$9,828	\$7,412	\$7,412	\$10,046	36%
Capital Outlay	\$7,983	\$19,300	\$8,600	\$2,800	-85%
Technology - Replacement	\$6,294	\$16,500	\$5,800	\$0	-100%
Programs and Projects	\$1,689	\$2,800	\$2,800	\$2,800	0%
Other Costs	\$34,028	\$44,369	\$44,369	\$35,465	-20%
Travel/Training	\$1,287	\$6,400	\$6,400	\$6,400	0%
Insurance/Bonds	\$32,081	\$35,319	\$35,319	\$26,415	-25%
Dues and Subscriptions	\$660	\$2,650	\$2,650	\$2,650	0%
Utility Expense	\$32,294	\$49,400	\$49,400	\$45,000	-9%
Communication	\$3,884	\$9,400	\$9,400	\$5,000	-47%
Abatements	\$28,410	\$40,000	\$40,000	\$40,000	0%

Police Department

Authorized Positions for Police Administration

<i>Full Time Positions:</i>	<i>126.00</i>
ADMINISTRATIVE ASSISTANT I	2.00
ADMINISTRATIVE ASSISTANT II	1.00
ADMINISTRATIVE SUPPORT TECH.	1.00
ANIMAL PROTECTION OFFICER I	1.00
COMMUNITY SERVICES COORDINATOR	1.00
COMMUNITY SERVICES OFFICER	3.00
CRIMINAL INTELLIGENCE TECH.	1.00
MASTER POLICE OFFICER	21.00
POLICE CAPTAIN	2.00
POLICE CHIEF	1.00
POLICE FLEET COORDINATOR	1.00
POLICE LIEUTENANT	5.00
POLICE OFFICER	48.00
POLICE RECORDS CLERK	6.00
POLICE RECORDS SUPERVISOR	1.00
POLICE SERGEANT	14.00
POLICE TECHNOLOGIES MANAGER	1.00
PROPERTY & EVIDENCE SUPERVISOR	1.00
PROPERTY EVIDENCE TECH. I	2.00
PUBLIC INFORMATION OFFICER	1.00
POLICE MEDIA REDACTION SPECIALIST	1.00
SENIOR POLICE OFFICER	10.00
VICTIM SERVICES SPECIALIST	1.00

Police Department Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$15,376,664	\$15,453,188	\$15,690,560	\$16,152,532	5%
Personnel Services	\$12,040,932	\$12,056,957	\$12,174,657	\$12,337,329	2%
Materials & Supplies	\$491,551	\$513,540	\$541,859	\$688,110	34%
Contractual Services	\$1,903,764	\$1,921,259	\$1,889,399	\$2,101,866	9%
Capital Outlay	\$228,791	\$199,291	\$234,291	\$16,000	-92%
Other Costs	\$611,851	\$651,890	\$740,104	\$858,977	32%
Utility Expense	\$99,775	\$110,250	\$110,250	\$150,250	36%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police Administration	\$14,784,796	\$15,147,156	\$15,494,547	\$15,594,082	3%
Personnel Services	\$11,550,845	\$12,056,957	\$12,174,657	\$12,337,329	2%
Salaries and Wages - FT	\$7,882,607	\$8,348,179	\$8,248,179	\$8,395,486	1%
Holiday Pay	\$3,161	\$55,000	\$255,201	\$0	-100%
Overtime	\$399,396	\$326,700	\$340,000	\$350,075	7%
Standby Pay	\$35,844	\$44,500	\$44,500	\$45,000	1%
Reimbursable Contract Wages	\$19,192	\$45,000	\$55,610	\$45,000	0%
Supplemental Pay	\$203,989	\$0	\$0	\$0	0%
Other Employee Withholdings	\$30,771	\$0	\$0	\$0	0%
FICA/MC Contributions	\$194,640	\$179,312	\$176,207	\$191,799	7%
Retirement Contributions	\$764,745	\$724,082	\$724,082	\$839,738	16%
Workers Compensation	\$182,952	\$208,894	\$205,107	\$245,714	18%
Health Insurance	\$1,791,968	\$2,070,841	\$2,070,841	\$2,160,139	4%
Other Insurance	\$32,023	\$50,850	\$50,850	\$54,898	8%
Other Employee Compensation	\$9,557	\$3,600	\$4,080	\$9,480	163%
Materials & Supplies	\$455,847	\$380,936	\$462,040	\$502,660	32%
General Supplies and Materials	\$90,439	\$102,726	\$110,000	\$80,550	-22%
Postage and Printing	\$13,452	\$13,020	\$13,020	\$0	-100%
Investigation Supplies	\$17,113	\$2,500	\$17,000	\$0	-100%
Range Supplies	\$58,056	\$61,000	\$61,000	\$150,000	146%
Evidence Supplies	\$6,581	\$3,920	\$13,500	\$0	-100%
Electricity	\$0	\$1,200	\$1,200	\$1,200	0%
Gas/Fuel	\$157,720	\$136,422	\$136,422	\$160,000	17%
Furnishings	\$0	\$15,000	\$0	\$15,200	1%
Technology Supplies	\$0	\$15,000	\$0	\$85,210	468%
Maint/Repair (non contract)	\$10,495	\$10,500	\$10,500	\$10,500	0%
Uniform Expense	\$101,992	\$19,648	\$99,398	\$0	-100%
Contractual Services	\$1,861,602	\$1,876,794	\$1,879,359	\$1,993,866	6%
Rent	\$129,133	\$125,000	\$125,000	\$125,000	0%
Professional Services	\$37,761	\$22,414	\$36,000	\$36,000	61%
Testing	\$27,409	\$500	\$30,000	\$0	-100%
Other Contractual	\$126,864	\$166,224	\$125,703	\$126,550	-24%
Internal Services	\$133,993	\$162,656	\$162,656	\$206,316	27%
Prisoner Care	\$1,406,443	\$1,400,000	\$1,400,000	\$1,500,000	7%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Outlay	\$226,515	\$199,291	\$234,291	\$16,000	-92%
Light Equipment	\$25,000	\$25,000	\$0	\$0	-100%
Light Equipment - Replacement	\$122,508	\$130,114	\$175,114	\$0	-100%
Technology - Capital	\$24,061	\$43,000	\$58,000	\$16,000	-63%
Technology - Replacement	\$54,945	\$1,177	\$1,177	\$0	-100%
Other Costs	\$593,491	\$522,927	\$633,950	\$593,977	14%
Travel/Training	\$189,635	\$34,977	\$150,000	\$0	-100%
Insurance/Bonds	\$403,856	\$479,450	\$479,450	\$585,477	22%
Advertising/Promotion	\$0	\$8,500	\$4,500	\$8,500	0%
Utility Expense	\$96,496	\$110,250	\$110,250	\$150,250	36%
Communication	\$96,407	\$110,000	\$110,000	\$150,000	36%
Water	\$89	\$250	\$250	\$250	0%
Police Canine Operations	\$0	\$17,000	\$8,000	\$10,750	-37%
Materials & Supplies	\$0	\$6,700	\$5,000	\$6,250	-7%
General Supplies and Materials	\$0	\$6,700	\$5,000	\$6,250	-7%
Contractual Services	\$0	\$6,300	\$1,000	\$4,500	-29%
Other Contractual	\$0	\$6,300	\$1,000	\$4,500	-29%
Other Costs	\$0	\$4,000	\$2,000	\$0	-100%
Travel/Training	\$0	\$4,000	\$2,000	\$0	-100%
Police Career Services	\$0	\$187,514	\$123,650	\$420,000	124%
Materials & Supplies	\$0	\$79,750	\$50,000	\$100,000	25%
Uniform Expense	\$0	\$79,750	\$50,000	\$100,000	25%
Contractual Services	\$0	\$30,650	\$5,150	\$55,000	79%
Testing	\$0	\$29,500	\$4,000	\$40,000	36%
Other Contractual	\$0	\$1,150	\$1,150	\$15,000	999%
Other Costs	\$0	\$77,114	\$68,500	\$265,000	244%
Travel/Training	\$0	\$63,174	\$55,000	\$225,000	256%
Recruitment Activities	\$0	\$13,940	\$13,500	\$40,000	187%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police Investigations	\$0	\$56,214	\$42,019	\$69,000	23%
Materials & Supplies	\$0	\$19,629	\$14,129	\$42,500	117%
General Supplies and Materials	\$0	\$339	\$339	\$3,500	932%
Investigation Supplies	\$0	\$14,500	\$9,000	\$12,000	-17%
Evidence Supplies	\$0	\$4,790	\$4,790	\$27,000	464%
Contractual Services	\$0	\$2,890	\$2,890	\$26,500	817%
Other Contractual	\$0	\$2,890	\$2,890	\$26,500	817%
Other Costs	\$0	\$33,695	\$25,000	\$0	-100%
Travel/Training	\$0	\$33,695	\$25,000	\$0	-100%
Police Patrol	\$0	\$20,334	\$16,444	\$22,500	11%
Materials & Supplies	\$0	\$7,305	\$5,290	\$2,500	-66%
General Supplies and Materials	\$0	\$2,515	\$500	\$2,500	-1%
Evidence Supplies	\$0	\$4,790	\$4,790	\$0	-100%
Contractual Services	\$0	\$2,875	\$1,000	\$20,000	596%
Other Contractual	\$0	\$2,875	\$1,000	\$20,000	596%
Other Costs	\$0	\$10,154	\$10,154	\$0	-100%
Travel/Training	\$0	\$10,154	\$10,154	\$0	-100%
Police Records	\$0	\$4,150	\$3,400	\$28,700	592%
Materials & Supplies	\$0	\$400	\$3,400	\$26,700	999%
General Supplies and Materials	\$0	\$400	\$400	\$11,200	999%
Postage and Printing	\$0	\$0	\$3,000	\$15,500	999%
Contractual Services	\$0	\$250	\$0	\$2,000	700%
Other Contractual	\$0	\$250	\$0	\$2,000	700%
Other Costs	\$0	\$3,500	\$0	\$0	-100%
Travel/Training	\$0	\$3,500	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police Traffic Enforcement	\$0	\$20,820	\$2,500	\$7,500	-64%
Materials & Supplies	\$0	\$18,820	\$2,000	\$7,500	-60%
General Supplies and Materials	\$0	\$18,820	\$2,000	\$7,500	-60%
Contractual Services	\$0	\$1,500	\$0	\$0	-100%
Other Contractual	\$0	\$1,500	\$0	\$0	-100%
Other Costs	\$0	\$500	\$500	\$0	-100%
Travel/Training	\$0	\$500	\$500	\$0	-100%

Fire-EMS Department

Authorized Positions for Fire-EMS Administration

<i>Full Time Positions:</i>	<i>75.00</i>	
BATTALION CHIEF		3.00
BATTALION CHIEF (DAYS)		1.00
CRR OFFICER II		1.00
DEPUTY FIRE CHIEF		3.00
FIRE CAPTAIN		16.00
FIRE CHIEF		1.00
FIRE ENGINEER		20.00
FIRE ENGINEER (DAYS)		1.00
FIRE FIGHTER		26.00
FIRE TRAINEE (DAYS)		2.00
GIS TECHNICIAN		1.00

Fire-EMS Department Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$10,205,770	\$9,395,470	\$9,391,442	\$10,182,664	8%
Personnel Services	\$9,124,286	\$8,250,873	\$8,239,544	\$8,983,120	9%
Materials & Supplies	\$360,421	\$427,890	\$419,509	\$436,150	2%
Contractual Services	\$358,458	\$345,997	\$343,299	\$403,395	17%
Capital Outlay	\$35,985	\$27,500	\$27,500	\$0	-100%
Other Costs	\$267,664	\$275,456	\$293,837	\$294,720	7%
Utility Expense	\$58,955	\$67,753	\$67,753	\$65,279	-4%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Fire-EMS Administration	\$9,805,081	\$8,726,762	\$8,712,734	\$9,452,219	8%
Personnel Services	\$9,124,286	\$8,250,873	\$8,239,544	\$8,983,120	9%
Salaries and Wages - FT	\$5,930,405	\$5,344,463	\$5,333,643	\$5,795,145	8%
Holiday Pay	\$99,924	\$112,000	\$112,000	\$110,000	-2%
Overtime	\$627,903	\$323,400	\$323,400	\$320,000	-1%
Standby Pay	\$6,356	\$8,000	\$8,000	\$8,000	0%
Accrued Leave	\$8,503	\$0	\$0	\$0	0%
Supplemental Pay	\$99,273	\$0	\$0	\$0	0%
Other Employee Withholdings	\$18,126	\$0	\$0	\$0	0%
FICA/MC Contributions	\$100,796	\$88,311	\$88,100	\$93,868	6%
Retirement Contributions	\$767,121	\$735,809	\$735,809	\$948,724	29%
Retirement Health Contribution	\$34,002	\$34,500	\$34,500	\$35,000	1%
Disability Buyback	\$0	\$0	\$0	\$0	0%
Workers Compensation	\$130,123	\$139,520	\$139,222	\$175,775	26%
Health Insurance	\$1,275,696	\$1,432,178	\$1,432,178	\$1,486,248	4%
Other Insurance	\$15,802	\$21,532	\$21,532	\$3,188	-85%
Other Employee Compensation	\$10,255	\$11,160	\$11,160	\$7,172	-36%
Materials & Supplies	\$70,673	\$74,100	\$74,100	\$106,100	43%
General Supplies and Materials	\$4,933	\$7,000	\$7,000	\$7,000	0%
Postage and Printing	\$4,017	\$4,100	\$4,100	\$4,100	0%
Electricity	\$45,555	\$43,000	\$43,000	\$43,000	0%
Natural Gas	\$16,169	\$20,000	\$20,000	\$20,000	0%
Technology Supplies	\$0	\$0	\$0	\$32,000	999%
Contractual Services	\$287,446	\$50,698	\$48,000	\$48,000	-5%
Maintenance Agreements	\$69,056	\$50,698	\$48,000	\$48,000	-5%
Internal Services	\$218,390	\$0	\$0	\$0	0%
Capital Outlay	\$35,985	\$27,500	\$27,500	\$0	-100%
Technology - Capital	\$35,985	\$27,500	\$27,500	\$0	-100%
Other Costs	\$227,735	\$255,837	\$255,837	\$249,720	-2%
Insurance/Bonds	\$223,480	\$250,087	\$250,087	\$243,970	-2%
Advertising/Promotion	\$405	\$750	\$750	\$750	0%
Dues and Subscriptions	\$3,850	\$5,000	\$5,000	\$5,000	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Utility Expense	\$58,955	\$67,753	\$67,753	\$65,279	-4%
Communication	\$43,051	\$51,474	\$51,474	\$49,000	-5%
Water	\$15,904	\$16,279	\$16,279	\$16,279	0%
Fire-EMS Operations	\$270,968	\$554,089	\$545,708	\$590,445	7%
Materials & Supplies	\$244,685	\$305,790	\$297,409	\$282,050	-8%
General Supplies and Materials	\$54,496	\$83,381	\$75,000	\$65,000	-22%
Custodial Supplies	\$13,455	\$16,500	\$16,500	\$16,500	0%
Safety Equipment/Supplies	\$21,417	\$54,400	\$54,400	\$42,050	-23%
Gas/Fuel	\$57,219	\$47,209	\$47,209	\$55,000	17%
Books and Periodicals	\$1,380	\$3,500	\$3,500	\$3,500	0%
Maint/Repair (non contract)	\$37,673	\$40,800	\$40,800	\$40,000	-2%
Uniform Expense	\$59,044	\$60,000	\$60,000	\$60,000	0%
Contractual Services	\$26,283	\$248,299	\$248,299	\$308,395	24%
Internal Services	\$26,283	\$248,299	\$248,299	\$308,395	24%
Fire-EMS Training	\$100,480	\$84,619	\$103,000	\$110,000	30%
Materials & Supplies	\$15,822	\$18,000	\$18,000	\$18,000	0%
General Supplies and Materials	\$14,822	\$15,000	\$15,000	\$15,000	0%
Books and Periodicals	\$1,000	\$3,000	\$3,000	\$3,000	0%
Contractual Services	\$44,729	\$47,000	\$47,000	\$47,000	0%
Testing	\$44,729	\$47,000	\$47,000	\$47,000	0%
Other Costs	\$39,929	\$19,619	\$38,000	\$45,000	129%
Travel/Training	\$39,929	\$19,619	\$38,000	\$45,000	129%
Fire-EMS Prevent & Inspect	\$29,242	\$30,000	\$30,000	\$30,000	0%
Materials & Supplies	\$29,242	\$30,000	\$30,000	\$30,000	0%
General Supplies and Materials	\$29,242	\$30,000	\$30,000	\$30,000	0%

Parks Division

Authorized Positions for Parks - Parks Maint.

<i>Full Time Positions:</i>	<i>10.50</i>
ADMINISTRATIVE ASSISTANT II	1.00
COMMUNITY RELATIONS COORD.	0.00
PARKS & RECREATION DIRECTOR	1.00
PARKS & RECREATION WORKER III	2.00
PARKS & RECREATION WORKER IV	3.00
PARKS CREW LEADER	1.00
PARKS MANAGER	1.00
PARKS SUPERVISOR	1.50

Parks Division Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$2,075,152	\$1,931,069	\$1,950,691	\$2,225,585	15%
Personnel Services	\$1,130,514	\$1,102,681	\$1,090,150	\$1,101,961	0%
Materials & Supplies	\$211,972	\$241,344	\$249,344	\$282,844	17%
Contractual Services	\$336,279	\$345,823	\$345,823	\$344,631	0%
Capital Outlay	\$8,000	\$8,000	\$8,000	\$0	-100%
Other Costs	\$67,217	\$71,421	\$71,421	\$74,349	4%
Utility Expense	\$321,170	\$161,800	\$185,953	\$421,800	161%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Parks - Athletic Maint.	\$104,060	\$75,847	\$108,000	\$134,500	77%
Materials & Supplies	\$64,792	\$60,000	\$68,000	\$84,500	41%
General Supplies and Materials	\$25,005	\$20,000	\$20,000	\$20,000	0%
Electricity	\$39,787	\$40,000	\$48,000	\$60,000	50%
Natural Gas	\$0	\$0	\$0	\$4,500	999%
Utility Expense	\$39,267	\$15,847	\$40,000	\$50,000	216%
Water	\$39,267	\$15,847	\$40,000	\$50,000	216%
Parks - Parks Maint.	\$1,846,148	\$1,760,402	\$1,747,871	\$1,931,385	10%
Personnel Services	\$1,130,514	\$1,102,681	\$1,090,150	\$1,101,961	0%
Salaries and Wages - FT	\$604,979	\$631,017	\$619,666	\$617,240	-2%
Salaries and Wages - PT/Season	\$131,072	\$100,802	\$100,802	\$120,102	19%
Overtime	\$21,268	\$19,921	\$19,921	\$19,900	0%
Supplemental Pay	\$17,107	\$0	\$0	\$0	0%
Other Employee Withholdings	\$4,222	\$0	\$0	\$0	0%
FICA/MC Contributions	\$60,825	\$55,284	\$54,416	\$57,930	5%
Retirement Contributions	\$66,356	\$66,794	\$66,794	\$69,281	4%
Workers Compensation	\$15,632	\$19,668	\$19,356	\$21,361	9%
Health Insurance	\$176,824	\$194,097	\$194,097	\$185,646	-4%
Other Insurance	\$3,269	\$5,006	\$5,006	\$4,833	-3%
Unemployment Compensation	\$18,426	\$0	\$0	\$0	0%
Other Employee Compensation	\$10,536	\$10,092	\$10,092	\$5,668	-44%
Materials & Supplies	\$103,816	\$125,644	\$125,644	\$138,644	10%
General Supplies and Materials	\$26,783	\$35,000	\$35,000	\$40,000	14%
Safety Equipment/Supplies	\$2,312	\$2,500	\$2,500	\$2,500	0%
Electricity	\$31,096	\$45,000	\$45,000	\$45,000	0%
Natural Gas	\$1,303	\$1,200	\$1,200	\$1,200	0%
Gas/Fuel	\$42,322	\$41,944	\$41,944	\$41,944	0%
Technology Supplies	\$0	\$0	\$0	\$8,000	999%
Contractual Services	\$336,279	\$345,823	\$345,823	\$344,631	0%
Rent	\$33,649	\$52,000	\$52,000	\$55,000	6%
Balefill	\$7,717	\$10,500	\$10,500	\$7,000	-33%
Other Contractual	\$15,267	\$23,200	\$23,200	\$20,700	-11%
Internal Services	\$279,646	\$260,123	\$260,123	\$261,931	1%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Outlay	\$8,000	\$8,000	\$8,000	\$0	-100%
Technology - Replacement	\$8,000	\$8,000	\$8,000	\$0	-100%
Other Costs	\$67,217	\$71,421	\$71,421	\$74,349	4%
Travel/Training	\$3,500	\$2,700	\$2,700	\$2,800	4%
Community Service	\$9,823	\$20,500	\$20,500	\$17,800	-13%
Insurance/Bonds	\$53,894	\$48,221	\$48,221	\$53,749	11%
Utility Expense	\$200,323	\$106,833	\$106,833	\$271,800	154%
Communication	\$3,330	\$6,800	\$6,800	\$6,800	0%
Water	\$196,993	\$100,033	\$100,033	\$265,000	165%
Parks - Urban Forestry	\$7,006	\$16,000	\$16,000	\$20,000	25%
Materials & Supplies	\$7,006	\$16,000	\$16,000	\$20,000	25%
General Supplies and Materials	\$7,006	\$16,000	\$16,000	\$20,000	25%
Parks - Special Areas	\$117,938	\$78,820	\$78,820	\$139,700	77%
Materials & Supplies	\$36,357	\$39,700	\$39,700	\$39,700	0%
General Supplies and Materials	\$2,962	\$4,700	\$4,700	\$4,700	0%
Electricity	\$33,395	\$35,000	\$35,000	\$35,000	0%
Utility Expense	\$81,580	\$39,120	\$39,120	\$100,000	156%
Water	\$81,580	\$39,120	\$39,120	\$100,000	156%

Cemetery

Authorized Positions for Cemetery

<i>Full Time Positions:</i>	<i>2.00</i>
CEMETERY SUPERVISOR	1.00
PARKS & RECREATION WORKER IV	1.00

Cemetery Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$379,772	\$429,704	\$427,156	\$495,620	15%
Personnel Services	\$232,830	\$260,113	\$257,565	\$276,368	6%
Materials & Supplies	\$20,553	\$26,425	\$26,425	\$36,625	39%
Contractual Services	\$22,923	\$21,152	\$21,152	\$24,184	14%
Capital Outlay	\$3,368	\$300	\$300	\$0	-100%
Other Costs	\$24,456	\$19,914	\$19,914	\$26,643	34%
Utility Expense	\$75,641	\$101,800	\$101,800	\$131,800	29%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Cemetery	\$379,772	\$429,704	\$427,156	\$495,620	15%
Personnel Services	\$232,830	\$260,113	\$257,565	\$276,368	6%
Salaries and Wages - FT	\$123,112	\$131,351	\$123,432	\$130,129	-1%
Salaries and Wages - PT/Season	\$36,225	\$54,388	\$60,000	\$66,600	22%
Overtime	\$3,298	\$2,500	\$2,500	\$2,500	0%
Supplemental Pay	\$3,211	\$0	\$0	\$0	0%
Other Employee Withholdings	\$782	\$0	\$0	\$0	0%
FICA/MC Contributions	\$13,269	\$14,897	\$14,720	\$15,241	2%
Retirement Contributions	\$11,967	\$11,257	\$11,257	\$12,427	10%
Workers Compensation	\$4,226	\$5,768	\$5,704	\$5,710	-1%
Health Insurance	\$35,142	\$38,641	\$38,641	\$42,232	9%
Other Insurance	\$528	\$831	\$831	\$1,009	21%
Unemployment Compensation	\$155	\$0	\$0	\$0	0%
Other Employee Compensation	\$915	\$480	\$480	\$520	8%
Materials & Supplies	\$20,553	\$26,425	\$26,425	\$36,625	39%
General Supplies and Materials	\$9,771	\$14,626	\$14,626	\$20,626	41%
Safety Equipment/Supplies	\$1,415	\$1,500	\$1,500	\$1,500	0%
Electricity	\$1,479	\$2,600	\$2,600	\$2,600	0%
Natural Gas	\$1,846	\$2,000	\$2,000	\$2,200	10%
Gas/Fuel	\$6,043	\$5,699	\$5,699	\$5,699	0%
Technology Supplies	\$0	\$0	\$0	\$4,000	999%
Contractual Services	\$22,923	\$21,152	\$21,152	\$24,184	14%
Internal Services	\$22,923	\$21,152	\$21,152	\$24,184	14%
Capital Outlay	\$3,368	\$300	\$300	\$0	-100%
Technology - Capital	\$3,368	\$300	\$300	\$0	-100%
Other Costs	\$24,456	\$19,914	\$19,914	\$26,643	34%
Travel/Training	\$956	\$1,600	\$1,600	\$1,600	0%
Insurance/Bonds	\$23,500	\$18,314	\$18,314	\$25,043	37%
Utility Expense	\$75,641	\$101,800	\$101,800	\$131,800	29%
Communication	\$911	\$1,800	\$1,800	\$1,800	0%
Water	\$74,731	\$100,000	\$100,000	\$130,000	30%

Ft. Caspar Museum

Authorized Positions for Ft. Caspar Museum

<i>Full Time Positions:</i>	<i>3.00</i>
ADMINISTRATIVE ASSISTANT II	1.00
MUSEUM CURATOR - COLLECTIONS	1.00
MUSEUM SUPERVISOR	1.00

Ft. Caspar Museum Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Expense	\$397,250	\$411,410	\$407,551	\$413,697	1%
Personnel Services	\$296,557	\$298,500	\$294,541	\$300,236	1%
Materials & Supplies	\$34,467	\$49,215	\$45,800	\$51,900	5%
Contractual Services	\$34,156	\$40,362	\$40,362	\$39,984	-1%
Capital Outlay	\$17,893	\$5,846	\$9,261	\$600	-90%
Other Costs	\$9,243	\$10,187	\$10,287	\$13,377	31%
Utility Expense	\$2,952	\$3,600	\$3,600	\$3,900	8%
Tax Expense	\$1,982	\$3,700	\$3,700	\$3,700	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Ft. Caspar Museum	\$397,250	\$411,410	\$407,551	\$413,697	1%
Personnel Services	\$296,557	\$298,500	\$294,541	\$300,236	1%
Salaries and Wages - FT	\$193,852	\$195,327	\$191,741	\$196,148	0%
Salaries and Wages - PT/Season	\$13,275	\$15,865	\$15,865	\$15,897	0%
Overtime	\$59	\$57	\$57	\$0	-100%
Supplemental Pay	\$5,566	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,407	\$0	\$0	\$0	0%
FICA/MC Contributions	\$16,680	\$15,407	\$15,133	\$16,221	5%
Retirement Contributions	\$17,720	\$17,487	\$17,487	\$18,379	5%
Workers Compensation	\$5,743	\$5,587	\$5,488	\$6,073	9%
Health Insurance	\$41,017	\$47,014	\$47,014	\$45,403	-3%
Other Insurance	\$798	\$1,276	\$1,276	\$1,595	25%
Other Employee Compensation	\$440	\$480	\$480	\$520	8%
Materials & Supplies	\$34,467	\$49,215	\$45,800	\$51,900	5%
General Supplies and Materials	\$3,837	\$3,200	\$3,200	\$3,200	0%
Postage and Printing	\$1,006	\$1,300	\$1,300	\$1,300	0%
Electricity	\$7,026	\$10,000	\$10,000	\$8,000	-20%
Natural Gas	\$3,043	\$3,800	\$3,800	\$3,800	0%
Supplies Purchased for Resale	\$19,103	\$27,000	\$27,000	\$27,000	0%
Technology Supplies	\$0	\$3,415	\$0	\$8,100	137%
Uniform Expense	\$452	\$500	\$500	\$500	0%
Contractual Services	\$34,156	\$40,362	\$40,362	\$39,984	-1%
Maintenance Agreements	\$130	\$200	\$200	\$200	0%
Alarm Monitoring	\$2,186	\$2,500	\$2,500	\$2,500	0%
Other Contractual	\$9,459	\$14,300	\$14,300	\$14,300	0%
Internal Services	\$22,382	\$23,362	\$23,362	\$22,984	-2%
Capital Outlay	\$17,893	\$5,846	\$9,261	\$600	-90%
Technology - Capital Programs and Projects	\$17,408	\$5,246	\$8,661	\$0	-100%
	\$485	\$600	\$600	\$600	0%
Other Costs	\$9,243	\$10,187	\$10,287	\$13,377	31%
Travel/Training	\$1,310	\$0	\$0	\$3,500	999%
Insurance/Bonds	\$7,734	\$8,287	\$8,287	\$7,977	-4%
Advertising/Promotion	\$200	\$1,900	\$2,000	\$1,900	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Utility Expense	\$2,952	\$3,600	\$3,600	\$3,900	8%
Communication	\$176	\$1,100	\$1,100	\$1,100	0%
Water	\$2,776	\$2,500	\$2,500	\$2,800	12%
Tax Expense	\$1,982	\$3,700	\$3,700	\$3,700	0%
Sales Tax	\$1,982	\$3,700	\$3,700	\$3,700	0%

Section 3:

Other General Purpose Funds



Other General Purpose Funds

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	Change
All Revenue, By Fund	(\$1,580,745)	(\$15,979,758)	(\$15,856,421)	(\$3,087,691)	-81%
Opportunities Fund	(\$112,416)	(\$21,293)	(\$21,293)	(\$23,281)	9%
Perpetual Care Fund	(\$683,575)	(\$572,124)	(\$572,124)	(\$606,292)	6%
Local Assessment District Fund	(\$46,817)	(\$90,325)	(\$23,325)	(\$18,837)	-79%
Metro Animal Fund	(\$737,937)	(\$1,526,439)	(\$1,519,102)	(\$1,397,641)	-8%
River Fund	\$0	(\$654,109)	(\$605,109)	(\$841,640)	29%
CARES Act Funding	\$0	(\$13,115,468)	(\$13,115,468)	(\$200,000)	-98%
Expenses, By Fund	\$1,563,910	\$8,558,932	\$6,315,648	\$3,990,791	-53%
Opportunities Fund	\$912	\$1,479,455	\$1,004,922	\$250,682	-83%
Perpetual Care Fund	\$864,958	\$2,162,035	\$514,781	\$1,304,766	-40%
Local Assessment District Fund	\$23,004	\$1,744,466	\$1,744,466	\$187	-100%
Metro Animal Fund	\$675,037	\$1,457,975	\$1,428,978	\$1,348,201	-8%
River Fund	\$0	\$201,567	\$109,067	\$836,955	315%
CARES Act Funding	\$0	\$1,513,434	\$1,513,434	\$250,000	-83%
Net Decrease (Increase)	(\$16,834)	(\$7,420,826)	(\$9,540,773)	\$903,100	-112%
Opportunities Fund	(\$111,504)	\$1,458,162	\$983,629	\$227,401	-84%
Perpetual Care Fund	\$181,383	\$1,589,911	(\$57,343)	\$698,474	-56%
Local Assessment District Fund	(\$23,813)	\$1,654,141	\$1,721,141	(\$18,650)	-101%
Metro Animal Fund	(\$62,901)	(\$68,464)	(\$90,124)	(\$49,440)	-28%
River Fund	\$0	(\$452,542)	(\$496,042)	(\$4,685)	-99%
CARES Act Funding	\$0	(\$11,602,034)	(\$11,602,034)	\$50,000	-100%

Opportunities Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$112,416)	(\$21,293)	(\$21,293)	(\$23,281)	9%
Misc Revenue	(\$101,327)	(\$10,245)	(\$10,245)	(\$11,457)	12%
Other Sources	(\$11,088)	(\$11,048)	(\$11,048)	(\$11,824)	7%
Expense	\$912	\$1,479,455	\$1,004,922	\$250,682	-83%
Contractual Services	\$0	\$4,922	\$4,922	\$682	-86%
Transfers Out	\$912	\$1,474,533	\$1,000,000	\$250,000	-83%
Opportunities Fund Net Decrease (Increase)	(\$111,504)	\$1,458,162	\$983,629	\$227,401	-84%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Opportunities Fund	(\$111,504)	\$1,458,162	\$983,629	\$227,401	-84%
Misc Revenue	(\$101,327)	(\$10,245)	(\$10,245)	(\$11,457)	12%
Interest Earned	(\$101,327)	(\$10,245)	(\$10,245)	(\$11,457)	12%
Other Sources	(\$11,088)	(\$11,048)	(\$11,048)	(\$11,824)	7%
Loan Payments	(\$11,088)	(\$11,048)	(\$11,048)	(\$11,824)	7%
Contractual Services	\$0	\$4,922	\$4,922	\$682	-86%
Investment Services	\$0	\$4,922	\$4,922	\$682	-86%
Transfers Out	\$912	\$1,474,533	\$1,000,000	\$250,000	-83%
Transfers Out	\$912	\$1,474,533	\$1,000,000	\$250,000	-83%

Opportunities Fund - Transfers Out Detail

\$250,000

To Capital Fund - Senior Center Parking Lot

\$250,000

Perpetual Care Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$683,575)	(\$572,124)	(\$572,124)	(\$606,292)	6%
Misc Revenue	(\$603,432)	(\$513,700)	(\$513,700)	(\$510,792)	-1%
Other Sources	(\$80,143)	(\$58,424)	(\$58,424)	(\$95,500)	63%
Expense	\$864,958	\$2,162,035	\$514,781	\$1,304,766	-40%
Contractual Services	\$35,207	\$63,781	\$63,781	\$62,766	-2%
Capital Outlay	\$130,148	\$257,070	\$0	\$0	-100%
Transfers Out	\$699,603	\$1,841,184	\$451,000	\$1,242,000	-33%
Perpetual Care Fund Net Decrease (Increase)	\$181,383	\$1,589,911	(\$57,343)	\$698,474	-56%

Perpetual Care Operations	\$26,203	\$51,206	\$51,206	\$50,398	-2%
Contractual Services	\$26,203	\$51,206	\$51,206	\$50,398	-2%
Investment Services	\$26,203	\$51,206	\$51,206	\$50,398	-2%

Perpetual Care Urban Forestry	\$47,141	\$7,168	\$598	\$588	-92%
Contractual Services	\$2,743	\$598	\$598	\$588	-2%
Investment Services	\$2,743	\$598	\$598	\$588	-2%

Capital Outlay	\$44,398	\$6,570	\$0	\$0	-100%
Buildings	\$38,898	\$6,570	\$0	\$0	-100%
Light Equipment	\$0	\$0	\$0	\$0	0%
Programs and Projects	\$5,500	\$0	\$0	\$0	0%

Perpetual Care Platte Prk Trst	(\$683,575)	(\$572,124)	(\$572,124)	(\$606,292)	6%
Misc Revenue	(\$603,432)	(\$513,700)	(\$513,700)	(\$510,792)	-1%
Interest Earned	(\$596,232)	(\$506,500)	(\$506,500)	(\$505,292)	0%
Rentals and Leases	(\$7,200)	(\$7,200)	(\$7,200)	(\$5,500)	-24%
Other Sources	(\$80,143)	(\$58,424)	(\$58,424)	(\$95,500)	63%
Loan Payments	(\$80,143)	(\$58,424)	(\$58,424)	(\$95,500)	63%

Perpetual Care Building Trust	\$91,587	\$259,875	\$9,375	\$9,221	-96%
Contractual Services	\$5,837	\$9,375	\$9,375	\$9,221	-2%
Investment Services	\$5,837	\$9,375	\$9,375	\$9,221	-2%
Capital Outlay	\$85,750	\$250,500	\$0	\$0	-100%
Improvements to Buildings	\$85,750	\$250,500	\$0	\$0	-100%

Perpetual Care Transfers Out	\$700,028	\$1,843,786	\$453,602	\$1,244,559	-32%
Contractual Services	\$425	\$2,602	\$2,602	\$2,559	-2%
Investment Services	\$425	\$2,602	\$2,602	\$2,559	-2%
Transfers Out	\$699,603	\$1,841,184	\$451,000	\$1,242,000	-33%
Transfers Out	\$699,603	\$1,841,184	\$451,000	\$1,242,000	-33%

Perpetual Care Fund - Transfers Out Detail **\$1,242,000**

Capital Fund - Aquatics Roof	\$223,000
Capital Fund - Aquatics Slide Tower	\$185,000
Capital Fund - Aquatics Starburst	\$25,000
Capital Fund - Field 5 Lights	\$200,000
Capital Fund - Station 1 Flooring/Kitchen	\$78,000
Fund 101 - PD Mobile Camera Purchase	\$16,000
Fund 221 - Aquatics Ops Funding	\$123,518
Fund 223 - Ice Arena Ops Funding	\$81,599
Fund 224 - Rec Center Ops Funding	\$198,330
Fund 225 - Hogadon Ops Funding	\$96,553
Fund 225 - Hogadon Capital Project	\$15,000

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Local Assessment District Fund	(\$23,813)	\$1,654,141	\$1,721,141	(\$18,650)	-101%
Misc Revenue	(\$46,817)	(\$90,325)	(\$23,325)	(\$18,837)	-79%
Interest Earned	(\$28,277)	(\$3,125)	(\$3,125)	(\$3,137)	0%
LAD Principal.	(\$9,552)	(\$82,000)	(\$15,000)	(\$12,000)	-85%
LAD Interest	(\$3,648)	(\$4,800)	(\$4,800)	(\$3,500)	-27%
LAD Penalties	(\$5,340)	(\$400)	(\$400)	(\$200)	-50%
Contractual Services	\$23,004	\$160	\$160	\$187	17%
Investment Services	\$23,004	\$160	\$160	\$187	17%
Transfers Out	\$0	\$1,744,306	\$1,744,306	\$0	-100%
Transfers Out	\$0	\$1,744,306	\$1,744,306	\$0	-100%

Metro Animal Fund

Authorized Positions for Metro Animal Control

<i>Full Time Positions:</i>	<i>6.00</i>	
LEAD ANIMAL PROTECTION OFFICER		1.00
ANIMAL PROTECTION OFFICER I		2.00
ANIMAL PROTECTION OFFICER II		3.00

Authorized Positions for Metro Animal Shelter

<i>Full Time Positions:</i>	<i>6.00</i>	
SUPERINTENDENT		1.00
KENNEL WORKER		5.00

Metro Animal Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$737,937)	(\$1,526,439)	(\$1,519,102)	(\$1,397,641)	-8%
Licences and Permits	(\$4,970)	(\$5,000)	(\$5,000)	(\$5,000)	0%
Intergovernmental	(\$95,702)	(\$244,691)	(\$244,691)	(\$220,256)	-10%
Goods and Svcs Rev	(\$28,857)	(\$32,000)	(\$32,000)	(\$32,000)	0%
Misc Revenue	(\$36,310)	(\$11,171)	(\$11,171)	(\$11,381)	2%
Other Sources	(\$572,098)	(\$1,233,577)	(\$1,226,240)	(\$1,129,004)	-8%
Expense	\$675,037	\$1,457,975	\$1,428,978	\$1,348,201	-8%
Personnel Services	\$444,381	\$1,000,686	\$995,049	\$896,072	-10%
Materials & Supplies	\$111,644	\$146,253	\$146,253	\$153,650	5%
Contractual Services	\$51,446	\$134,147	\$133,147	\$125,794	-6%
Capital Outlay	\$33,122	\$40,470	\$18,110	\$21,000	-48%
Transfers Out	\$0	\$66,696	\$66,696	\$72,986	9%
Other Costs	\$26,175	\$53,723	\$53,723	\$61,199	14%
Utility Expense	\$8,269	\$16,000	\$16,000	\$17,500	9%
Metro Animal Fund Net Decrease (Increase)	(\$62,901)	(\$68,464)	(\$90,124)	(\$49,440)	-28%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Metro Animal Fund Revenue	(\$737,937)	(\$1,526,439)	(\$1,519,102)	(\$1,397,641)	-8%
Licences and Permits	(\$4,970)	(\$5,000)	(\$5,000)	(\$5,000)	0%
Pet Licenses	(\$4,970)	(\$5,000)	(\$5,000)	(\$5,000)	0%
Intergovernmental	(\$95,702)	(\$244,691)	(\$244,691)	(\$220,256)	-10%
Intergovernmental User Charges	(\$95,702)	(\$244,691)	(\$244,691)	(\$220,256)	-10%
Goods and Svcs Rev	(\$28,857)	(\$32,000)	(\$32,000)	(\$32,000)	0%
Impound Fees	(\$8,267)	(\$9,000)	(\$9,000)	(\$9,000)	0%
Adoption Fees	(\$16,724)	(\$19,000)	(\$19,000)	(\$19,000)	0%
Microchip Revenue	(\$3,867)	(\$4,000)	(\$4,000)	(\$4,000)	0%
Misc Revenue	(\$36,310)	(\$11,171)	(\$11,171)	(\$11,381)	2%
Interest Earned	(\$3,398)	(\$171)	(\$171)	(\$381)	123%
Misc. Revenue	(\$4,892)	(\$1,500)	(\$1,500)	(\$1,500)	0%
Forfeited Deposits	(\$20,350)	(\$6,000)	(\$6,000)	(\$6,000)	0%
Restitution	(\$7,671)	(\$3,500)	(\$3,500)	(\$3,500)	0%
Other Sources	(\$572,098)	(\$1,233,577)	(\$1,226,240)	(\$1,129,004)	-8%
Transfers In	(\$570,000)	(\$1,233,577)	(\$1,226,240)	(\$1,129,004)	-8%
Amortization of Premiums/Disc.	\$0	\$0	\$0	\$0	0%
Gain/Loss on Sales of Investme	(\$2,098)	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Metro Animal Shelter	\$674,842	\$734,090	\$708,128	\$684,675	-7%
Personnel Services	\$444,381	\$430,877	\$428,275	\$408,602	-5%
Salaries and Wages - FT	\$302,691	\$280,231	\$277,874	\$287,233	2%
Overtime	\$3,043	\$4,998	\$4,998	\$5,000	0%
Supplemental Pay	\$8,132	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,876	\$0	\$0	\$0	0%
FICA/MC Contributions	\$23,518	\$20,998	\$20,818	\$22,356	6%
Retirement Contributions	\$26,041	\$25,344	\$25,344	\$27,382	8%
Workers Compensation	\$6,262	\$7,481	\$7,416	\$8,241	10%
Health Insurance	\$67,907	\$85,917	\$85,917	\$57,158	-33%
Other Insurance	\$1,279	\$1,828	\$1,828	\$1,232	-33%
Other Employee Compensation	\$3,632	\$4,080	\$4,080	\$0	-100%
Materials & Supplies	\$111,450	\$113,100	\$113,100	\$119,850	6%
General Supplies and Materials	\$88,339	\$88,400	\$88,400	\$88,400	0%
Postage and Printing	\$993	\$500	\$500	\$750	50%
Electricity	\$11,994	\$12,000	\$12,000	\$12,000	0%
Natural Gas	\$7,706	\$8,700	\$8,700	\$8,700	0%
Gas/Fuel	\$0	\$1,000	\$1,000	\$0	-100%
Technology Supplies	\$0	\$0	\$0	\$10,000	999%
Uniform Expense	\$2,418	\$2,500	\$2,500	\$0	-100%
Contractual Services	\$51,446	\$119,147	\$118,147	\$110,794	-7%
Investment Services	\$811	\$19	\$19	\$23	21%
Maintenance Agreements	\$2,880	\$2,880	\$2,880	\$2,900	1%
Testing	\$930	\$2,000	\$1,000	\$1,000	-50%
Other Contractual	\$0	\$50,000	\$50,000	\$37,500	-25%
Internal Services	\$46,824	\$64,248	\$64,248	\$69,371	8%
Capital Outlay	\$33,122	\$38,720	\$16,360	\$11,000	-72%
Buildings	\$31,005	\$29,560	\$11,000	\$11,000	-63%
Technology - Replacement	\$2,117	\$9,160	\$5,360	\$0	-100%
Other Costs	\$26,175	\$23,746	\$23,746	\$24,429	3%
Travel/Training	\$4,901	\$5,000	\$5,000	\$7,000	40%
Insurance/Bonds	\$21,274	\$18,746	\$18,746	\$17,429	-7%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Utility Expense	\$8,269	\$8,500	\$8,500	\$10,000	18%
Communication	\$2,812	\$3,000	\$3,000	\$4,500	50%
Water	\$5,457	\$5,500	\$5,500	\$5,500	0%
Metro Animal Control	\$195	\$723,885	\$720,850	\$663,526	-8%
Personnel Services	\$0	\$569,809	\$566,774	\$487,470	-14%
Salaries and Wages - FT	\$0	\$350,964	\$346,675	\$294,741	-16%
Overtime	\$0	\$14,280	\$14,280	\$14,250	0%
Standby Pay	\$0	\$5,500	\$7,200	\$7,500	36%
FICA/MC Contributions	\$0	\$25,839	\$25,511	\$24,212	-6%
Retirement Contributions	\$0	\$31,618	\$31,618	\$29,655	-6%
Workers Compensation	\$0	\$9,235	\$9,117	\$8,925	-3%
Health Insurance	\$0	\$130,378	\$130,378	\$105,953	-19%
Other Insurance	\$0	\$1,995	\$1,995	\$2,234	12%
Materials & Supplies	\$195	\$33,153	\$33,153	\$33,800	2%
General Supplies and Materials	\$0	\$5,000	\$5,000	\$5,000	0%
Postage and Printing	\$0	\$950	\$950	\$1,500	58%
Gas/Fuel	\$195	\$15,203	\$15,203	\$15,300	1%
Uniform Expense	\$0	\$12,000	\$12,000	\$12,000	0%
Contractual Services	\$0	\$15,000	\$15,000	\$15,000	0%
Other Contractual	\$0	\$15,000	\$15,000	\$15,000	0%
Capital Outlay	\$0	\$1,750	\$1,750	\$10,000	471%
Light Equipment	\$0	\$1,500	\$1,500	\$10,000	567%
Technology - Capital	\$0	\$250	\$250	\$0	-100%
Transfers Out	\$0	\$66,696	\$66,696	\$72,986	9%
Transfers Out	\$0	\$66,696	\$66,696	\$72,986	9%
Other Costs	\$0	\$29,977	\$29,977	\$36,770	23%
Travel/Training	\$0	\$10,000	\$10,000	\$15,000	50%
Insurance/Bonds	\$0	\$19,977	\$19,977	\$21,770	9%
Utility Expense	\$0	\$7,500	\$7,500	\$7,500	0%
Communication	\$0	\$7,500	\$7,500	\$7,500	0%

River Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	\$0	(\$654,109)	(\$605,109)	(\$841,640)	29%
Intergovernmental	\$0	(\$40,000)	(\$40,000)	(\$382,291)	856%
Misc Revenue	\$0	(\$86,665)	(\$86,665)	(\$84,500)	-2%
Other Sources	\$0	(\$527,444)	(\$478,444)	(\$374,850)	-29%
Expense	\$0	\$201,567	\$109,067	\$836,955	315%
Personnel Services	\$0	\$10,002	\$10,002	\$10,000	0%
Materials & Supplies	\$0	\$15,800	\$15,800	\$11,625	-26%
Contractual Services	\$0	\$81,665	\$81,665	\$86,340	6%
Capital Outlay	\$0	\$93,100	\$600	\$678,140	628%
Transfers Out	\$0	\$0	\$0	\$50,000	999%
Other Costs	\$0	\$1,000	\$1,000	\$850	-15%
River Fund Net Decrease (Increase)	\$0	(\$452,542)	(\$496,042)	(\$4,685)	-99%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
River Fund Revenue	\$0	(\$654,109)	(\$605,109)	(\$791,640)	21%
Intergovernmental	\$0	(\$40,000)	(\$40,000)	(\$382,291)	856%
Federal Grants	\$0	\$0	\$0	(\$246,291)	999%
State Grants	\$0	(\$40,000)	(\$40,000)	(\$10,000)	-75%
Intergovernmental Reimb.	\$0	\$0	\$0	(\$126,000)	999%
Misc Revenue	\$0	(\$86,665)	(\$86,665)	(\$84,500)	-2%
Contributions	\$0	(\$48,665)	(\$48,665)	(\$4,500)	-91%
Misc. Revenue	\$0	(\$38,000)	(\$38,000)	(\$80,000)	111%
Other Sources	\$0	(\$527,444)	(\$478,444)	(\$374,850)	-29%
Transfers In	\$0	(\$527,444)	(\$478,444)	(\$374,850)	-29%
Transfers Out	\$0	\$0	\$0	\$50,000	999%
Transfers Out	\$0	\$0	\$0	\$50,000	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
River Volunteer Events	\$0	\$17,902	\$17,902	\$18,915	6%
Personnel Services	\$0	\$10,002	\$10,002	\$10,000	0%
Overtime	\$0	\$10,002	\$10,002	\$10,000	0%
Materials & Supplies	\$0	\$5,300	\$5,300	\$7,225	36%
General Supplies and Materials	\$0	\$4,300	\$4,300	\$5,575	30%
Postage and Printing	\$0	\$1,000	\$1,000	\$1,000	0%
Technology Supplies	\$0	\$0	\$0	\$650	999%
Contractual Services	\$0	\$1,000	\$1,000	\$840	-16%
Other Contractual	\$0	\$1,000	\$1,000	\$840	-16%
Capital Outlay	\$0	\$600	\$600	\$0	-100%
Technology - Capital	\$0	\$600	\$600	\$0	-100%
Other Costs	\$0	\$1,000	\$1,000	\$850	-15%
Advertising/Promotion	\$0	\$1,000	\$1,000	\$850	-15%
River Restoration	\$0	\$144,665	\$52,165	\$5,800	-96%
Materials & Supplies	\$0	\$1,500	\$1,500	\$300	-80%
General Supplies and Materials	\$0	\$1,000	\$1,000	\$200	-80%
Postage and Printing	\$0	\$500	\$500	\$100	-80%
Contractual Services	\$0	\$50,665	\$50,665	\$5,500	-89%
Other Contractual	\$0	\$50,665	\$50,665	\$5,500	-89%
Capital Outlay	\$0	\$92,500	\$0	\$0	-100%
Acquisition of Property	\$0	\$0	\$0	\$0	0%
Improvements Other Than Bldgs	\$0	\$92,500	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
River Riparian & Upland Areas	\$0	\$39,000	\$39,000	\$762,240	999%
Materials & Supplies	\$0	\$9,000	\$9,000	\$4,100	-54%
General Supplies and Materials	\$0	\$9,000	\$9,000	\$4,000	-56%
Postage and Printing	\$0	\$0	\$0	\$100	999%
Contractual Services	\$0	\$30,000	\$30,000	\$80,000	167%
Other Contractual	\$0	\$30,000	\$30,000	\$80,000	167%
Capital Outlay	\$0	\$0	\$0	\$678,140	999%
Acquisition of Property	\$0	\$0	\$0	\$270,000	999%
Improvements Other Than Bldgs	\$0	\$0	\$0	\$408,140	999%

River Fund - Capital Outlay Detail **\$678,140**

River Riparian & Upland Areas - Acquisition of Property	\$270,000
Gateway Land Purchase	\$270,000
River Riparian & Upland Areas - Improvements Other Than	\$408,140
Gateway Const - Pathway Materials	\$28,140
Gateway Const - Boat Ramp	\$60,000
Gateway Const - Pathway	\$180,000
Gateway Const - Utilities	\$100,000
Riparian/Upland Monitor	\$40,000

River Fund - Transfers Detail

River Fund Transfers In Detail	(\$374,850)
From General Fund - Cleanup Day	(\$10,000)
From Refuse Collection - Russian Olive Removal	(\$53,000)
From Capital Fund - Gateway Construction -1%16 Matching Funds	(\$41,850)
From Revolving Land Fund - Gateway Land Project	(\$270,000)
River Fund Transfers Out Detail	\$50,000
Capital Fund - BNSF North Platte River Stormsewer	\$50,000

CARES Act Funding Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	\$0	(\$13,115,468)	(\$13,115,468)	(\$200,000)	-98%
Intergovernmental	\$0	(\$2,039,751)	(\$2,039,751)	\$0	-100%
Misc Revenue	\$0	\$0	\$0	(\$200,000)	999%
Other Sources	\$0	(\$11,075,717)	(\$11,075,717)	\$0	-100%
Expense	\$0	\$1,513,434	\$1,513,434	\$250,000	-83%
Contractual Services	\$0	\$0	\$0	\$15,000	999%
Transfers Out	\$0	\$1,513,434	\$1,513,434	\$235,000	-84%
CARES Act Funding Net Decrease (Increase)	\$0	(\$11,602,034)	(\$11,602,034)	\$50,000	-100%

CARES Act Funding - Transfers Out Detail

\$235,000

Ford Wyoming Center 40 year anniversary contribution	\$50,000
Net investment revenue to the General Fund	\$185,000

Section 4: Special Revenue Funds



Special Revenue Funds

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	Change
All Revenue, By Fund	(\$6,542,834)	(\$8,778,533)	(\$8,104,521)	(\$8,968,955)	2%
Weed & Pest Fund	(\$517,834)	(\$582,722)	(\$579,914)	(\$614,296)	5%
CDBG Program Fund	(\$20,608)	(\$164)	(\$164)	\$0	-100%
Special Fire Assistance Fund	(\$82,695)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Revolving Land Fund	(\$511,940)	(\$1,011,864)	(\$360,864)	(\$608,062)	-40%
Police Grants Fund	(\$181,475)	(\$430,756)	(\$421,566)	(\$410,195)	-5%
Public Transit Fund	(\$2,218,513)	(\$2,715,846)	(\$2,720,846)	(\$3,031,375)	12%
Metropolitan Planning	(\$732,574)	(\$1,162,817)	(\$1,159,703)	(\$1,310,248)	13%
Public Safety Communications	(\$2,260,131)	(\$2,739,364)	(\$2,722,292)	(\$2,859,779)	4%
Redevelopment Loan Fund	(\$17,065)	(\$60,000)	(\$64,172)	(\$60,000)	0%
Expenses, By Fund	\$6,697,632	\$9,252,385	\$8,077,627	\$8,472,578	-8%
Weed & Pest Fund	\$509,707	\$692,618	\$689,810	\$534,632	-23%
CDBG Program Fund	\$20,608	\$18,531	\$0	\$0	-100%
Special Fire Assistance Fund	\$70,599	\$196,767	\$196,767	\$84,920	-57%
Revolving Land Fund	\$38,542	\$932,462	\$42,462	\$282,942	-70%
Police Grants Fund	\$225,581	\$430,756	\$421,566	\$410,195	-5%
Public Transit Fund	\$2,220,749	\$2,722,646	\$2,720,846	\$3,031,375	11%
Metropolitan Planning	\$752,504	\$1,260,204	\$1,148,703	\$1,307,693	4%
Public Safety Communications	\$2,791,181	\$2,948,401	\$2,793,301	\$2,760,821	-6%
Redevelopment Loan Fund	\$68,160	\$50,000	\$64,172	\$60,000	20%
Net Decrease (Increase)	\$154,798	\$473,853	(\$26,894)	(\$496,377)	-205%
Weed & Pest Fund	(\$8,127)	\$109,896	\$109,896	(\$79,664)	-172%
CDBG Program Fund	\$0	\$18,367	(\$164)	\$0	-100%
Special Fire Assistance Fund	(\$12,095)	\$121,767	\$121,767	\$9,920	-92%
Revolving Land Fund	(\$473,398)	(\$79,402)	(\$318,402)	(\$325,120)	309%
Police Grants Fund	\$44,106	\$0	\$0	\$0	0%
Public Transit Fund	\$2,235	\$6,800	\$0	\$0	-100%
Metropolitan Planning	\$19,931	\$97,387	(\$11,000)	(\$2,555)	-103%
Public Safety Communications	\$531,050	\$209,038	\$71,010	(\$98,958)	-147%
Redevelopment Loan Fund	\$51,095	(\$10,000)	\$0	\$0	-100%

Weed & Pest Fund

Authorized Positions for Weed & Pest Fund

<i>Full Time Positions:</i>	<i>2.50</i>
PARKS & RECREATION WORKER III	1.00
PARKS & RECREATION WORKER IV	1.00
PARKS SUPERVISOR	0.50

Weed & Pest Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$517,834)	(\$582,722)	(\$579,914)	(\$614,296)	5%
Local Taxes	(\$512,838)	(\$575,000)	(\$575,000)	(\$610,000)	6%
Misc Revenue	(\$4,996)	(\$4,914)	(\$4,914)	(\$4,296)	-13%
Other Sources	\$0	(\$2,808)	\$0	\$0	-100%
Expense	\$509,707	\$692,618	\$689,810	\$534,632	-23%
Personnel Services	\$282,022	\$324,746	\$321,938	\$282,577	-13%
Materials & Supplies	\$50,169	\$79,682	\$79,682	\$79,682	0%
Contractual Services	\$109,343	\$119,705	\$119,705	\$105,938	-12%
Capital Outlay	\$53,750	\$151,700	\$151,700	\$43,500	-71%
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Other Costs	\$9,626	\$16,452	\$16,452	\$22,635	38%
Utility Expense	\$204	\$200	\$200	\$300	50%
Weed & Pest Fund Net Decrease (Increase)	(\$8,127)	\$109,896	\$109,896	(\$79,664)	-172%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Weed & Pest Fund	(\$8,127)	\$109,896	\$109,896	(\$79,664)	-172%
Local Taxes	(\$512,838)	(\$575,000)	(\$575,000)	(\$610,000)	6%
General Property Tax	(\$512,838)	(\$575,000)	(\$575,000)	(\$610,000)	6%
Misc Revenue	(\$4,996)	(\$4,914)	(\$4,914)	(\$4,296)	-13%
Interest Earned	(\$4,996)	(\$4,914)	(\$4,914)	(\$4,296)	-13%
Other Sources	\$0	(\$2,808)	\$0	\$0	-100%
Transfers In	\$0	(\$2,808)	\$0	\$0	-100%
Personnel Services	\$282,022	\$324,746	\$321,938	\$282,577	-13%
Salaries and Wages - FT	\$158,135	\$147,951	\$145,408	\$150,186	2%
Salaries and Wages - PT/Season	\$16,369	\$48,000	\$48,000	\$42,000	-12%
Overtime	\$4,801	\$1,200	\$1,200	\$1,500	25%
Supplemental Pay	\$4,709	\$0	\$0	\$0	0%
Other Employee Withholdings	\$0	\$0	\$0	\$0	0%
FICA/MC Contributions	\$12,914	\$15,983	\$15,788	\$14,817	-7%
Retirement Contributions	\$14,421	\$14,404	\$14,404	\$15,278	6%
Workers Compensation	\$5,538	\$5,693	\$5,623	\$5,547	-3%
Health Insurance	\$48,722	\$89,618	\$89,618	\$51,946	-42%
Other Insurance	\$679	\$1,069	\$1,069	\$1,043	-2%
Unemployment Compensation	\$14,811	\$0	\$0	\$0	0%
Other Employee Compensation	\$924	\$828	\$828	\$260	-69%
Materials & Supplies	\$50,169	\$79,682	\$79,682	\$79,682	0%
General Supplies and Materials	\$43,027	\$73,000	\$73,000	\$73,000	0%
Gas/Fuel	\$7,142	\$6,682	\$6,682	\$6,682	0%
Contractual Services	\$109,343	\$119,705	\$119,705	\$105,938	-12%
Investment Services	(\$3,526)	\$560	\$560	\$536	-4%
Other Contractual	\$84,998	\$89,000	\$89,000	\$75,000	-16%
Internal Services	\$27,871	\$30,145	\$30,145	\$30,402	1%
Capital Outlay	\$53,750	\$151,700	\$151,700	\$43,500	-71%
Light Equipment	\$53,750	\$0	\$0	\$43,500	999%
Heavy Equipment	\$0	\$150,000	\$150,000	\$0	-100%
Technology - Capital	\$0	\$1,700	\$1,700	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Other Costs	\$9,626	\$16,452	\$16,452	\$22,635	38%
Travel/Training	\$955	\$6,000	\$6,000	\$6,000	0%
Insurance/Bonds	\$8,671	\$10,452	\$10,452	\$16,635	59%
Utility Expense	\$204	\$200	\$200	\$300	50%
Water	\$204	\$200	\$200	\$300	50%

CDBG Program Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$20,608)	(\$164)	(\$164)	\$0	-100%
Intergovernmental	(\$20,608)	\$0	\$0	\$0	0%
Misc Revenue	\$0	\$0	\$0	\$0	0%
Other Sources	\$0	(\$164)	(\$164)	\$0	-100%
Expense	\$20,608	\$18,531	\$0	\$0	-100%
Capital Outlay	\$20,608	\$18,531	\$0	\$0	-100%
CDBG Program Fund Net Decrease (Increase)	\$0	\$18,367	(\$164)	\$0	-100%

Special Fire Assistance Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$82,695)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Intergovernmental	(\$18,333)	\$0	\$0	\$0	0%
Misc Revenue	(\$64,361)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Expense	\$70,599	\$196,767	\$196,767	\$84,920	-57%
Personnel Services	\$50,303	\$50,000	\$50,000	\$59,920	20%
Materials & Supplies	\$20,296	\$146,767	\$146,767	\$25,000	-83%
Special Fire Assistance Fund Net Decrease (Increase)	(\$12,095)	\$121,767	\$121,767	\$9,920	-92%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Special Fire Assistance Fund	(\$12,095)	\$121,767	\$121,767	\$9,920	-92%
Intergovernmental	(\$18,333)	\$0	\$0	\$0	0%
Federal Grants	(\$18,333)	\$0	\$0	\$0	0%
Misc Revenue	(\$64,361)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Reimbursements	(\$64,361)	(\$75,000)	(\$75,000)	(\$75,000)	0%
Personnel Services	\$50,303	\$50,000	\$50,000	\$59,920	20%
Overtime	\$50,303	\$50,000	\$50,000	\$50,000	0%
FICA/MC Contributions	\$0	\$0	\$0	\$3,825	999%
Retirement Contributions	\$0	\$0	\$0	\$4,685	999%
Workers Compensation	\$0	\$0	\$0	\$1,410	999%
Materials & Supplies	\$20,296	\$146,767	\$146,767	\$25,000	-83%
General Supplies and Materials	\$20,296	\$146,767	\$146,767	\$25,000	-83%

Revolving Land Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$511,940)	(\$1,011,864)	(\$360,864)	(\$608,062)	-40%
Misc Revenue	(\$11,940)	(\$11,864)	(\$11,864)	(\$7,062)	-40%
Other Sources	(\$500,000)	(\$1,000,000)	(\$349,000)	(\$601,000)	-40%
Expense	\$38,542	\$932,462	\$42,462	\$282,942	-70%
Contractual Services	\$12,405	\$20,462	\$20,462	\$12,942	-37%
Capital Outlay	\$26,137	\$22,000	\$22,000	\$0	-100%
Transfers Out	\$0	\$890,000	\$0	\$270,000	-70%
Revolving Land Fund Net Decrease (Increase)	(\$473,398)	(\$79,402)	(\$318,402)	(\$325,120)	309%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Revolving Land Fund	(\$473,398)	(\$79,402)	(\$318,402)	(\$325,120)	309%
Misc Revenue	(\$11,940)	(\$11,864)	(\$11,864)	(\$7,062)	-40%
Interest Earned	(\$4,131)	(\$4,056)	(\$4,056)	(\$3,546)	-13%
Rentals and Leases	(\$7,808)	(\$7,808)	(\$7,808)	(\$3,516)	-55%
Other Sources	(\$500,000)	(\$1,000,000)	(\$349,000)	(\$601,000)	-40%
Sale of Land	(\$500,000)	(\$1,000,000)	(\$349,000)	(\$601,000)	-40%
Contractual Services	\$12,405	\$20,462	\$20,462	\$12,942	-37%
Appraisal Services	\$4,900	\$5,000	\$5,000	\$5,000	0%
Investment Services	\$161	\$462	\$462	\$442	-4%
Other Contractual	\$7,344	\$15,000	\$15,000	\$7,500	-50%
Capital Outlay	\$26,137	\$22,000	\$22,000	\$0	-100%
Property	\$26,137	\$22,000	\$22,000	\$0	-100%
Transfers Out	\$0	\$890,000	\$0	\$270,000	-70%
Transfers Out	\$0	\$890,000	\$0	\$270,000	-70%

Police Grants Fund

Authorized Positions for Police Federal Grants

Full Time Positions: 1.00

VICTIM SERVICES TECHNICIAN

1.00

Police Grants Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$181,475)	(\$430,756)	(\$421,566)	(\$410,195)	-5%
Intergovernmental	(\$165,208)	(\$345,387)	(\$337,061)	(\$332,695)	-4%
Misc Revenue	(\$16,267)	(\$84,505)	(\$84,505)	(\$77,500)	-8%
Other Sources	\$0	(\$864)	\$0	\$0	-100%
Expense	\$225,581	\$430,756	\$421,566	\$410,195	-5%
Personnel Services	\$169,311	\$272,415	\$263,225	\$153,362	-44%
Materials & Supplies	\$34,147	\$107,186	\$102,567	\$79,258	-26%
Contractual Services	\$11,645	\$376	\$4,995	\$2,875	665%
Capital Outlay	\$2,326	\$42,039	\$42,039	\$168,000	300%
Other Costs	\$8,152	\$8,740	\$8,740	\$6,700	-23%
Police Grants Fund Net Decrease (Increase)	\$44,106	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police Grants Fund	\$8,046	(\$864)	\$0	(\$17,292)	999%
Misc Revenue	(\$16,267)	(\$84,505)	(\$84,505)	(\$77,500)	-8%
Misc. Revenue	(\$16,267)	(\$84,505)	(\$84,505)	(\$77,500)	-8%
Other Sources	\$0	(\$864)	\$0	\$0	-100%
Transfers In	\$0	(\$864)	\$0	\$0	-100%
Materials & Supplies	\$24,313	\$75,505	\$75,505	\$58,508	-23%
General Supplies and Materials	\$24,313	\$3,300	\$3,300	\$17,508	431%
Range Supplies	\$0	\$72,205	\$72,205	\$35,000	-52%
Technology Supplies	\$0	\$0	\$0	\$6,000	999%
Contractual Services	\$0	\$0	\$0	\$0	0%
Maintenance Agreements	\$0	\$0	\$0	\$0	0%
Capital Outlay	\$0	\$8,000	\$8,000	\$0	-100%
Light Equipment	\$0	\$0	\$0	\$0	0%
Technology - Capital	\$0	\$8,000	\$8,000	\$0	-100%
Other Costs	\$0	\$1,000	\$1,000	\$1,700	70%
Travel/Training	\$0	\$1,000	\$1,000	\$1,700	70%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police Federal Grants	\$19,212	(\$3,636)	\$0	\$21,640	-695%
Intergovernmental	(\$105,618)	(\$284,148)	(\$275,822)	(\$288,179)	1%
Federal Grants	(\$105,618)	(\$284,148)	(\$275,822)	(\$288,179)	1%
Personnel Services	\$98,934	\$246,415	\$237,225	\$129,394	-47%
Salaries and Wages - FT	\$19,823	\$50,835	\$50,053	\$50,835	0%
Overtime	\$64,268	\$156,947	\$148,621	\$35,000	-78%
Standby Pay	\$0	\$2,000	\$2,000	\$0	-100%
FICA/MC Contributions	\$1,509	\$3,523	\$3,463	\$6,566	86%
Retirement Contributions	\$2,561	\$4,565	\$4,565	\$8,043	76%
Workers Compensation	\$797	\$1,338	\$1,316	\$2,421	81%
Health Insurance	\$9,916	\$26,877	\$26,877	\$26,162	-3%
Other Insurance	\$59	\$330	\$330	\$367	11%
Materials & Supplies	\$7,036	\$26,281	\$25,862	\$5,750	-78%
General Supplies and Materials	\$7,036	\$26,281	\$25,862	\$5,750	-78%
Contractual Services	\$8,187	\$376	\$4,995	\$1,675	345%
Other Contractual	\$8,187	\$376	\$4,995	\$1,675	345%
Capital Outlay	\$2,326	\$0	\$0	\$168,000	999%
Light Equipment - Replacement	\$2,326	\$0	\$0	\$0	0%
Technology - Capital	\$0	\$0	\$0	\$168,000	999%
Other Costs	\$8,348	\$7,440	\$7,740	\$5,000	-33%
Travel/Training	\$8,348	\$7,440	\$7,740	\$5,000	-33%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Police State Grants	\$16,848	\$4,500	\$0	(\$4,348)	-197%
Intergovernmental	(\$59,590)	(\$61,239)	(\$61,239)	(\$44,516)	-27%
State Grants	(\$59,590)	(\$61,239)	(\$61,239)	(\$44,516)	-27%
Personnel Services	\$70,377	\$26,000	\$26,000	\$23,968	-8%
Salaries and Wages - FT	\$29,329	\$0	\$0	\$0	0%
Overtime	\$17,343	\$26,000	\$26,000	\$20,000	-23%
Standby Pay	\$73	\$0	\$0	\$0	0%
Supplemental Pay	\$0	\$0	\$0	\$0	0%
Other Employee Withholdings	\$0	\$0	\$0	\$0	0%
FICA/MC Contributions	\$4,649	\$0	\$0	\$1,530	999%
Retirement Contributions	\$2,737	\$0	\$0	\$1,874	999%
Workers Compensation	\$621	\$0	\$0	\$564	999%
Health Insurance	\$15,421	\$0	\$0	\$0	0%
Other Insurance	\$203	\$0	\$0	\$0	0%
Materials & Supplies	\$2,799	\$5,400	\$1,200	\$15,000	178%
General Supplies and Materials	\$2,799	\$5,400	\$1,200	\$15,000	178%
Contractual Services	\$3,458	\$0	\$0	\$1,200	999%
Other Contractual	\$3,458	\$0	\$0	\$1,200	999%
Capital Outlay	\$0	\$34,039	\$34,039	\$0	-100%
Light Equipment	\$0	\$34,039	\$34,039	\$0	-100%
Other Costs	(\$196)	\$300	\$0	\$0	-100%
Travel/Training	(\$196)	\$300	\$0	\$0	-100%

Public Transit

Authorized Positions for Public Transit - Admin

Full Time Positions: 24.00

DRIVER	17.00
DISPATCHER	3.00
ADMINISTRATIVE ASSISTANT	2.00
SUPERVISOR	2.00

Public Transit Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$2,218,513)	(\$2,715,846)	(\$2,720,846)	(\$3,031,375)	12%
Intergovernmental	(\$1,356,372)	(\$2,470,846)	(\$2,470,846)	(\$2,428,168)	-2%
Goods and Svcs Rev	\$0	\$0	\$0	(\$90,104)	999%
Misc Revenue	(\$219,141)	(\$100,000)	(\$100,000)	(\$130,852)	31%
Other Sources	(\$643,000)	(\$145,000)	(\$150,000)	(\$382,251)	164%
Expense	\$2,220,749	\$2,722,646	\$2,720,846	\$3,031,375	11%
Personnel Services	\$0	\$0	\$0	\$1,897,814	999%
Materials & Supplies	\$0	\$0	\$0	\$191,649	999%
Contractual Services	\$7,595	\$9,500	\$9,500	\$244,500	999%
Capital Outlay	\$2,213,154	\$2,711,146	\$2,709,346	\$646,000	-76%
Other Costs	\$0	\$2,000	\$2,000	\$40,878	999%
Utility Expense	\$0	\$0	\$0	\$10,534	999%
Public Transit Fund Net Decrease (Increase)	\$2,235	\$6,800	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Public Transit	(\$1,613,833)	(\$462,000)	(\$467,000)	(\$684,807)	48%
Intergovernmental	(\$751,692)	(\$217,000)	(\$217,000)	(\$81,600)	-62%
Federal Grants	(\$751,692)	(\$217,000)	(\$217,000)	(\$81,600)	-62%
Goods and Svcs Rev	\$0	\$0	\$0	(\$90,104)	999%
Fare Box Revenue	\$0	\$0	\$0	(\$90,104)	999%
Misc Revenue	(\$219,141)	(\$100,000)	(\$100,000)	(\$130,852)	31%
Contributions	(\$219,141)	(\$100,000)	(\$100,000)	(\$130,852)	31%
Other Sources	(\$643,000)	(\$145,000)	(\$150,000)	(\$382,251)	164%
Transfers In	(\$643,000)	(\$145,000)	(\$150,000)	(\$382,251)	164%

Transfers In Detail	(\$382,251)
One Cent - Operations	(\$271,451)
CATC Van 1 Match - Capital Reserves	(\$14,400)
CATC Van 2 Match - Capital Reserves	(\$14,400)
Rescue Mission Bus Shelter Match - Capital Reserves	(\$6,000)
Transit Fleet Radio Match - Capital Reserves	(\$10,000)
Fixed Route Buses Match - Capital Reserves	(\$66,000)

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Public Transit - Admin	\$7,595	\$0	\$0	\$1,897,814	999%
Personnel Services	\$0	\$0	\$0	\$1,897,814	999%
Salaries and Wages - FT	\$0	\$0	\$0	\$1,055,056	999%
Salaries and Wages - PT/Season	\$0	\$0	\$0	\$153,275	999%
Standby Pay	\$0	\$0	\$0	\$5,200	999%
FICA/MC Contributions	\$0	\$0	\$0	\$92,438	999%
Retirement Contributions	\$0	\$0	\$0	\$119,023	999%
Workers Compensation	\$0	\$0	\$0	\$34,075	999%
Health Insurance	\$0	\$0	\$0	\$431,185	999%
Other Insurance	\$0	\$0	\$0	\$3,662	999%
Other Employee Compensation	\$0	\$0	\$0	\$3,900	999%
Contractual Services	\$7,595	\$0	\$0	\$0	0%
Other Contractual	\$7,595	\$0	\$0	\$0	0%
Other Costs	\$0	\$0	\$0	\$0	0%
Travel/Training	\$0	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Public Transit - Operations	\$1,608,473	\$468,800	\$467,000	(\$1,213,007)	-359%
Intergovernmental	\$0	\$0	\$0	(\$2,311,568)	999%
Federal Grants	\$0	\$0	\$0	(\$1,857,302)	999%
State Grants	\$0	\$0	\$0	(\$454,266)	999%
Materials & Supplies	\$0	\$0	\$0	\$191,649	999%
General Supplies and Materials	\$0	\$0	\$0	\$5,020	999%
Custodial Supplies	\$0	\$0	\$0	\$2,835	999%
Postage and Printing	\$0	\$0	\$0	\$4,330	999%
Gas/Fuel	\$0	\$0	\$0	\$174,890	999%
Uniform Expense	\$0	\$0	\$0	\$4,574	999%
Contractual Services	\$0	\$0	\$0	\$244,500	999%
Internal Services	\$0	\$0	\$0	\$244,500	999%
Capital Outlay	\$1,608,473	\$468,800	\$467,000	\$611,000	30%
Light Equipment	\$0	\$0	\$0	\$474,000	999%
Light Equipment - Replacement	\$149,182	\$0	\$0	\$0	0%
Technology - Capital	\$0	\$0	\$0	\$107,000	999%
Programs and Projects	\$1,459,291	\$468,800	\$467,000	\$30,000	-94%
Other Costs	\$0	\$0	\$0	\$40,878	999%
Travel/Training	\$0	\$0	\$0	\$11,800	999%
Insurance/Bonds	\$0	\$0	\$0	\$25,306	999%
Advertising/Promotion	\$0	\$0	\$0	\$1,200	999%
Dues and Subscriptions	\$0	\$0	\$0	\$2,572	999%
Utility Expense	\$0	\$0	\$0	\$10,534	999%
Utilities	\$0	\$0	\$0	\$6,534	999%
Communication	\$0	\$0	\$0	\$4,000	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Public Transit - CARES Act	\$0	\$0	\$0	\$0	0%
Intergovernmental	(\$604,681)	(\$2,253,846)	(\$2,253,846)	(\$35,000)	-98%
Federal Grants	(\$604,681)	(\$2,253,846)	(\$2,253,846)	(\$35,000)	-98%
Contractual Services	\$0	\$9,500	\$9,500	\$0	-100%
Other Contractual	\$0	\$9,500	\$9,500	\$0	-100%
Capital Outlay	\$604,681	\$2,242,346	\$2,242,346	\$35,000	-98%
Improvements Other Than Bldgs	\$0	\$7,000	\$7,000	\$0	-100%
Light Equipment	\$102	\$72,000	\$72,000	\$0	-100%
Technology - Capital	\$0	\$360,000	\$360,000	\$0	-100%
Programs and Projects	\$604,579	\$1,803,346	\$1,803,346	\$35,000	-98%
Other Costs	\$0	\$2,000	\$2,000	\$0	-100%
Travel/Training	\$0	\$2,000	\$2,000	\$0	-100%

Public Transit Fund - Capital Outlay Detail	\$646,000
Public Transit - Operations - Light Equipment	\$474,000
CATC VAN - PURCHASE	\$72,000
CATC Van - Replace #72	\$72,000
TRANSIT FIXED ROUTE BUSES	\$330,000
Public Transit - Operations - Technology - Capital	\$107,000
Dispatch Software	\$57,000
TRANSIT FLEET TWO-WAY RADIOS	\$50,000
Public Transit - Operations - Programs and Projects	\$30,000
BUS SHELTER	\$30,000
Public Transit - CARES Act - Programs and Projects	\$35,000
Air filtration system for buses	\$35,000

Metropolitan Planning Org

Authorized Positions for Metropolitan Planning Org

<i>Full Time Positions:</i>	<i>3.00</i>	
ADMINISTRATIVE SUPPORT TECH.		1.00
MPO SUPERVISOR		1.00
MPO TECHNICIAN		1.00

Metropolitan Planning Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$732,574)	(\$1,162,817)	(\$1,159,703)	(\$1,310,248)	13%
Intergovernmental	(\$643,909)	(\$920,000)	(\$920,000)	(\$1,171,345)	27%
Misc Revenue	(\$18,903)	(\$18,903)	(\$18,903)	(\$18,903)	0%
Other Sources	(\$69,762)	(\$223,914)	(\$220,800)	(\$120,000)	-46%
Expense	\$752,504	\$1,260,204	\$1,148,703	\$1,307,693	4%
Personnel Services	\$234,899	\$249,794	\$246,680	\$249,200	0%
Materials & Supplies	\$1,833	\$1,500	\$1,500	\$1,500	0%
Contractual Services	\$1,627	\$2,500	\$2,500	\$2,000	-20%
Capital Outlay	\$507,711	\$993,277	\$895,890	\$1,041,993	5%
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Other Costs	\$1,843	\$13,000	\$2,000	\$13,000	0%
Metropolitan Planning Net Decrease (Increase)	\$19,931	\$97,387	(\$11,000)	(\$2,555)	-103%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Metropolitan Planning Org	\$19,931	\$97,387	(\$11,000)	(\$2,555)	-103%
Intergovernmental	(\$643,909)	(\$920,000)	(\$920,000)	(\$1,171,345)	27%
Federal Grants	(\$643,909)	(\$920,000)	(\$920,000)	(\$1,171,345)	27%
Misc Revenue	(\$18,903)	(\$18,903)	(\$18,903)	(\$18,903)	0%
Contributions	(\$18,903)	(\$18,903)	(\$18,903)	(\$18,903)	0%
Other Sources	(\$69,762)	(\$223,914)	(\$220,800)	(\$120,000)	-46%
Transfers In	(\$69,762)	(\$223,914)	(\$220,800)	(\$120,000)	-46%
Personnel Services	\$234,899	\$249,794	\$246,680	\$249,200	0%
Salaries and Wages - FT	\$162,292	\$166,966	\$164,146	\$166,966	0%
Supplemental Pay	\$4,132	\$0	\$0	\$0	0%
Other Employee Withholdings	\$625	\$0	\$0	\$0	0%
FICA/MC Contributions	\$11,777	\$13,131	\$12,915	\$12,773	-3%
Retirement Contributions	\$13,718	\$14,970	\$14,970	\$15,645	5%
Workers Compensation	\$4,955	\$4,407	\$4,329	\$4,708	7%
Health Insurance	\$35,144	\$48,814	\$48,814	\$47,317	-3%
Other Insurance	\$785	\$1,026	\$1,026	\$1,271	24%
Other Employee Compensation	\$1,470	\$480	\$480	\$520	8%
Materials & Supplies	\$1,833	\$1,500	\$1,500	\$1,500	0%
General Supplies and Materials	\$1,833	\$1,500	\$1,500	\$1,500	0%
Contractual Services	\$1,627	\$2,500	\$2,500	\$2,000	-20%
Other Contractual	\$1,627	\$2,500	\$2,500	\$2,000	-20%
Capital Outlay	\$507,711	\$993,277	\$895,890	\$1,041,993	5%
Technology - Capital	\$1,764	\$2,600	\$2,600	\$2,600	0%
Programs and Projects	\$505,947	\$990,677	\$893,290	\$1,039,393	5%
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Transfers Out	\$4,592	\$133	\$133	\$0	-100%
Other Costs	\$1,843	\$13,000	\$2,000	\$13,000	0%
Travel/Training	\$1,769	\$12,000	\$1,000	\$12,000	0%
Dues and Subscriptions	\$73	\$1,000	\$1,000	\$1,000	0%

Public Safety Communications

Authorized Positions for Public Safety Communications

<i>Full Time Positions:</i>	<i>19.00</i>	
PUBLIC SAFETY TELE-COMM. I		6.00
PUBLIC SAFETY TELE-COMM. II		6.00
PUBLIC SAFETY TELE-COMM. III		2.00
PUBLIC SAFETY TELE-COMM. MGR.		1.00
PUBLIC SAFETY TELE-COMM. SUPERVISOR		4.00

Public Safety Communications Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$2,260,131)	(\$2,739,364)	(\$2,722,292)	(\$2,859,779)	4%
Intergovernmental	(\$352,990)	(\$536,326)	(\$536,326)	(\$663,248)	24%
Goods and Svcs Rev	(\$110,897)	(\$149,258)	(\$149,258)	(\$158,863)	6%
Misc Revenue	(\$713,302)	(\$850,000)	(\$850,000)	(\$851,000)	0%
Other Sources	(\$1,082,942)	(\$1,203,780)	(\$1,186,708)	(\$1,186,668)	-1%
Expense	\$2,791,181	\$2,948,401	\$2,793,301	\$2,760,821	-6%
Personnel Services	\$1,615,864	\$1,770,679	\$1,753,607	\$1,684,015	-5%
Materials & Supplies	\$10,977	\$15,500	\$15,500	\$79,500	413%
Contractual Services	\$661,866	\$592,809	\$592,809	\$612,456	3%
Capital Outlay	\$302,286	\$370,938	\$232,910	\$169,000	-54%
Other Costs	\$45,962	\$48,475	\$48,475	\$65,850	36%
Utility Expense	\$154,226	\$150,000	\$150,000	\$150,000	0%
Public Safety Communications Net Decrease (Increase)	\$531,050	\$209,038	\$71,010	(\$98,958)	-147%

PSCC Transfers In Detail	(\$1,186,668)
General Fund Fees for Service	(\$1,108,814)
Sewer Fund Fees for service	(\$2,434)
MAC fees for service	(\$72,986)
Water Fund Fees for Service	(\$2,434)

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Public Safety					
Communications	\$531,050	\$209,038	\$71,010	(\$98,958)	-147%
Intergovernmental	(\$352,990)	(\$536,326)	(\$536,326)	(\$663,248)	24%
Intergovernmental User Charges	(\$352,990)	(\$536,326)	(\$536,326)	(\$663,248)	24%
Goods and Svcs Rev	(\$110,897)	(\$149,258)	(\$149,258)	(\$158,863)	6%
User Fees	(\$110,897)	(\$149,258)	(\$149,258)	(\$158,863)	6%
Misc Revenue	(\$713,302)	(\$850,000)	(\$850,000)	(\$851,000)	0%
Misc. Revenue	(\$151)	(\$1,000)	(\$1,000)	(\$1,000)	0%
Telephone Service Charge	(\$713,151)	(\$849,000)	(\$849,000)	(\$850,000)	0%
Other Sources	(\$1,082,942)	(\$1,203,780)	(\$1,186,708)	(\$1,186,668)	-1%
Transfers In	(\$1,082,942)	(\$1,203,780)	(\$1,186,708)	(\$1,186,668)	-1%
Personnel Services	\$1,615,864	\$1,770,679	\$1,753,607	\$1,684,015	-5%
Salaries and Wages - FT	\$1,032,860	\$1,113,343	\$1,097,879	\$1,041,531	-6%
Salaries and Wages - PT/Season	\$64,420	\$57,450	\$57,450	\$59,500	4%
Holiday Pay	\$7,586	\$15,000	\$15,000	\$15,000	0%
Overtime	\$26,028	\$34,999	\$34,999	\$35,000	0%
Standby Pay	\$9,345	\$9,500	\$9,500	\$10,000	5%
Supplemental Pay	\$24,607	\$0	\$0	\$0	0%
Other Employee Withholdings	\$5,473	\$0	\$0	\$0	0%
FICA/MC Contributions	\$86,158	\$87,423	\$86,240	\$88,819	2%
Retirement Contributions	\$91,799	\$105,461	\$105,461	\$103,213	-2%
Workers Compensation	\$26,412	\$31,572	\$31,147	\$32,741	4%
Health Insurance	\$234,363	\$305,032	\$305,032	\$287,937	-6%
Other Insurance	\$3,963	\$7,299	\$7,299	\$6,374	-13%
Other Employee Compensation	\$2,850	\$3,600	\$3,600	\$3,900	8%
Materials & Supplies	\$10,977	\$15,500	\$15,500	\$79,500	413%
General Supplies and Materials	\$7,566	\$8,500	\$8,500	\$10,000	18%
Electricity	\$3,411	\$3,500	\$3,500	\$3,500	0%
Technology Supplies	\$0	\$0	\$0	\$60,000	999%
Uniform Expense	\$0	\$3,500	\$3,500	\$6,000	71%

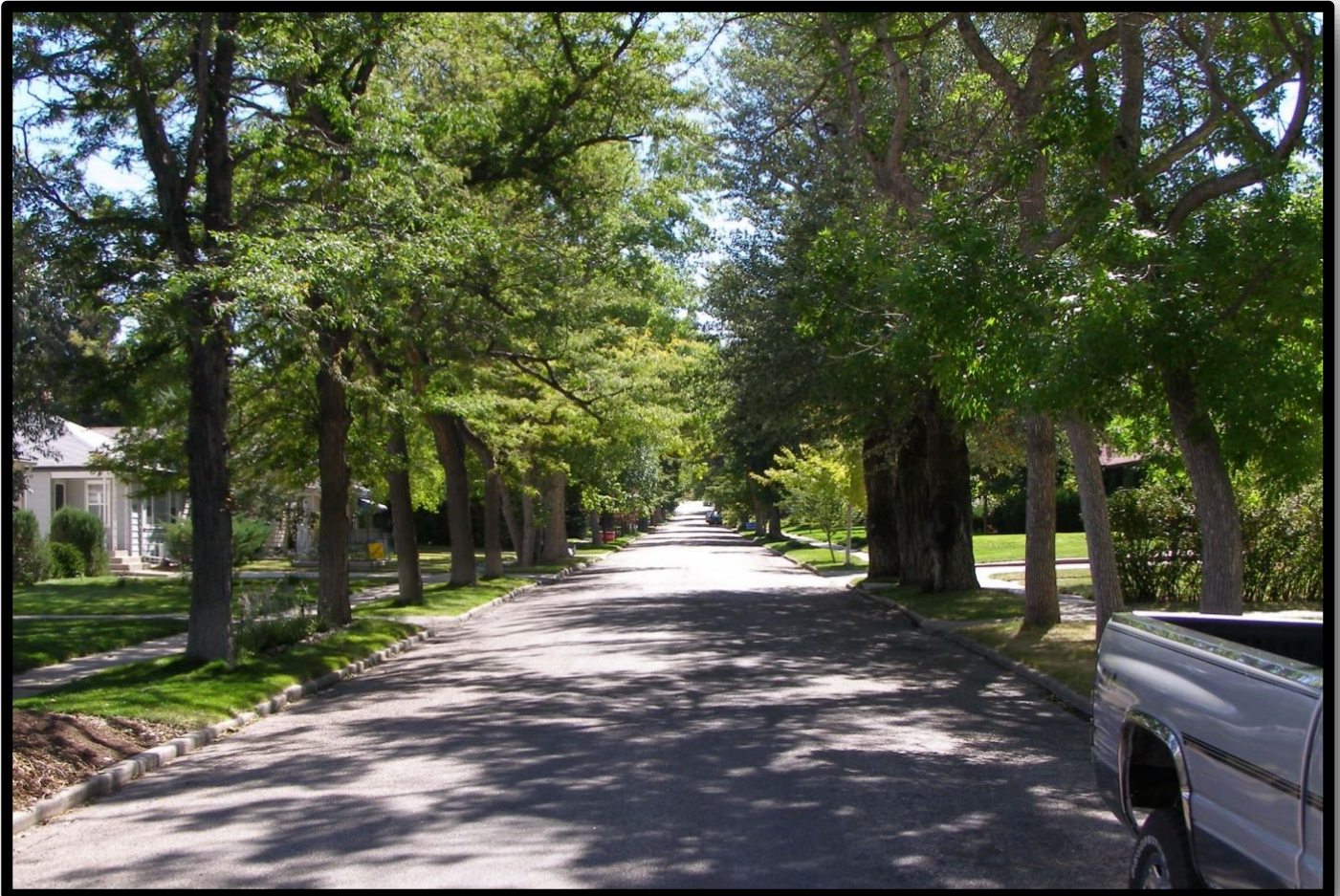
	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Contractual Services	\$661,866	\$592,809	\$592,809	\$612,456	3%
Rent	\$125,769	\$125,592	\$125,592	\$125,592	0%
Maintenance Agreements	\$392,888	\$326,800	\$326,800	\$326,800	0%
Other Contractual	\$7,969	\$9,200	\$9,200	\$9,400	2%
Internal Services	\$135,241	\$131,217	\$131,217	\$150,664	15%
Capital Outlay	\$302,286	\$370,938	\$232,910	\$169,000	-54%
Light Equipment	\$0	\$155,000	\$155,000	\$155,000	0%
Light Equipment - Replacement	\$52,031	\$124,028	\$0	\$0	-100%
Technology - Capital	\$0	\$14,000	\$0	\$14,000	0%
Technology - Replacement	\$250,255	\$77,910	\$77,910	\$0	-100%
Other Costs	\$45,962	\$48,475	\$48,475	\$65,850	36%
Travel/Training	\$5,241	\$8,500	\$8,500	\$14,600	72%
Insurance/Bonds	\$40,722	\$39,975	\$39,975	\$51,250	28%
Utility Expense	\$154,226	\$150,000	\$150,000	\$150,000	0%
Communication	\$154,226	\$150,000	\$150,000	\$150,000	0%

Redevelopment Loan Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$17,065)	(\$60,000)	(\$64,172)	(\$60,000)	0%
Misc Revenue	(\$17,065)	\$0	\$0	\$0	0%
Other Sources	\$0	(\$60,000)	(\$64,172)	(\$60,000)	0%
Expense	\$68,160	\$50,000	\$64,172	\$60,000	20%
Debt Service	\$68,160	\$50,000	\$64,172	\$60,000	20%
Redevelopment Loan Fund Net Decrease (Increase)	\$51,095	(\$10,000)	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Redevelopment Loan Fund	\$51,095	(\$10,000)	\$0	\$0	-100%
Misc Revenue	(\$17,065)	\$0	\$0	\$0	0%
Interest Earned	(\$17,065)	\$0	\$0	\$0	0%
Other Sources	\$0	(\$60,000)	(\$64,172)	(\$60,000)	0%
Loan Payments	\$0	(\$60,000)	(\$64,172)	(\$60,000)	0%
Debt Service	\$68,160	\$50,000	\$64,172	\$60,000	20%
Principal	\$50,000	\$50,000	\$50,000	\$50,000	0%
Interest	\$18,160	\$0	\$14,172	\$10,000	999%

Section 5:

Capital Fund



Capital Projects Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$17,839,678)	(\$18,366,058)	(\$16,253,035)	(\$18,405,039)	0%
Local Taxes	(\$15,942,177)	(\$12,400,000)	(\$15,000,000)	(\$16,072,708)	30%
Intergovernmental	(\$272,412)	(\$172,000)	(\$105,000)	(\$657,000)	282%
Misc Revenue	(\$924,574)	(\$158,035)	(\$148,035)	(\$531,156)	236%
Other Sources	(\$700,515)	(\$5,636,023)	(\$1,000,000)	(\$1,144,175)	-80%
Expense	\$19,225,750	\$31,406,808	\$12,980,359	\$19,354,292	-38%
Contractual Services	\$1,042,600	\$1,166,245	\$847,715	\$1,021,226	-12%
Capital Outlay	\$13,853,508	\$27,939,859	\$9,894,023	\$14,583,965	-48%
Transfers Out	\$3,725,000	\$2,268,320	\$2,238,621	\$3,749,101	65%
Other Costs	\$604,641	\$32,384	\$0	\$0	-100%
Capital Projects Fund Net Decrease (Increase)	\$1,386,072	\$13,040,750	(\$3,272,676)	\$949,253	-93%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Projects Fund	\$1,386,072	\$13,040,750	(\$3,272,676)	\$949,253	-93%
Local Taxes	(\$15,942,177)	(\$12,400,000)	(\$15,000,000)	(\$16,072,708)	30%
Local Option Sales Tax	(\$15,942,177)	(\$12,400,000)	(\$15,000,000)	(\$16,072,708)	30%
Intergovernmental	(\$272,412)	(\$172,000)	(\$105,000)	(\$657,000)	282%
Federal Grants	(\$139,940)	(\$105,000)	(\$105,000)	(\$657,000)	526%
State Grants	(\$132,472)	\$0	\$0	\$0	0%
Revenue From Other Local Govt	\$0	(\$67,000)	\$0	\$0	-100%
Misc Revenue	(\$924,574)	(\$158,035)	(\$148,035)	(\$531,156)	236%
Interest Earned	(\$536,566)	(\$123,035)	(\$123,035)	(\$133,073)	8%
Contributions	(\$274,450)	(\$35,000)	(\$25,000)	(\$398,083)	999%
Misc. Revenue	(\$113,558)	\$0	\$0	\$0	0%
Reimbursements	\$0	\$0	\$0	\$0	0%
Other Sources	(\$700,515)	(\$5,636,023)	(\$1,000,000)	(\$1,144,175)	-80%
Transfers In	(\$700,515)	(\$5,636,023)	(\$1,000,000)	(\$1,144,175)	-80%
Contractual Services	\$1,042,600	\$1,166,245	\$847,715	\$1,021,226	-12%
Investment Services	\$4,991	\$14,024	\$14,024	\$13,885	-1%
Other Contractual	\$1,037,609	\$1,152,221	\$833,691	\$1,007,341	-13%
Capital Outlay	\$13,853,508	\$27,939,859	\$9,894,023	\$14,583,965	-48%
Buildings	\$203,680	\$61,138	\$0	\$3,496,350	999%
Improvements to Buildings	\$117,571	\$3,559,855	\$446,000	\$1,272,500	-64%
Improvements Other Than Bldgs	\$10,873,922	\$18,424,107	\$5,828,972	\$6,883,925	-63%
Light Equipment	\$253,176	\$1,241,379	\$1,186,000	\$1,543,000	24%
Light Equipment - Replacement	\$1,404,117	\$817,646	\$718,475	\$109,640	-87%
Heavy Equipment	\$269,940	\$1,360,000	\$110,000	\$0	-100%
Heavy Equip. - Replacement	\$519,477	\$1,505,121	\$1,028,526	\$700,000	-53%
Technology - Capital	(\$11,451)	\$683,407	\$576,050	\$418,550	-39%
Technology - Replacement	\$223,075	\$287,206	\$0	\$60,000	-79%
Programs and Projects	\$0	\$0	\$0	\$100,000	999%
Transfers Out	\$3,725,000	\$2,268,320	\$2,238,621	\$3,749,101	65%
Transfers Out	\$3,725,000	\$2,268,320	\$2,238,621	\$3,749,101	65%
Other Costs	\$604,641	\$32,384	\$0	\$0	-100%
Community Service	\$604,641	\$32,384	\$0	\$0	-100%

Capital Projects Fund - Capital Outlay Detail**\$14,583,965**

Capital Projects Fund - Buildings	\$3,496,350
Investigations Lobby Remodel	\$21,950
Marathon Impound - Fencing Lights	\$44,500
New Police Station - Land/Design	\$3,362,900
Rec Center Door Replacement	\$17,000
Turning Targets	\$50,000
Capital Projects Fund - Improvements to Buildings	\$1,272,500
Aquatic Center Roof	\$223,000
Event Center Fire Alarm System - Phase II	\$250,000
Event Center Fire Sprinkler Electrical	\$100,000
Event Center Fire Sprinkler Repairs	\$35,000
Fire Station 1 - Kitchen Remodel	\$43,000
Fire Station 1 - New Flooring	\$35,000
Ft. Caspar Daubing and Log Repair Phase II	\$75,000
Ice Arena - Front Doors	\$17,000
Ice Arena - Lighting	\$150,000
LifeSteps Campus Roofs	\$110,000
Parking Garage Repair and Maintenance	\$49,500
Recondition Aquatic Slide Tower	\$185,000
Capital Projects Fund - Improvements Other Than Bldgs	\$6,883,925
BNSF Stormsewer	\$100,000
Cemetery Irrigation System Installation	\$200,000
Center Street Underpass	\$462,500
Farnum Stormwater	\$125,000
Farnum Street	\$475,000
Fire Station 3 Roof Replacement	\$200,000
FY22 Misc. Street Improvements	\$3,036,250
Irrigation Improvements	\$130,000
Misc Park Improvements	\$100,000
North Casper Field 5 Lights	\$200,000
Parking Lot 1st and Center	\$83,675
Parks Pump Station Upgrade	\$145,000
Playground Materials	\$125,000
PV to Robertson Rd Pedestrian Bridge	\$1,251,500
Senior Center Parking Lot	\$250,000

Capital Projects Fund - Light Equipment	\$1,543,000
Aquatic Center Starburst - Replace	\$25,000
Athletics Toro Infield Machine	\$22,000
Athletics Trim Mower	\$8,000
Cemetery UTV	\$15,000
Fire EMS - Replacement AEDs	\$12,000
Fire EMS Crew Cab 3/4 Ton Truck	\$130,000
Fire EMS Department Decals	\$10,000
Fire EMS Equip - RIT Packs	\$30,000
Fire EMS Equip - SCBA Bottles	\$90,000
Fire EMS Equip - SCBA Masks	\$22,000
Fire EMS Equip - SCBA Replacement Air packs	\$225,000
Fire EMS Equip - Thermal Imager & Telemetry Module	\$33,000
Fire EMS Equip - Turnout Extractor - Station 6	\$16,000
Fire EMS Equip - Turnout Repl. - Approx 8 sets	\$19,000
Fire EMS Lighting Package and Radios	\$40,000
Golf - Three Fairway Mowers	\$180,000
Ice Arena Concession Ice Machine	\$9,000
Parks - Replace 84025	\$35,000
Parks - Replace 84025 - Install Utility Body	\$12,000
Parks - Replace Mower	\$38,000
Police - 1 Unmarked Vehicle - Equipment	\$3,000
Police - 1 Unmarked Vehicle - Vehicle Purchase	\$32,000
Police - 5 Marked Vehicles - Equipment	\$220,000
Police - 5 Marked Vehicles - Vehicle Purchase	\$202,000
Police - Message Board	\$32,000
Police - Misc police fleet equip	\$23,000
Police - Speed Trailers	\$8,500
Police - TruNarc Analyzer	\$26,500
Rec Center Scissor Lift	\$25,000
Capital Projects Fund - Light Equipment - Replacement	\$109,640
AEDs for City Facilities - Aquatics and Outdoor Pools	\$8,900
AEDs for City Facilities - City Hall	\$3,560
AEDs for City Facilities - Fort Caspar	\$1,780
AEDs for City Facilities - Ice Arena	\$1,780
AEDs for City Facilities - Police HOJ	\$1,780
AEDs for City Facilities - Recreation	\$1,780
AEDs for City Facilities - Service Center	\$3,560
PD Lidar Radar	\$15,000
Rec Center Pickup - Replace F-150 (151560)	\$32,000
Rec Center Pickup - Toolbox Etc.	\$3,500
Streets Half Ton 4x4 Pickup	\$30,000
Top Dressing Brush - Golf	\$6,000

Capital Projects Fund - Heavy Equip. - Replacement	\$700,000
70980 Tandem Axle Dump Truck	\$225,000
Parks Mini-Excavator	\$70,000
Rubber Tire Roller	\$180,000
Tandem Plow/Salter	\$225,000
Capital Projects Fund - Technology - Capital	\$418,550
FARO 3D Imaging	\$64,550
Ford Events Center - Bypass Replacement	\$25,000
IT Security Enhancment	\$20,000
Knox E-lock System	\$25,000
Misc Traffic Equipment	\$100,000
Parks Irrigation Baseline Server	\$25,000
PD Drone 1	\$22,000
PD Drone 2	\$5,000
PD SPIDR Customer Service Tech Software	\$29,000
Redundant Internet - Equipment	\$20,000
Remote Dispatch Station-COVID Grnt	\$83,000
Capital Projects Fund - Technology - Replacement	\$60,000
Server Upgrades - Blades	\$60,000
Capital Projects Fund - Programs and Projects	\$100,000
Facility Condition Assessment	\$100,000

Capital Projects Fund - Contractual Services Detail **\$1,007,341**

Capital Projects Fund - Other Contractual	\$1,007,341
CP 1%16 - Arc of Natrona County	\$11,667
CP 1%16 - Big Brothers Big Sisters	\$38,095
CP 1%16 - Boys and Girls Club	\$57,491
CP 1%16 - CASA	\$3,889
CP 1%16 - Casper Housing	\$125,000
CP 1%16 - Casper Sports Alliance	\$9,361
CP 1%16 - Child Development Center	\$21,250
CP 1%16 - Childrens Advocacy CAP	\$34,583
CP 1%16 - Food Bank of the Rockies	\$5,000
CP 1%16 - Food for Thought	\$19,583
CP 1%16 - Hospice	\$31,111
CP 1%16 - Interfaith	\$34,167
CP 1%16 - Joshuas Storehouse	\$3,250
CP 1%16 - Mercer Family Resource	\$32,006
CP 1%16 - Mother Seton House	\$36,306
CP 1%16 - Natrona County Public Library	\$75,204
CP 1%16 - Nicolaysen Art Museum	\$100,000
CP 1%16 - Platte River Trails Trust	\$50,000
CP 1%16 - Rescue Mission	\$29,161
CP 1%16 - Science Zone	\$83,611
CP 1%16 - Self Help Center	\$55,139
CP 1%16 - Senior Services	\$53,117
CP 1%16 - United Way	\$3,788
CP 1%16 - UW Ag Extension	\$24,753
CP 1%16 - Youth Crisis Center	\$69,810

Capital Projects Fund - Transfers Out Detail **\$3,749,101**

One Cent Funding - Aquatics	\$325,000
One Cent Funding - Public Transit	\$271,451
One Cent Funding - Sewer	\$500,000
One Cent Funding - Water Distribution	\$2,500,000
River Fund - Gateway Construction & CQA	\$41,850
Transit - Fixed Route Buses - Capital Reserves	\$66,000
Transit - Fleet Radios - Capital Reserves	\$10,000
Transit - Rescue Mission Bus Shelter - Capital Reserves	\$6,000
Transit - Van 1 - Capital Reserves	\$14,400
Transit - Van 2 - Capital Reserves	\$14,400

Section 6: Utility Enterprise Funds



Utility Enterprise Funds

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	Change
Expenses, By Fund	\$45,278,388	\$73,154,126	\$48,891,065	\$52,567,164	-28%
Water Distribution Fund	\$15,476,264	\$20,523,310	\$15,007,902	\$16,366,972	-20%
Water Treatment Plant Ops Fund	\$3,217,831	\$3,385,013	\$3,361,476	\$3,482,696	3%
Sewer Fund	\$6,214,778	\$8,431,941	\$7,185,622	\$7,999,554	-5%
Wastewater Treatment Plant	\$5,284,534	\$18,541,220	\$6,570,469	\$6,643,226	-64%
Refuse Collection Fund	\$7,909,689	\$9,543,217	\$8,402,449	\$8,591,671	-10%
Balefill Fund	\$7,175,291	\$12,729,425	\$8,363,147	\$9,483,045	-26%
All Revenue, By Fund	(\$49,017,007)	(\$54,035,213)	(\$48,946,175)	(\$49,838,529)	-8%
Water Distribution Fund	(\$17,886,172)	(\$14,308,334)	(\$15,932,452)	(\$15,244,752)	7%
Water Treatment Plant Ops Fund	(\$3,084,426)	(\$3,365,105)	(\$3,352,237)	(\$3,480,989)	3%
Sewer Fund	(\$6,792,493)	(\$6,401,160)	(\$6,387,910)	(\$7,000,966)	9%
Wastewater Treatment Plant	(\$6,415,794)	(\$14,387,320)	(\$7,369,155)	(\$7,008,143)	-51%
Refuse Collection Fund	(\$7,054,898)	(\$7,598,932)	(\$7,389,478)	(\$7,532,836)	-1%
Balefill Fund	(\$7,783,224)	(\$7,974,362)	(\$8,514,943)	(\$9,570,843)	20%
Net Decrease (Increase)	(\$3,738,619)	\$19,118,913	(\$55,110)	\$2,728,635	-86%
Water Distribution Fund	(\$2,409,908)	\$6,214,976	(\$924,550)	\$1,122,220	-82%
Water Treatment Plant Ops Fund	\$133,405	\$19,908	\$9,239	\$1,707	-91%
Sewer Fund	(\$577,714)	\$2,030,781	\$797,712	\$998,588	-51%
Wastewater Treatment Plant	(\$1,131,259)	\$4,153,900	(\$798,686)	(\$364,917)	-109%
Refuse Collection Fund	\$854,791	\$1,944,285	\$1,012,971	\$1,058,835	-46%
Balefill Fund	(\$607,934)	\$4,755,063	(\$151,796)	(\$87,798)	-102%

Water Distribution Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$17,886,172)	(\$14,308,334)	(\$15,932,452)	(\$15,244,752)	7%
Intergovernmental	(\$1,531,728)	(\$750,000)	(\$2,417,705)	\$0	-100%
Goods and Svcs Rev	(\$13,104,693)	(\$11,748,533)	(\$11,748,533)	(\$12,002,341)	2%
Misc Revenue	(\$314,237)	(\$305,884)	(\$291,990)	(\$264,411)	-14%
Utility Revenue	(\$435,514)	(\$478,000)	(\$478,000)	(\$478,000)	0%
Other Sources	(\$2,500,000)	(\$1,025,917)	(\$996,224)	(\$2,500,000)	144%
Expense	\$15,476,264	\$20,523,310	\$15,007,902	\$16,366,972	-20%
Personnel Services	\$1,997,585	\$2,523,676	\$2,493,983	\$2,698,106	7%
Materials & Supplies	\$7,470,991	\$7,943,086	\$7,566,475	\$7,845,593	-1%
Contractual Services	\$1,521,635	\$1,026,440	\$1,026,440	\$1,286,199	25%
Capital Outlay	\$4,254,819	\$8,126,336	\$3,017,233	\$3,650,600	-55%
Debt Service	\$131,169	\$755,222	\$755,222	\$755,223	0%
Transfers Out	\$28,317	\$27,057	\$27,056	\$2,434	-91%
Other Costs	\$56,808	\$94,021	\$94,021	\$101,317	8%
Utility Expense	\$14,940	\$27,472	\$27,472	\$27,500	0%
Water Distribution Fund Net Decrease (Increase)	(\$2,409,908)	\$6,214,976	(\$924,550)	\$1,122,220	-82%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Water Revenue and Transfers	(\$16,354,444)	(\$14,308,334)	(\$14,264,747)	(\$15,244,752)	7%
Intergovernmental	\$0	(\$750,000)	(\$750,000)	\$0	-100%
State Grants	\$0	(\$750,000)	(\$750,000)	\$0	-100%
Goods and Svcs Rev	(\$13,104,693)	(\$11,748,533)	(\$11,748,533)	(\$12,002,341)	2%
User Fees	(\$12,963,778)	(\$11,553,468)	(\$11,553,468)	(\$11,807,276)	2%
Interdepartmental Services	(\$140,914)	(\$195,065)	(\$195,065)	(\$195,065)	0%
Misc Revenue	(\$314,237)	(\$305,884)	(\$291,990)	(\$264,411)	-14%
Interest Earned	(\$288,010)	(\$215,884)	(\$215,884)	(\$243,051)	13%
Rentals and Leases	(\$13,734)	(\$75,000)	(\$13,000)	(\$6,360)	-92%
Misc. Revenue	(\$12,493)	(\$15,000)	(\$63,106)	(\$15,000)	0%
Utility Revenue	(\$435,514)	(\$478,000)	(\$478,000)	(\$478,000)	0%
Wholesale Water Sales	(\$136,070)	(\$134,000)	(\$134,000)	(\$134,000)	0%
Hydrant Usage	(\$27,390)	(\$35,000)	(\$35,000)	(\$35,000)	0%
Service Reconnections	(\$51,536)	(\$90,000)	(\$90,000)	(\$90,000)	0%
Meter Sales & Installs	(\$41,827)	(\$30,000)	(\$30,000)	(\$30,000)	0%
Construction Connections	(\$26,568)	(\$35,000)	(\$35,000)	(\$35,000)	0%
System Development Charges	(\$152,123)	(\$154,000)	(\$154,000)	(\$154,000)	0%
Other Sources	(\$2,500,000)	(\$1,025,917)	(\$996,224)	(\$2,500,000)	144%
Transfers In	(\$2,500,000)	(\$1,025,917)	(\$996,224)	(\$2,500,000)	144%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Water Administration	\$8,638,082	\$7,768,712	\$7,765,997	\$7,993,447	3%
Personnel Services	\$274,622	\$173,758	\$171,044	\$187,558	8%
Salaries and Wages - FT	\$212,238	\$120,161	\$117,689	\$126,798	6%
Overtime	\$8	\$449	\$449	\$450	0%
Supplemental Pay	\$2,497	\$0	\$0	\$0	0%
Other Employee Withholdings	\$623	\$0	\$0	\$0	0%
FICA/MC Contributions	\$11,462	\$9,250	\$9,061	\$9,735	5%
Retirement Contributions	\$16,462	\$19,255	\$19,255	\$14,214	-26%
Workers Compensation	\$1,904	\$2,312	\$2,259	\$3,559	54%
Health Insurance	\$24,287	\$18,026	\$18,026	\$28,306	57%
Other Insurance	\$692	\$965	\$965	\$727	-25%
Other Employee Compensation	\$4,450	\$3,340	\$3,340	\$3,769	13%
Materials & Supplies	\$6,902,095	\$6,661,581	\$6,661,581	\$6,996,553	5%
General Supplies and Materials	\$821	\$1,500	\$1,500	\$1,500	0%
Postage and Printing	\$355	\$650	\$650	\$650	0%
Bulk Water	\$6,900,919	\$6,659,431	\$6,659,431	\$6,992,403	5%
Technology Supplies	\$0	\$0	\$0	\$2,000	999%
Contractual Services	\$1,376,068	\$824,840	\$824,840	\$713,685	-13%
Investment Services	\$17,027	\$30,387	\$30,387	\$30,223	-1%
Other Contractual	\$17,191	\$10,000	\$10,000	\$125,000	999%
Internal Services	\$1,341,850	\$784,453	\$784,453	\$558,462	-29%
Capital Outlay	\$1,563	\$2,000	\$2,000	\$7,000	250%
Buildings	\$0	\$0	\$0	\$7,000	999%
Technology - Capital	\$0	\$2,000	\$2,000	\$0	-100%
Technology - Replacement	\$1,563	\$0	\$0	\$0	0%
Transfers Out	\$28,317	\$27,057	\$27,056	\$2,434	-91%
Transfers Out	\$28,317	\$27,057	\$27,056	\$2,434	-91%
Other Costs	\$53,037	\$76,076	\$76,076	\$82,817	9%
Bad Debt	\$5,632	\$7,000	\$7,000	\$7,000	0%
Travel/Training	\$451	\$2,000	\$2,000	\$2,000	0%
Insurance/Bonds	\$42,054	\$61,476	\$61,476	\$68,217	11%
Dues and Subscriptions	\$4,900	\$5,600	\$5,600	\$5,600	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Utility Expense	\$2,381	\$3,400	\$3,400	\$3,400	0%
Communication	\$2,381	\$3,400	\$3,400	\$3,400	0%

Water Distribution	\$3,262,446	\$8,780,287	\$5,223,135	\$5,934,263	-32%
Personnel Services	\$1,399,822	\$1,343,922	\$1,327,321	\$1,444,626	7%
Salaries and Wages - FT	\$897,415	\$837,248	\$822,211	\$886,154	6%
Overtime	\$25,339	\$22,419	\$22,419	\$22,420	0%
Standby Pay	\$15,508	\$21,000	\$21,000	\$20,000	-5%
Accrued Leave	\$144	\$0	\$0	\$0	0%
Supplemental Pay	\$18,423	\$0	\$0	\$0	0%
Other Employee Withholdings	\$4,647	\$0	\$0	\$0	0%
FICA/MC Contributions	\$73,121	\$61,018	\$59,868	\$71,036	16%
Retirement Contributions	\$83,622	\$74,998	\$74,998	\$87,007	16%
Workers Compensation	\$20,288	\$22,070	\$21,656	\$26,552	20%
Health Insurance	\$253,322	\$295,279	\$295,279	\$319,827	8%
Other Insurance	\$3,613	\$5,286	\$5,286	\$5,910	12%
Other Employee Compensation	\$4,380	\$4,604	\$4,604	\$5,720	24%

Materials & Supplies	\$283,857	\$771,822	\$395,211	\$212,300	-72%
General Supplies and Materials	\$34,914	\$39,216	\$39,216	\$39,800	1%
Postage and Printing	\$1,104	\$2,000	\$2,000	\$2,000	0%
Electricity	\$0	\$2,300	\$2,300	\$2,500	9%
Natural Gas	\$8,148	\$9,000	\$9,000	\$9,000	0%
Gas/Fuel	\$43,152	\$55,000	\$55,000	\$55,000	0%
Water & Sewer Line Materials	\$48,672	\$95,194	\$95,194	\$95,000	0%
Technology Supplies	\$0	\$0	\$0	\$3,000	999%
Maint/Repair (non contract)	\$147,866	\$569,111	\$192,500	\$2,500	-100%
Uniform Expense	\$0	\$0	\$0	\$3,500	999%

Contractual Services	\$15,486	\$23,600	\$23,600	\$400,014	999%
Professional Services	\$4,813	\$8,000	\$8,000	\$198,000	999%
Maintenance Agreements	\$530	\$3,400	\$3,400	\$3,400	0%
Laundry/Towel	\$0	\$500	\$500	\$500	0%
Other Contractual	\$10,143	\$11,700	\$11,700	\$13,200	13%
Internal Services	\$0	\$0	\$0	\$184,914	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Outlay	\$1,418,364	\$5,862,221	\$2,698,281	\$3,098,600	-47%
Buildings	\$74	\$1,000,000	\$1,000,000	\$0	-100%
Improvements Other Than Bldgs	\$698,714	\$4,301,235	\$1,371,031	\$2,872,000	-33%
Intangibles	\$114,800	\$194,738	\$0	\$0	-100%
Light Equipment - Replacement	\$220,715	\$41,000	\$41,000	\$119,400	191%
Heavy Equip. - Replacement	\$379,903	\$280,000	\$280,000	\$102,200	-63%
Technology - Capital	(\$34,193)	\$6,250	\$6,250	\$0	-100%
Technology - Replacement	\$38,351	\$38,999	\$0	\$5,000	-87%
Debt Service	\$131,169	\$755,222	\$755,222	\$755,223	0%
Principal	\$0	\$637,104	\$637,104	\$652,867	2%
Interest	\$131,169	\$118,118	\$118,118	\$102,356	-13%
Other Costs	\$3,153	\$6,500	\$6,500	\$6,500	0%
Travel/Training	\$3,153	\$6,500	\$6,500	\$6,500	0%
Utility Expense	\$10,595	\$17,000	\$17,000	\$17,000	0%
Communication	\$8,218	\$14,000	\$14,000	\$14,000	0%
Refuse Collection	\$2,377	\$3,000	\$3,000	\$3,000	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Water Meters	\$57,947	\$844,721	\$838,444	\$818,631	-3%
Personnel Services	\$40	\$546,919	\$540,642	\$553,641	1%
Salaries and Wages - FT	\$0	\$348,251	\$342,565	\$354,777	2%
Overtime	\$0	\$6,500	\$6,500	\$8,500	31%
Standby Pay	\$0	\$9,200	\$9,200	\$9,500	3%
FICA/MC Contributions	\$0	\$27,007	\$26,572	\$28,518	6%
Retirement Contributions	\$0	\$32,674	\$32,674	\$34,929	7%
Workers Compensation	\$0	\$9,577	\$9,421	\$10,512	10%
Health Insurance	\$0	\$111,440	\$111,440	\$103,856	-7%
Other Insurance	\$0	\$2,270	\$2,270	\$2,529	11%
Other Employee Compensation	\$40	\$0	\$0	\$520	999%
Materials & Supplies	\$0	\$141,683	\$141,683	\$243,740	72%
General Supplies and Materials	\$0	\$129,840	\$129,840	\$229,840	77%
Postage and Printing	\$0	\$400	\$400	\$400	0%
Gas/Fuel	\$0	\$10,443	\$10,443	\$8,000	-23%
Technology Supplies	\$0	\$0	\$0	\$4,500	999%
Maint/Repair (non contract)	\$0	\$1,000	\$1,000	\$1,000	0%
Contractual Services	\$0	\$12,250	\$12,250	\$12,250	0%
Maintenance Agreements	\$0	\$11,500	\$11,500	\$11,500	0%
Other Contractual	\$0	\$750	\$750	\$750	0%
Capital Outlay	\$57,907	\$135,452	\$135,452	\$0	-100%
Light Equipment	\$43,828	\$98,000	\$98,000	\$0	-100%
Technology - Capital	\$0	\$33,600	\$33,600	\$0	-100%
Technology - Replacement	\$14,080	\$3,852	\$3,852	\$0	-100%
Other Costs	\$0	\$3,945	\$3,945	\$4,500	14%
Travel/Training	\$0	\$3,945	\$3,945	\$4,500	14%
Utility Expense	\$0	\$4,472	\$4,472	\$4,500	1%
Communication	\$0	\$4,472	\$4,472	\$4,500	1%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Water Tanks	\$1,986,060	\$3,129,590	(\$487,379)	\$1,620,631	-48%
Intergovernmental	(\$1,531,728)	\$0	(\$1,667,705)	\$0	0%
State Grants	(\$1,531,728)	\$0	(\$1,667,705)	\$0	0%
Personnel Services	\$323,101	\$459,077	\$454,976	\$512,281	12%
Salaries and Wages - FT	\$199,600	\$278,196	\$274,481	\$296,708	7%
Overtime	\$6,466	\$15,580	\$15,580	\$15,500	-1%
Standby Pay	\$3,814	\$6,000	\$6,000	\$6,200	3%
Accrued Leave	\$71	\$0	\$0	\$0	0%
Supplemental Pay	\$4,548	\$0	\$0	\$0	0%
Other Employee Withholdings	\$985	\$0	\$0	\$0	0%
FICA/MC Contributions	\$15,972	\$19,980	\$19,696	\$24,359	22%
Retirement Contributions	\$18,666	\$25,035	\$25,035	\$29,835	19%
Workers Compensation	\$6,779	\$7,324	\$7,222	\$8,979	23%
Health Insurance	\$65,399	\$104,887	\$104,887	\$128,417	22%
Other Insurance	\$802	\$1,759	\$1,759	\$2,283	30%
Other Employee Compensation	\$0	\$316	\$316	\$0	-100%
Materials & Supplies	\$285,039	\$368,000	\$368,000	\$393,000	7%
General Supplies and Materials	\$4,747	\$8,000	\$8,000	\$8,000	0%
Electricity	\$276,247	\$350,000	\$350,000	\$375,000	7%
Booster/lift station supplies	\$4,044	\$10,000	\$10,000	\$10,000	0%
Contractual Services	\$130,081	\$165,750	\$165,750	\$160,250	-3%
Professional Services	\$0	\$7,000	\$7,000	\$7,000	0%
Laundry/Towel	\$210	\$500	\$500	\$500	0%
Other Contractual	\$129,872	\$158,250	\$158,250	\$152,750	-3%
Capital Outlay	\$2,776,985	\$2,126,663	\$181,500	\$545,000	-74%
Buildings	\$15,972	\$98,372	\$25,000	\$0	-100%
Improvements Other Than Bldgs	\$2,666,260	\$1,946,147	\$81,500	\$545,000	-72%
Intangibles	\$94,754	\$82,144	\$75,000	\$0	-100%
Other Costs	\$618	\$7,500	\$7,500	\$7,500	0%
Travel/Training	\$618	\$7,500	\$7,500	\$7,500	0%
Utility Expense	\$1,964	\$2,600	\$2,600	\$2,600	0%
Communication	\$1,964	\$2,600	\$2,600	\$2,600	0%

Water Distribution Fund - Capital Outlay Detail **\$3,650,600**

Water Administration - Buildings	\$7,000
Water Dist. Flooring Replacement	\$7,000
Water Distribution - Improvements Other Than Bldgs	\$2,872,000
Mains - Construction	\$2,250,000
Mains - Design	\$250,000
Over Sizing	\$85,000
Paving	\$175,000
Water Line Materials	\$100,000
WDG Sign	\$12,000
Water Distribution - Light Equipment - Replacement	\$119,400
Compressor Truck Advertisement for Bids	\$200
Compressor Truck Purchase	\$62,000
Flat Bed Dump Truck Advertisement for Bids	\$200
Flat Bed Dump Truck Purchase	\$57,000
Water Distribution - Heavy Equip. - Replacement	\$102,200
Backhoe Advertisement for Bids	\$200
Backhoe Purchase	\$102,000
Water Distribution - Technology - Replacement	\$5,000
Copier Purchase	\$5,000
Water Tanks - Improvements Other Than Bldgs	\$545,000
Boosters - Misc	\$10,000
Boosters - Pumps	\$30,000
Boosters - Valves	\$10,000
CY Tank Interior Coating - Admin	\$5,000
CY Tank Interior Coating - Construction	\$161,500
CY Tank Interior Coating - Design/Engineering	\$18,500
Sun 1 South Tank Exterior Coating - Admin	\$5,000
Sun 1 South Tank Exterior Coating - Construction	\$274,000
Sun 1 South Tank Exterior Coating - Design/Engineering	\$31,000

Water Treatment Plant Operations

Authorized Positions for Regional Water Operations

Full Time Positions: 11.00

WATER PLANT LEAD OPERATOR	1.00
CUSTODIAL MAINT. WORKER	1.00
INSTRUMENT & CONTROLS TECH.	1.00
PLANT MECHANIC II	1.00
WATER PLANT OPERATOR III	1.00
WATER PLANT OPERATOR IV	5.00
WATER TREATMENT PLANT MANAGER	1.00

Water Treatment Plant Ops Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$3,084,426)	(\$3,365,105)	(\$3,352,237)	(\$3,480,989)	3%
Intergovernmental	(\$3,084,426)	(\$3,352,237)	(\$3,352,237)	(\$3,480,989)	4%
Other Sources	\$0	(\$12,868)	\$0	\$0	-100%
Expense	\$3,217,831	\$3,385,013	\$3,361,476	\$3,482,696	3%
Personnel Services	\$1,096,245	\$1,071,560	\$1,058,692	\$1,099,551	3%
Materials & Supplies	\$1,766,077	\$1,854,583	\$1,852,914	\$1,899,950	2%
Contractual Services	\$309,026	\$371,525	\$371,525	\$387,105	4%
Transfers Out	\$10,714	\$311	\$311	\$0	-100%
Other Costs	\$26,988	\$35,434	\$35,434	\$33,490	-5%
Utility Expense	\$8,781	\$51,600	\$42,600	\$62,600	21%
Water Treatment Plant Ops Fund Net Decrease (Increase)	\$133,405	\$19,908	\$9,239	\$1,707	-91%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Regional Water Revenue	(\$3,084,426)	(\$3,365,105)	(\$3,352,237)	(\$3,480,989)	3%
Intergovernmental	(\$3,084,426)	(\$3,352,237)	(\$3,352,237)	(\$3,480,989)	4%
Intergovernmental Reimb.	(\$3,084,426)	(\$3,352,237)	(\$3,352,237)	(\$3,480,989)	4%
Other Sources	\$0	(\$12,868)	\$0	\$0	-100%
Transfers In	\$0	(\$12,868)	\$0	\$0	-100%
Materials & Supplies	\$0	\$0	\$0	\$0	0%
Postage and Printing	\$0	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Regional Water Operations	\$2,949,398	\$3,215,213	\$3,191,676	\$3,312,896	3%
Personnel Services	\$1,096,245	\$1,071,560	\$1,058,692	\$1,099,551	3%
Salaries and Wages - FT	\$711,340	\$689,170	\$677,515	\$678,314	-2%
Salaries and Wages - PT/Season	\$16,379	\$20,341	\$20,341	\$20,300	0%
Overtime	\$7,332	\$11,999	\$11,999	\$12,000	0%
Standby Pay	\$7,613	\$12,000	\$12,000	\$12,000	0%
Accrued Leave	\$85	\$0	\$0	\$0	0%
Supplemental Pay	\$15,896	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,971	\$0	\$0	\$0	0%
FICA/MC Contributions	\$55,426	\$53,076	\$52,184	\$55,280	4%
Retirement Contributions	\$62,472	\$61,792	\$61,792	\$65,807	6%
Workers Compensation	\$15,599	\$18,832	\$18,511	\$20,378	8%
Health Insurance	\$191,582	\$194,130	\$194,130	\$223,469	15%
Other Insurance	\$4,283	\$4,220	\$4,220	\$5,703	35%
Other Employee Compensation	\$5,265	\$6,000	\$6,000	\$6,300	5%
Materials & Supplies	\$1,641,359	\$1,691,383	\$1,689,714	\$1,736,750	3%
General Supplies and Materials	\$872,469	\$855,338	\$844,964	\$886,000	4%
Postage and Printing	\$236	\$1,750	\$1,750	\$1,750	0%
Electricity	\$662,313	\$732,000	\$732,000	\$732,000	0%
Natural Gas	\$43,450	\$50,000	\$50,000	\$50,000	0%
Gas/Fuel	\$4,161	\$1,000	\$10,000	\$10,000	900%
Technology Supplies	\$0	\$0	\$0	\$6,000	999%
Maint/Repair (non contract)	\$57,917	\$50,294	\$50,000	\$50,000	-1%
Uniform Expense	\$813	\$1,000	\$1,000	\$1,000	0%
Contractual Services	\$165,311	\$365,025	\$365,025	\$380,605	4%
Professional Services	\$693	\$6,275	\$6,275	\$6,000	-4%
Maintenance Agreements	\$27,034	\$28,400	\$28,400	\$43,400	53%
Testing	\$30,440	\$42,000	\$42,000	\$42,000	0%
Laundry/Towel	\$1,630	\$2,000	\$2,000	\$2,000	0%
Internal Services	\$105,514	\$286,350	\$286,350	\$287,205	0%
Transfers Out	\$10,714	\$311	\$311	\$0	-100%
Transfers Out	\$10,714	\$311	\$311	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Costs	\$26,988	\$35,334	\$35,334	\$33,390	-6%
Travel/Training	\$2,985	\$3,000	\$4,000	\$4,000	33%
Insurance/Bonds	\$22,099	\$29,334	\$29,334	\$27,390	-7%
Advertising/Promotion	\$760	\$1,800	\$800	\$800	-56%
Dues and Subscriptions	\$1,144	\$1,200	\$1,200	\$1,200	0%
Utility Expense	\$8,781	\$51,600	\$42,600	\$62,600	21%
Communication	\$508	\$2,200	\$2,200	\$2,200	0%
Refuse Collection	\$7,979	\$49,000	\$40,000	\$60,000	22%
Sewer	\$294	\$400	\$400	\$400	0%
RWS - Booster Stations	\$265,579	\$164,500	\$164,500	\$164,500	0%
Materials & Supplies	\$124,665	\$162,500	\$162,500	\$162,500	0%
General Supplies and Materials	\$12,485	\$39,000	\$39,000	\$39,000	0%
Electricity	\$112,180	\$123,500	\$123,500	\$123,500	0%
Contractual Services	\$140,914	\$2,000	\$2,000	\$2,000	0%
Professional Services	\$0	\$2,000	\$2,000	\$2,000	0%
Internal Services	\$140,914	\$0	\$0	\$0	0%
RWS - Guardian	\$2,853	\$5,300	\$5,300	\$5,300	0%
Materials & Supplies	\$52	\$700	\$700	\$700	0%
General Supplies and Materials	\$30	\$500	\$500	\$500	0%
Postage and Printing	\$22	\$200	\$200	\$200	0%
Contractual Services	\$2,801	\$4,500	\$4,500	\$4,500	0%
Testing	\$2,801	\$4,500	\$4,500	\$4,500	0%
Other Costs	\$0	\$100	\$100	\$100	0%
Advertising/Promotion	\$0	\$100	\$100	\$100	0%

Sewer Wastewater Collection

Authorized Positions for Sewer Wastewater Collection

<i>Full Time Positions:</i>	<i>8.50</i>	
COMMUNITY RELATIONS COORD.		0.50
SANITARY SEWER/STORMWATER MGR.		1.00
UTILITY SUPERVISOR		1.00
UTILITY WORKER II		3.00
UTILITY WORKER III		3.00

Sewer Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$6,792,493)	(\$6,401,160)	(\$6,387,910)	(\$7,000,966)	9%
Goods and Svcs Rev	(\$6,138,982)	(\$6,133,460)	(\$6,133,460)	(\$6,358,800)	4%
Misc Revenue	(\$115,300)	(\$15,200)	(\$15,200)	(\$102,166)	572%
Utility Revenue	(\$38,211)	(\$40,000)	(\$40,000)	(\$40,000)	0%
Other Sources	(\$500,000)	(\$212,500)	(\$199,250)	(\$500,000)	135%
Expense	\$6,214,778	\$8,431,941	\$7,185,622	\$7,999,554	-5%
Personnel Services	\$915,079	\$901,742	\$888,492	\$921,780	2%
Materials & Supplies	\$41,538	\$69,076	\$51,576	\$87,800	27%
Contractual Services	\$316,532	\$353,020	\$353,020	\$433,745	23%
Capital Outlay	\$617,848	\$2,362,391	\$1,169,922	\$1,204,700	-49%
Transfers Out	\$10,714	\$25,845	\$2,745	\$2,434	-91%
Other Costs	\$41,616	\$54,057	\$54,057	\$52,729	-2%
Utility Expense	\$4,271,452	\$4,665,810	\$4,665,810	\$5,296,366	14%
Health Fund Misc	\$0	\$0	\$0	\$0	0%
Sewer Fund Net Decrease (Increase)	(\$577,714)	\$2,030,781	\$797,712	\$998,588	-51%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Sewer Fund	(\$6,792,493)	(\$6,401,160)	(\$6,387,910)	(\$7,000,966)	9%
Goods and Svcs Rev	(\$6,138,982)	(\$6,133,460)	(\$6,133,460)	(\$6,358,800)	4%
User Fees	(\$6,011,856)	(\$5,966,000)	(\$5,966,000)	(\$6,164,127)	3%
Interdepartmental Services	(\$127,126)	(\$167,460)	(\$167,460)	(\$194,673)	16%
Misc Revenue	(\$115,300)	(\$15,200)	(\$15,200)	(\$102,166)	572%
Interest Earned	(\$105,269)	(\$5,200)	(\$5,200)	(\$92,166)	999%
Misc. Revenue	(\$10,031)	(\$10,000)	(\$10,000)	(\$10,000)	0%
Utility Revenue	(\$38,211)	(\$40,000)	(\$40,000)	(\$40,000)	0%
System Development Charges	(\$38,211)	(\$40,000)	(\$40,000)	(\$40,000)	0%
Other Sources	(\$500,000)	(\$212,500)	(\$199,250)	(\$500,000)	135%
Transfers In	(\$500,000)	(\$212,500)	(\$199,250)	(\$500,000)	135%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Sewer Administration	\$4,638,943	\$5,105,668	\$5,080,984	\$5,757,530	13%
Personnel Services	\$32,557	\$56,012	\$54,428	\$61,156	9%
Salaries and Wages - FT	\$30,664	\$38,829	\$37,386	\$41,484	7%
FICA/MC Contributions	\$878	\$2,987	\$2,877	\$3,174	6%
Retirement Contributions	\$955	\$6,161	\$6,161	\$4,624	-25%
Workers Compensation	\$0	\$742	\$711	\$1,168	57%
Health Insurance	\$0	\$5,918	\$5,918	\$6,947	17%
Other Insurance	\$61	\$304	\$304	\$2,522	730%
Other Employee Compensation	\$0	\$1,071	\$1,071	\$1,237	15%
Materials & Supplies	\$360	\$2,000	\$2,000	\$2,000	0%
General Supplies and Materials	\$360	\$2,000	\$2,000	\$2,000	0%
Contractual Services	\$301,120	\$332,420	\$332,420	\$372,845	12%
Investment Services	\$14,069	\$11,608	\$11,608	\$11,493	-1%
Other Contractual	\$3,673	\$5,000	\$5,000	\$5,000	0%
Internal Services	\$283,379	\$315,812	\$315,812	\$356,352	13%
Transfers Out	\$10,714	\$25,845	\$2,745	\$2,434	-91%
Transfers Out	\$10,714	\$25,845	\$2,745	\$2,434	-91%
Other Costs	\$25,942	\$28,581	\$28,581	\$27,729	-3%
Bad Debt	\$7,538	\$2,500	\$2,500	\$2,500	0%
Travel/Training	\$0	\$2,000	\$2,000	\$2,000	0%
Insurance/Bonds	\$18,404	\$23,936	\$23,936	\$23,084	-4%
Dues and Subscriptions	\$0	\$145	\$145	\$145	0%
Utility Expense	\$4,268,249	\$4,660,810	\$4,660,810	\$5,291,366	14%
Sewer	\$4,268,249	\$4,660,810	\$4,660,810	\$5,291,366	14%
Health Fund Misc	\$0	\$0	\$0	\$0	0%
Health Claims Cost	\$0	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Sewer Wastewater Collection	\$1,564,961	\$3,291,239	\$2,067,162	\$2,205,024	-33%
Personnel Services	\$882,522	\$845,730	\$834,064	\$860,624	2%
Salaries and Wages - FT	\$602,980	\$566,253	\$555,686	\$573,168	1%
Overtime	\$3,159	\$7,699	\$7,699	\$7,700	0%
Standby Pay	\$12,590	\$17,000	\$17,000	\$17,000	0%
Supplemental Pay	\$14,626	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,502	\$0	\$0	\$0	0%
FICA/MC Contributions	\$47,828	\$42,330	\$41,522	\$45,737	8%
Retirement Contributions	\$56,413	\$50,678	\$50,678	\$56,021	11%
Workers Compensation	\$12,284	\$15,027	\$14,736	\$16,857	12%
Health Insurance	\$122,766	\$138,035	\$138,035	\$135,428	-2%
Other Insurance	\$2,278	\$3,252	\$3,252	\$3,669	13%
Other Employee Compensation	\$5,094	\$5,456	\$5,456	\$5,044	-8%
Materials & Supplies	\$41,177	\$48,576	\$48,576	\$64,800	33%
General Supplies and Materials	\$8,840	\$11,950	\$11,950	\$11,950	0%
Electricity	\$5,618	\$6,500	\$6,500	\$6,500	0%
Natural Gas	\$191	\$250	\$250	\$350	40%
Gas/Fuel	\$16,241	\$13,176	\$13,176	\$15,000	14%
Water & Sewer Line Materials	\$1,533	\$4,000	\$4,000	\$4,000	0%
Booster/lift station supplies	\$4,192	\$6,200	\$6,200	\$6,200	0%
Technology Supplies	\$0	\$0	\$0	\$2,500	999%
Maint/Repair (non contract)	\$4,561	\$6,500	\$6,500	\$16,500	154%
Uniform Expense	\$0	\$0	\$0	\$1,800	999%
Contractual Services	\$15,411	\$20,600	\$20,600	\$60,900	196%
Laundry/Towel	\$2,849	\$3,100	\$3,100	\$3,400	10%
Other Contractual	\$12,562	\$17,500	\$17,500	\$57,500	229%
Internal Services	\$0	\$0	\$0	\$0	0%
Capital Outlay	\$615,514	\$2,362,333	\$1,149,922	\$1,204,700	-49%
Improvements Other Than Bldgs	\$589,150	\$1,560,360	\$454,250	\$1,070,000	-31%
Intangibles	\$0	\$35,000	\$0	\$0	-100%
Light Equipment	\$20,984	\$295,526	\$295,526	\$80,200	-73%
Heavy Equip. - Replacement	\$0	\$423,862	\$372,846	\$0	-100%
Technology - Capital	(\$14,929)	\$29,800	\$27,300	\$54,500	83%
Technology - Replacement	\$20,310	\$17,785	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Costs	\$7,134	\$9,000	\$9,000	\$9,000	0%
Travel/Training	\$6,360	\$8,100	\$8,100	\$8,100	0%
Dues and Subscriptions	\$774	\$900	\$900	\$900	0%
Utility Expense	\$3,203	\$5,000	\$5,000	\$5,000	0%
Communication	\$3,203	\$5,000	\$5,000	\$5,000	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Sewer Stormwater	\$10,874	\$35,033	\$37,476	\$37,000	6%
Materials & Supplies	\$0	\$18,500	\$1,000	\$21,000	14%
General Supplies and Materials	\$0	\$17,500	\$0	\$20,000	14%
Postage and Printing	\$0	\$1,000	\$1,000	\$1,000	0%
Capital Outlay	\$2,333	\$57	\$20,000	\$0	-100%
Improvements Other Than Bldgs	\$3,343	\$57	\$0	\$0	-100%
Programs and Projects	(\$1,009)	\$0	\$20,000	\$0	0%
Other Costs	\$8,541	\$16,476	\$16,476	\$16,000	-3%
Advertising/Promotion	\$8,541	\$16,476	\$16,476	\$16,000	-3%

Sewer Fund - Capital Outlay Detail **\$1,204,700**

Sewer Wastewater Collection - Improvements Other Than	\$1,070,000
FY22 Misc Sewer Repl Const	\$900,000
FY22 Misc Sewer Repl Design	\$100,000
FY22 Oversizing Reimb	\$35,000
Pump and Panel Replacement	\$35,000
Sewer Wastewater Collection - Light Equipment	\$80,200
Advertising	\$200
Service Truck Purchase	\$80,000
Sewer Wastewater Collection - Technology - Capital	\$54,500
Comm Upgrade	\$25,000
JetScan Camera	\$15,000
Pipelogix Phoenix Software	\$14,500

WWTP Operations

Authorized Positions for WWTP Operations

<i>Full Time Positions:</i>	<i>15.00</i>
ADMINISTRATIVE ASSISTANT II	1.00
INSTRUMENT & CONTROLS TECH.	1.00
LABORATORY TECHNICIAN II	1.00
PLANT MAINTENANCE SUPERVISOR	1.00
PLANT MECHANIC II	3.00
WWTP LEAD OPERATOR	1.00
WWTP MANAGER	1.00
WWTP OPERATOR I	2.00
WWTP OPERATOR III	1.00
WWTP OPERATOR IV	2.00
PRE-TREATMENT SUPERVISOR	1.00

Wastewater Treatment Plant Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$6,415,794)	(\$14,387,320)	(\$7,369,155)	(\$7,008,143)	-51%
Intergovernmental	(\$5,596,477)	(\$13,581,809)	(\$6,581,809)	(\$6,263,237)	-54%
Misc Revenue	(\$138,979)	(\$127,346)	(\$127,346)	(\$114,906)	-10%
Utility Revenue	(\$680,338)	(\$660,000)	(\$660,000)	(\$630,000)	-5%
Other Sources	\$0	(\$18,165)	\$0	\$0	-100%
Expense	\$5,284,534	\$18,541,220	\$6,570,469	\$6,643,226	-64%
Personnel Services	\$1,581,830	\$1,477,133	\$1,458,968	\$1,538,149	4%
Materials & Supplies	\$783,683	\$974,962	\$974,962	\$1,074,700	10%
Contractual Services	\$674,252	\$648,229	\$608,229	\$922,338	42%
Capital Outlay	\$1,989,939	\$14,262,209	\$2,349,623	\$1,921,000	-87%
Debt Service	\$132,089	\$1,060,898	\$1,060,898	\$1,060,898	0%
Transfers Out	\$26,021	\$756	\$756	\$0	-100%
Other Costs	\$31,963	\$38,234	\$38,234	\$47,341	24%
Utility Expense	\$64,758	\$78,800	\$78,800	\$78,800	0%
Wastewater Treatment Plant Net Decrease (Increase)	(\$1,131,259)	\$4,153,900	(\$798,686)	(\$364,917)	-109%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
WWTP Revenue and Transfers	(\$6,415,794)	(\$14,387,320)	(\$7,369,155)	(\$7,008,143)	-51%
Intergovernmental	(\$5,596,477)	(\$13,581,809)	(\$6,581,809)	(\$6,263,237)	-54%
State Grants	\$0	(\$8,000,000)	(\$1,000,000)	\$0	-100%
Intergovernmental User Charges	(\$5,596,477)	(\$5,581,809)	(\$5,581,809)	(\$6,263,237)	12%
Misc Revenue	(\$138,979)	(\$127,346)	(\$127,346)	(\$114,906)	-10%
Interest Earned	(\$138,979)	(\$127,346)	(\$127,346)	(\$114,906)	-10%
Utility Revenue	(\$680,338)	(\$660,000)	(\$660,000)	(\$630,000)	-5%
Septic Tank Waste Charges	(\$357,402)	(\$350,000)	(\$350,000)	(\$350,000)	0%
Comm Sump Waste	(\$108,306)	(\$120,000)	(\$120,000)	(\$90,000)	-25%
System Development Charges	(\$214,630)	(\$190,000)	(\$190,000)	(\$190,000)	0%
Other Sources	\$0	(\$18,165)	\$0	\$0	-100%
Transfers In	\$0	(\$18,165)	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
WWTP Operations	\$4,727,123	\$17,867,443	\$5,898,968	\$6,025,209	-66%
Intergovernmental	\$0	\$0	\$0	\$0	0%
State Grants	\$0	\$0	\$0	\$0	0%
Personnel Services	\$1,408,628	\$1,316,116	\$1,300,227	\$1,375,891	5%
Salaries and Wages - FT	\$943,492	\$856,197	\$841,803	\$865,560	1%
Overtime	\$11,843	\$17,999	\$17,999	\$18,000	0%
Standby Pay	\$9,172	\$11,000	\$11,000	\$12,000	9%
Accrued Leave	\$0	\$0	\$0	\$0	0%
Supplemental Pay	\$17,780	\$0	\$0	\$0	0%
Other Employee Withholdings	\$3,955	\$0	\$0	\$0	0%
FICA/MC Contributions	\$70,187	\$63,571	\$62,470	\$68,510	8%
Retirement Contributions	\$80,832	\$80,183	\$80,183	\$85,387	6%
Workers Compensation	\$20,662	\$22,349	\$21,955	\$25,251	13%
Health Insurance	\$240,088	\$252,931	\$252,931	\$285,443	13%
Other Insurance	\$3,830	\$5,686	\$5,686	\$8,980	58%
Other Employee Compensation	\$6,786	\$6,200	\$6,200	\$6,760	9%
Materials & Supplies	\$532,614	\$733,709	\$733,709	\$853,200	16%
General Supplies and Materials	\$90,649	\$137,358	\$137,358	\$120,000	-13%
Postage and Printing	\$1,485	\$1,500	\$1,500	\$1,500	0%
Electricity	\$276,877	\$350,000	\$350,000	\$350,000	0%
Natural Gas	\$44,590	\$71,000	\$71,000	\$71,000	0%
Gas/Fuel	\$3,933	\$14,980	\$14,980	\$15,000	0%
Chemicals	\$115,081	\$158,871	\$158,871	\$152,000	-4%
Technology Supplies	\$0	\$0	\$0	\$7,500	999%
Maint/Repair (non contract)	\$0	\$0	\$0	\$135,000	999%
Uniform Expense	\$0	\$0	\$0	\$1,200	999%
Contractual Services	\$561,238	\$534,720	\$494,720	\$802,379	50%
Professional Services	\$3,495	\$60,000	\$20,000	\$20,000	-67%
Investment Services	\$8,023	\$14,516	\$14,516	\$14,231	-2%
Maintenance Agreements	\$16,540	\$38,160	\$38,160	\$38,160	0%
Testing	\$10,690	\$10,000	\$10,000	\$15,000	50%
Laundry/Towel	\$6,562	\$8,000	\$8,000	\$8,000	0%
Other Contractual	\$5,038	\$39,500	\$39,500	\$149,500	278%
Internal Services	\$510,890	\$364,544	\$364,544	\$557,488	53%
Capital Outlay	\$1,989,939	\$14,128,510	\$2,215,924	\$1,831,000	-87%
Buildings	\$121,984	\$132,512	\$83,259	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Improvements Other Than Bldgs	\$1,781,530	\$13,701,252	\$1,862,304	\$1,645,000	-88%
Intangibles	\$0	\$65,964	\$50,000	\$0	-100%
Light Equipment	\$1,100	\$179,000	\$179,000	\$125,000	-30%
Light Equipment - Replacement	\$67,932	\$31,255	\$31,255	\$36,000	15%
Technology - Replacement	\$17,394	\$18,527	\$10,106	\$25,000	35%
Debt Service	\$132,089	\$1,060,898	\$1,060,898	\$1,060,898	0%
Principal	\$0	\$715,931	\$715,931	\$729,751	2%
Interest	\$132,089	\$344,967	\$344,967	\$331,147	-4%
Transfers Out	\$26,021	\$756	\$756	\$0	-100%
Transfers Out	\$26,021	\$756	\$756	\$0	-100%
Other Costs	\$31,963	\$36,734	\$36,734	\$45,841	25%
Travel/Training	\$2,317	\$6,000	\$6,000	\$6,000	0%
Insurance/Bonds	\$29,646	\$30,734	\$30,734	\$39,841	30%
Utility Expense	\$44,631	\$56,000	\$56,000	\$56,000	0%
Communication	\$3,813	\$6,000	\$6,000	\$6,000	0%
Refuse Collection	\$40,818	\$50,000	\$50,000	\$50,000	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
WWTP Pretreatment	\$137,435	\$152,129	\$150,286	\$150,675	-1%
Personnel Services	\$127,607	\$132,329	\$130,486	\$132,675	0%
Salaries and Wages - FT	\$84,047	\$86,471	\$84,802	\$86,463	0%
Overtime	\$1	\$245	\$245	\$245	0%
Supplemental Pay	\$1,402	\$0	\$0	\$0	0%
Other Employee Withholdings	\$318	\$0	\$0	\$0	0%
FICA/MC Contributions	\$6,443	\$6,451	\$6,323	\$6,633	3%
Retirement Contributions	\$7,448	\$7,691	\$7,691	\$8,125	6%
Workers Compensation	\$1,799	\$2,280	\$2,234	\$2,445	7%
Health Insurance	\$25,315	\$28,430	\$28,430	\$27,858	-2%
Other Insurance	\$319	\$557	\$557	\$685	23%
Other Employee Compensation	\$515	\$204	\$204	\$221	8%
Materials & Supplies	\$8	\$1,500	\$1,500	\$1,500	0%
Postage and Printing	\$8	\$1,500	\$1,500	\$1,500	0%
Contractual Services	\$9,820	\$16,800	\$16,800	\$15,000	-11%
Testing	\$9,820	\$16,800	\$16,800	\$15,000	-11%
Other Costs	\$0	\$1,500	\$1,500	\$1,500	0%
Travel/Training	\$0	\$1,500	\$1,500	\$1,500	0%
WWTP Regional Interceptors	\$413,787	\$521,649	\$521,216	\$467,342	-10%
Personnel Services	\$39,406	\$28,688	\$28,255	\$29,583	3%
Salaries and Wages - FT	\$27,358	\$19,039	\$18,647	\$19,441	2%
Overtime	\$637	\$487	\$487	\$500	3%
Standby Pay	\$503	\$0	\$0	\$0	0%
Supplemental Pay	\$398	\$0	\$0	\$0	0%
Other Employee Withholdings	\$90	\$0	\$0	\$0	0%
FICA/MC Contributions	\$2,200	\$1,432	\$1,402	\$1,526	7%
Retirement Contributions	\$2,459	\$1,700	\$1,700	\$1,869	10%
Workers Compensation	\$593	\$512	\$501	\$562	10%
Health Insurance	\$4,892	\$4,990	\$4,990	\$5,111	2%
Other Insurance	\$105	\$118	\$118	\$129	9%
Other Employee Compensation	\$171	\$410	\$410	\$445	9%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Materials & Supplies	\$251,060	\$239,753	\$239,753	\$220,000	-8%
Booster/lift station supplies	\$3,903	\$14,000	\$14,000	\$14,000	0%
Chemicals	\$247,157	\$225,753	\$225,753	\$196,000	-13%
Maint/Repair (non contract)	\$0	\$0	\$0	\$10,000	999%
Contractual Services	\$103,194	\$96,709	\$96,709	\$104,959	9%
Professional Services	\$0	\$5,000	\$5,000	\$5,000	0%
Internal Services	\$103,194	\$91,709	\$91,709	\$99,959	9%
Capital Outlay	\$0	\$133,699	\$133,699	\$90,000	-33%
Improvements Other Than Bldgs	\$0	\$133,699	\$133,699	\$90,000	-33%
Utility Expense	\$20,127	\$22,800	\$22,800	\$22,800	0%
Communication	\$20,127	\$22,800	\$22,800	\$22,800	0%
WWTP Industrial/Sump Waste	\$6,189	\$0	\$0	\$0	0%
Personnel Services	\$6,189	\$0	\$0	\$0	0%
Salaries and Wages - FT	\$4,054	\$0	\$0	\$0	0%
Supplemental Pay	\$68	\$0	\$0	\$0	0%
Other Employee Withholdings	\$15	\$0	\$0	\$0	0%
FICA/MC Contributions	\$311	\$0	\$0	\$0	0%
Retirement Contributions	\$360	\$0	\$0	\$0	0%
Workers Compensation	\$87	\$0	\$0	\$0	0%
Health Insurance	\$1,247	\$0	\$0	\$0	0%
Other Insurance	\$16	\$0	\$0	\$0	0%
Other Employee Compensation	\$30	\$0	\$0	\$0	0%

Wastewater Treatment Plant - Capital Outlay Detail **\$1,921,000**

WWTP Operations - Improvements Other Than Bldgs	\$1,645,000
Centrifuge Sludge Feed Pump	\$10,000
DAFT Pressure Tank	\$40,000
Dewatering Building HVAC Replacement	\$150,000
FY22 Security Upgrades	\$30,000
Primary Sludge Pump	\$15,000
WWTP Digester Boiler	\$1,400,000
WWTP Operations - Light Equipment	\$125,000
Equipment Replacements	\$125,000
WWTP Operations - Light Equipment - Replacement	\$36,000
Industrial Riding Mower Replacement	\$12,000
Roll-off Box Replacement	\$12,000
Utility Cart Replacement	\$12,000
WWTP Operations - Technology - Replacement	\$25,000
Lift Station Communication Upgrade	\$25,000
WWTP Regional Interceptors - Improvements Other Than	\$90,000
Generator Replacement - Construction	\$81,000
Generator Replacement - Design	\$9,000

Refuse Collection

Authorized Positions for Refuse - Commercial

<i>Full Time Positions:</i>	<i>7.00</i>
ADMINISTRATIVE TECHNICIAN	1.00
SOLID WASTE SUPERINTENDENT	1.00
SW COLLECTIONS OPERATOR I	1.00
SW COLLECTIONS OPERATOR II	3.00
SW COLLECTIONS SUPERVISOR	1.00

Authorized Positions for Refuse - Recycling

<i>Full Time Positions:</i>	<i>6.50</i>
COMMUNITY RELATIONS COORD.	0.50
MUNICIPAL WORKER I	2.00
SW COLLECTIONS OPERATOR I	2.00
SW COLLECTIONS OPERATOR II	1.00
SW COLLECTIONS OPERATOR III	1.00

Authorized Positions for Refuse - Residential

<i>Full Time Positions:</i>	<i>16.00</i>
ADMINISTRATIVE ASSISTANT I	1.00
MUNICIPAL WORKER II	2.00
SW COLLECTIONS OPERATOR I	5.00
SW COLLECTIONS OPERATOR II	5.00
SW COLLECTIONS SUPERVISOR	1.00
OPERATIONS/MAINTENANCE COORD.	1.00
SW COLLECTIONS OPERATOR III	1.00

Refuse Collection Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$7,054,898)	(\$7,598,932)	(\$7,389,478)	(\$7,532,836)	-1%
Misc Revenue	(\$174,422)	(\$11,201)	(\$144,883)	(\$159,399)	999%
Utility Revenue	(\$6,882,174)	(\$7,563,926)	(\$7,218,356)	(\$7,373,437)	-3%
Other Sources	\$1,698	(\$23,805)	(\$26,239)	\$0	-100%
Expense	\$7,909,689	\$9,543,217	\$8,402,449	\$8,591,671	-10%
Personnel Services	\$2,208,788	\$2,568,614	\$2,519,389	\$2,685,711	5%
Materials & Supplies	\$245,017	\$242,111	\$216,971	\$333,514	38%
Contractual Services	\$3,611,155	\$3,663,711	\$3,767,311	\$3,811,585	4%
Capital Outlay	\$1,740,798	\$2,751,219	\$1,603,617	\$1,552,490	-44%
Transfers Out	\$22,194	\$217,987	\$217,986	\$113,000	-48%
Other Costs	\$80,763	\$97,825	\$75,425	\$92,771	-5%
Utility Expense	\$974	\$1,750	\$1,750	\$2,600	49%
Refuse Collection Fund Net Decrease (Increase)	\$854,791	\$1,944,285	\$1,012,971	\$1,058,835	-46%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Refuse Revenue and Transfers	\$2,898	\$0	(\$62,440)	\$0	0%
Misc Revenue	\$1,200	\$0	(\$60,006)	\$0	0%
Interest Earned	\$1,200	\$0	(\$60,000)	\$0	0%
Misc. Revenue	\$0	\$0	(\$6)	\$0	0%
Other Sources	\$1,698	\$0	(\$2,434)	\$0	0%
Gain/Loss on Sales of Investme	\$1,698	\$0	(\$2,434)	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Refuse - Commercial	(\$845,231)	(\$434,620)	(\$726,386)	(\$1,028,118)	137%
Misc Revenue	(\$2,650)	\$0	(\$2,650)	(\$2,650)	999%
Gain/Loss on Sale of Cap Asset	(\$2,650)	\$0	(\$2,650)	(\$2,650)	999%
Utility Revenue	(\$2,680,930)	(\$2,730,106)	(\$2,730,106)	(\$2,764,137)	1%
Commercial Charges	(\$2,680,930)	(\$2,730,106)	(\$2,730,106)	(\$2,764,137)	1%
Other Sources	\$0	(\$23,805)	(\$23,805)	\$0	-100%
Transfers In	\$0	(\$23,805)	(\$23,805)	\$0	-100%
Personnel Services	\$1,026,584	\$867,395	\$852,280	\$842,547	-3%
Salaries and Wages - FT	\$694,382	\$567,046	\$559,122	\$517,288	-9%
Overtime	\$15,855	\$20,269	\$13,500	\$13,500	-33%
Standby Pay	\$425	\$0	\$400	\$500	999%
Supplemental Pay	\$11,479	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,344	\$0	\$0	\$0	0%
FICA/MC Contributions	\$50,862	\$42,006	\$41,400	\$40,644	-3%
Retirement Contributions	\$60,886	\$63,709	\$63,709	\$51,869	-19%
Workers Compensation	\$13,397	\$13,560	\$13,344	\$14,977	10%
Health Insurance	\$173,274	\$155,542	\$155,542	\$185,883	20%
Other Insurance	\$2,602	\$3,539	\$3,539	\$14,948	322%
Other Employee Compensation	\$1,079	\$1,724	\$1,724	\$2,938	70%
Materials & Supplies	\$0	\$0	\$0	\$32,422	999%
General Supplies and Materials	\$0	\$0	\$0	\$15,900	999%
Postage and Printing	\$0	\$0	\$0	\$2,970	999%
Safety Equipment/Supplies	\$0	\$0	\$0	\$2,400	999%
Technology Supplies	\$0	\$0	\$0	\$5,692	999%
Maint/Repair (non contract)	\$0	\$0	\$0	\$4,500	999%
Uniform Expense	\$0	\$0	\$0	\$960	999%
Contractual Services	\$456,934	\$297,700	\$405,700	\$300,700	1%
Other Contractual	\$456,934	\$297,700	\$405,700	\$300,700	1%
Capital Outlay	\$332,637	\$936,209	\$554,209	\$450,000	-52%
Light Equipment	\$28,309	\$124,000	\$92,000	\$100,000	-19%
Light Equipment - Replacement	\$34,996	\$0	\$0	\$0	0%
Heavy Equipment	\$0	\$350,000	\$0	\$350,000	0%
Heavy Equip. - Replacement	\$269,332	\$462,209	\$462,209	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Transfers Out	\$22,194	\$217,987	\$217,986	\$113,000	-48%
Transfers Out	\$22,194	\$217,987	\$217,986	\$113,000	-48%
Refuse - Recycling	\$481,666	\$1,128,542	\$850,529	\$640,106	-43%
Misc Revenue	(\$92,860)	\$0	(\$82,227)	(\$87,860)	999%
Contributions	(\$5,000)	\$0	\$0	\$0	0%
Misc. Revenue	(\$87,860)	\$0	(\$82,227)	(\$87,860)	999%
Utility Revenue	(\$233,434)	(\$240,850)	(\$240,850)	(\$233,500)	-3%
Commercial Charges	(\$233,434)	(\$240,850)	(\$240,850)	(\$233,500)	-3%
Personnel Services	\$200,798	\$463,671	\$446,535	\$480,351	4%
Salaries and Wages - FT	\$131,909	\$303,490	\$299,140	\$330,518	9%
Overtime	\$777	\$800	\$1,800	\$800	0%
Standby Pay	\$0	\$0	\$0	\$500	999%
Supplemental Pay	\$3,414	\$0	\$0	\$0	0%
Other Employee Withholdings	\$697	\$13,333	\$0	\$0	-100%
FICA/MC Contributions	\$10,412	\$23,784	\$23,451	\$25,384	7%
Retirement Contributions	\$15,529	\$25,685	\$25,685	\$31,092	21%
Workers Compensation	\$2,412	\$17,015	\$16,895	\$9,355	-45%
Health Insurance	\$35,071	\$65,334	\$65,334	\$57,557	-12%
Other Insurance	\$578	\$14,228	\$14,228	\$24,645	73%
Other Employee Compensation	\$0	\$0	\$0	\$500	999%
Materials & Supplies	\$204,508	\$194,961	\$170,071	\$200,425	3%
General Supplies and Materials	\$0	\$40,071	\$40,071	\$35,000	-13%
Safety Equipment/Supplies	\$0	\$0	\$0	\$1,600	999%
Gas/Fuel	\$204,508	\$154,890	\$130,000	\$154,890	0%
Technology Supplies	\$0	\$0	\$0	\$3,795	999%
Maint/Repair (non contract)	\$0	\$0	\$0	\$4,500	999%
Uniform Expense	\$0	\$0	\$0	\$640	999%
Contractual Services	\$109,567	\$164,400	\$160,000	\$75,000	-54%
Other Contractual	\$109,567	\$164,400	\$160,000	\$75,000	-54%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Outlay	\$286,819	\$523,460	\$392,000	\$192,490	-63%
Improvements Other Than Bldgs	\$276,694	\$416,460	\$285,000	\$80,650	-81%
Light Equipment	\$5,000	\$45,000	\$45,000	\$21,840	-51%
Light Equipment - Replacement	\$5,126	\$0	\$0	\$0	0%
Heavy Equipment	\$0	\$62,000	\$62,000	\$90,000	45%
Other Costs	\$6,267	\$22,900	\$5,000	\$13,200	-42%
Community Service	\$6,267	\$4,700	\$0	\$0	-100%
Advertising/Promotion	\$0	\$18,200	\$5,000	\$13,200	-27%
Refuse - Residential	\$1,215,458	\$1,250,363	\$951,268	\$1,446,847	16%
Misc Revenue	(\$80,113)	(\$11,201)	\$0	(\$68,889)	515%
Interest Earned	(\$80,113)	(\$11,201)	\$0	(\$68,889)	515%
Utility Revenue	(\$3,967,810)	(\$4,592,970)	(\$4,247,400)	(\$4,375,800)	-5%
Residential Charges	(\$3,967,810)	(\$4,592,970)	(\$4,247,400)	(\$4,375,800)	-5%
Other Sources	\$0	\$0	\$0	\$0	0%
Amortization of Premiums/Disc.	\$0	\$0	\$0	\$0	0%
Gain/Loss on Sales of Investme	\$0	\$0	\$0	\$0	0%
Personnel Services	\$981,406	\$1,237,548	\$1,220,574	\$1,362,813	10%
Salaries and Wages - FT	\$591,964	\$709,831	\$702,776	\$771,054	9%
Salaries and Wages - PT/Season	\$31,400	\$72,497	\$62,097	\$65,000	-10%
Overtime	\$29,241	\$25,160	\$35,106	\$35,000	39%
Standby Pay	\$3,558	\$4,900	\$4,900	\$3,500	-29%
Accrued Leave	\$5,423	\$0	\$0	\$0	0%
Supplemental Pay	\$17,569	\$0	\$0	\$0	0%
Other Employee Withholdings	\$3,840	\$5,000	\$0	\$0	-100%
FICA/MC Contributions	\$51,752	\$56,785	\$55,449	\$66,903	18%
Retirement Contributions	\$55,462	\$67,653	\$66,899	\$75,855	12%
Workers Compensation	\$13,736	\$22,743	\$22,279	\$24,662	8%
Health Insurance	\$173,054	\$263,618	\$261,711	\$314,540	19%
Other Insurance	\$2,485	\$9,177	\$9,177	\$4,299	-53%
Unemployment Compensation	\$0	\$0	\$0	\$0	0%
Other Employee Compensation	\$1,923	\$184	\$180	\$2,000	987%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Materials & Supplies	\$40,509	\$47,150	\$46,900	\$100,667	114%
General Supplies and Materials	\$31,320	\$28,800	\$28,800	\$70,900	146%
Postage and Printing	\$2,589	\$9,900	\$9,900	\$6,930	-30%
Safety Equipment/Supplies	\$2,889	\$4,000	\$4,000	\$4,000	0%
Technology Supplies	\$0	\$0	\$0	\$9,487	999%
Maint/Repair (non contract)	\$140	\$250	\$0	\$7,750	999%
Uniform Expense	\$3,572	\$4,200	\$4,200	\$1,600	-62%
Contractual Services	\$3,044,654	\$3,201,611	\$3,201,611	\$3,435,885	7%
Investment Services	\$17,583	\$8,687	\$8,687	\$8,590	-1%
Balefill	\$2,238,250	\$2,162,100	\$2,162,100	\$2,187,102	1%
Other Contractual	\$29,154	\$260,000	\$260,000	\$257,000	-1%
Internal Services	\$759,667	\$770,824	\$770,824	\$983,193	28%
Capital Outlay	\$1,121,341	\$1,291,550	\$657,408	\$910,000	-30%
Buildings	\$475,085	\$67,486	\$0	\$0	-100%
Light Equipment	\$57,095	\$55,000	\$55,000	\$85,000	55%
Light Equipment - Replacement	\$29,157	\$0	\$0	\$0	0%
Heavy Equipment	\$0	\$620,000	\$137,408	\$825,000	33%
Heavy Equip. - Replacement	\$548,676	\$445,000	\$445,000	\$0	-100%
Technology - Capital	(\$13,289)	\$76,606	\$10,000	\$0	-100%
Technology - Replacement	\$24,617	\$27,458	\$10,000	\$0	-100%
Other Costs	\$74,496	\$74,925	\$70,425	\$79,571	6%
Travel/Training	\$426	\$7,500	\$3,000	\$3,000	-60%
Insurance/Bonds	\$69,198	\$65,197	\$65,197	\$70,921	9%
Advertising/Promotion	\$4,604	\$1,642	\$1,642	\$5,000	205%
Dues and Subscriptions	\$268	\$586	\$586	\$650	11%
Utility Expense	\$974	\$1,750	\$1,750	\$2,600	49%
Water	\$974	\$1,750	\$1,750	\$2,600	49%

Refuse Collection Fund - Capital Outlay Detail **\$1,552,490**

Refuse - Commercial - Light Equipment	\$100,000
Commercial Cont. Materials	\$25,000
Commercial Containers	\$50,000
Truck Barn Wash Bay Pump Repl	\$25,000
Refuse - Commercial - Heavy Equipment	\$350,000
Front Load Garbage Truck	\$350,000
Refuse - Recycling - Improvements Other Than Bldgs	\$80,650
MRF Storage Capacity	\$35,000
Recycle Container/Depot Management	\$20,650
Recycle Depot Improvements	\$25,000
Refuse - Recycling - Light Equipment	\$21,840
Repair & Refurbish Roll Off Conts	\$21,840
Refuse - Recycling - Heavy Equipment	\$90,000
Recycle Truck-Replace Chassis	\$90,000
Refuse - Residential - Light Equipment	\$85,000
New Sanitation Supervisor Pckp Trk	\$85,000
Refuse - Residential - Heavy Equipment	\$825,000
New Container Truck (Pal Body)	\$125,000
Side Load Garbage Truck	\$350,000
Side Load Garbage Truck	\$350,000

Balefill Fund

Authorized Positions for Balefill - Disposal & Landfill

Full Time Positions: 11.00

ADMINISTRATIVE ASSISTANT II	1.00
BALEFILL CLERK I	1.00
BALEFILL CLERK II	1.00
BALEFILL SUPERVISOR	1.00
EQUIPMENT OPERATOR I	1.00
EQUIPMENT OPERATOR II	3.00
EQUIPMENT OPERATOR III	2.00
SOLID WASTE MANAGER	1.00

Authorized Positions for Balefill - Diversion & Special

Full Time Positions: 3.50

SPECIAL WASTE TECHNICIAN	1.00
SPECIAL WASTE SUPERVISOR	0.50
EQUIPMENT OPERATOR III	1.00
EQUIPMENT OPERATOR II	1.00

Authorized Positions for Balefill - Baler Processing

Full Time Positions: 8.50

MUNICIPAL WORKER II	1.00
EQUIPMENT OPERATOR I	3.00
SPECIAL WASTE SUPERVISOR	0.50
EQUIPMENT OPERATOR II	2.00
EQUIPMENT OPERATOR III	1.00
PLANT MECHANIC II	1.00

Balefill Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$7,783,224)	(\$7,974,362)	(\$8,514,943)	(\$9,570,843)	20%
Intergovernmental	(\$93,966)	(\$195,200)	(\$345,200)	(\$2,314,299)	999%
Goods and Svcs Rev	(\$322,349)	(\$497,935)	(\$646,535)	(\$313,300)	-37%
Misc Revenue	(\$165,572)	(\$145,703)	(\$145,703)	(\$132,242)	-9%
Utility Revenue	(\$7,201,337)	(\$7,114,105)	(\$7,377,505)	(\$6,751,002)	-5%
Other Sources	\$0	(\$21,419)	\$0	(\$60,000)	180%
Expense	\$7,175,291	\$12,729,425	\$8,363,147	\$9,483,045	-26%
Personnel Services	\$1,958,571	\$2,187,909	\$2,161,130	\$2,189,557	0%
Materials & Supplies	\$702,925	\$1,103,963	\$917,070	\$978,255	-11%
Contractual Services	\$1,570,691	\$1,917,078	\$1,646,371	\$1,804,170	-6%
Capital Outlay	\$2,773,035	\$6,854,366	\$3,021,585	\$3,854,299	-44%
Debt Service	\$24,532	\$531,463	\$482,345	\$531,464	0%
Transfers Out	\$25,255	\$734	\$734	\$0	-100%
Other Costs	\$97,665	\$108,707	\$108,707	\$103,320	-5%
Utility Expense	\$17,405	\$21,955	\$21,955	\$21,980	0%
Tax Expense	\$5,212	\$3,250	\$3,250	\$0	-100%
Balefill Fund Net Decrease (Increase)	(\$607,934)	\$4,755,063	(\$151,796)	(\$87,798)	-102%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Balefill Consolidated Revenue	\$2,144	(\$7,114,105)	(\$7,952,943)	\$0	-100%
Intergovernmental	\$0	\$0	(\$195,200)	\$0	0%
State Grants	\$0	\$0	(\$195,200)	\$0	0%
Goods and Svcs Rev	\$0	\$0	(\$497,935)	\$0	0%
Merchandise Sales	\$0	\$0	(\$65,000)	\$0	0%
Other Fees & Charges	\$0	\$0	(\$312,935)	\$0	0%
Interdepartmental Services	\$0	\$0	(\$120,000)	\$0	0%
Misc Revenue	\$2,144	\$0	(\$145,703)	\$0	0%
Interest Earned	\$2,144	\$0	(\$145,703)	\$0	0%
Utility Revenue	\$0	(\$7,114,105)	(\$7,114,105)	\$0	-100%
Commercial Charges	\$0	(\$653,800)	(\$653,800)	\$0	-100%
Residential Charges	\$0	(\$1,590,300)	(\$1,590,300)	\$0	-100%
Private Commercial Charges	\$0	(\$4,420,005)	(\$4,420,005)	\$0	-100%
Contaminated Soil	\$0	(\$450,000)	(\$450,000)	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Balefill - Disposal & Landfill	\$2,686,644	\$9,692,653	\$5,983,509	\$2,402,297	-75%
Intergovernmental	(\$93,966)	(\$195,200)	(\$150,000)	(\$2,314,299)	999%
State Grants	(\$93,966)	(\$195,200)	(\$150,000)	(\$2,314,299)	999%
Goods and Svcs Rev	(\$168,440)	(\$401,000)	\$0	(\$149,700)	-63%
Other Fees & Charges	(\$168,440)	(\$281,000)	\$0	(\$149,700)	-47%
Interdepartmental Services	\$0	(\$120,000)	\$0	\$0	-100%
Misc Revenue	(\$167,716)	(\$145,703)	\$0	(\$132,242)	-9%
Interest Earned	(\$167,716)	(\$145,703)	\$0	(\$132,242)	-9%
Utility Revenue	(\$2,597,801)	\$0	\$0	(\$2,551,300)	999%
Private Commercial Charges	(\$2,597,801)	\$0	\$0	(\$2,551,300)	999%
Other Sources	\$0	(\$21,419)	\$0	(\$60,000)	180%
Transfers In	\$0	(\$21,419)	\$0	(\$60,000)	180%
Amortization of Premiums/Disc.	\$0	\$0	\$0	\$0	0%
Gain/Loss on Sales of Investme	\$0	\$0	\$0	\$0	0%
Personnel Services	\$1,495,642	\$1,132,423	\$1,117,085	\$1,170,771	3%
Salaries and Wages - FT	\$908,583	\$660,139	\$646,230	\$647,901	-2%
Salaries and Wages - PT/Season	\$98,686	\$97,501	\$97,501	\$115,200	18%
Overtime	\$22,909	\$25,704	\$25,704	\$25,500	-1%
Standby Pay	\$2,967	\$3,825	\$3,825	\$3,900	2%
Supplemental Pay	\$26,311	\$0	\$0	\$0	0%
Other Employee Withholdings	\$5,445	\$0	\$0	\$0	0%
FICA/MC Contributions	\$79,716	\$55,671	\$54,607	\$60,626	9%
Retirement Contributions	\$83,704	\$48,532	\$48,532	\$65,428	35%
Workers Compensation	\$20,412	\$15,396	\$15,031	\$22,344	45%
Health Insurance	\$234,865	\$216,276	\$216,276	\$216,942	0%
Other Insurance	\$5,716	\$3,575	\$3,575	\$6,529	83%
Unemployment Compensation	\$0	\$0	\$0	\$0	0%
Other Employee Compensation	\$6,327	\$5,804	\$5,804	\$6,401	10%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Materials & Supplies	\$410,716	\$554,941	\$443,841	\$523,180	-6%
General Supplies and Materials	\$118,485	\$126,606	\$126,606	\$120,000	-5%
Postage and Printing	\$3,500	\$3,500	\$3,500	\$3,500	0%
Safety Equipment/Supplies	\$9,999	\$10,000	\$10,000	\$10,000	0%
Electricity	\$92,594	\$165,800	\$65,200	\$165,970	0%
Natural Gas	\$27,818	\$35,000	\$24,500	\$32,800	-6%
Gas/Fuel	\$158,321	\$214,035	\$214,035	\$158,000	-26%
Technology Supplies	\$0	\$0	\$0	\$25,650	999%
Uniform Expense	\$0	\$0	\$0	\$7,260	999%
Contractual Services	\$1,377,029	\$1,665,336	\$1,351,207	\$1,525,270	-8%
Rent	\$50,028	\$50,000	\$50,000	\$50,000	0%
Professional Services	\$216,508	\$490,029	\$165,400	\$190,000	-61%
Investment Services	\$2,144	\$16,608	\$16,608	\$16,378	-1%
Testing	\$602	\$1,500	\$1,500	\$1,500	0%
Alarm Monitoring	\$3,430	\$5,380	\$5,380	\$3,500	-35%
Other Contractual	\$382,409	\$466,695	\$477,195	\$454,400	-3%
Internal Services	\$721,907	\$635,124	\$635,124	\$809,492	27%
Capital Outlay	\$2,261,335	\$6,437,601	\$2,604,820	\$3,734,299	-42%
Buildings	\$1,437,437	\$106,032	\$41,250	\$0	-100%
Improvements Other Than Bldgs	\$663,688	\$4,610,490	\$720,520	\$3,524,299	-24%
Light Equipment	\$576	\$52,000	\$82,000	\$35,000	-33%
Light Equipment - Replacement	\$0	\$0	\$0	\$0	0%
Heavy Equipment	(\$419,170)	\$822,400	\$923,000	\$175,000	-79%
Heavy Equip. - Replacement	\$511,064	\$419,170	\$419,170	\$0	-100%
Technology - Capital	\$53,250	\$412,598	\$418,880	\$0	-100%
Technology - Replacement	\$14,490	\$14,911	\$0	\$0	-100%
Debt Service	\$24,532	\$531,463	\$482,345	\$531,464	0%
Principal	\$0	\$326,793	\$324,459	\$531,464	63%
Interest	\$24,532	\$204,671	\$157,886	\$0	-100%
Transfers Out	\$25,255	\$734	\$734	\$0	-100%
Transfers Out	\$25,255	\$734	\$734	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Costs	\$97,442	\$108,272	\$108,272	\$102,874	-5%
Travel/Training	\$7,268	\$14,500	\$14,500	\$10,500	-28%
Insurance/Bonds	\$88,311	\$89,653	\$89,653	\$88,255	-2%
Advertising/Promotion	\$936	\$2,950	\$2,950	\$2,950	0%
Dues and Subscriptions	\$927	\$1,169	\$1,169	\$1,169	0%
Utility Expense	\$17,405	\$21,955	\$21,955	\$21,980	0%
Communication	\$3,631	\$2,835	\$2,835	\$2,860	1%
Water	\$13,773	\$19,120	\$19,120	\$19,120	0%
Tax Expense	\$5,212	\$3,250	\$3,250	\$0	-100%
Sales Tax	\$5,212	\$3,250	\$3,250	\$0	-100%
Balefill - Diversion & Special	(\$3,295)	\$750,267	\$457,363	\$279,539	-63%
Goods and Svcs Rev	(\$133,698)	(\$87,815)	(\$148,600)	(\$148,600)	69%
Merchandise Sales	(\$113,342)	(\$65,000)	(\$115,000)	(\$115,000)	77%
Other Fees & Charges	(\$20,357)	(\$22,815)	(\$33,600)	(\$33,600)	47%
Utility Revenue	(\$489,569)	\$0	(\$263,400)	(\$263,400)	999%
Commercial Charges	(\$69,905)	\$0	(\$73,400)	(\$73,400)	999%
Contaminated Soil	(\$419,664)	\$0	(\$190,000)	(\$190,000)	999%
Personnel Services	\$412,144	\$510,306	\$498,865	\$373,893	-27%
Salaries and Wages - FT	\$285,578	\$332,779	\$327,271	\$211,539	-36%
Overtime	\$10,049	\$5,360	\$0	\$16,000	199%
Supplemental Pay	\$5,273	\$0	\$0	\$0	0%
Other Employee Withholdings	\$965	\$0	\$0	\$0	0%
FICA/MC Contributions	\$22,913	\$30,259	\$29,838	\$17,407	-42%
Retirement Contributions	\$24,259	\$29,847	\$29,847	\$21,321	-29%
Workers Compensation	\$6,439	\$6,789	\$6,637	\$6,417	-5%
Health Insurance	\$54,472	\$103,455	\$103,455	\$98,889	-4%
Other Insurance	\$973	\$1,817	\$1,817	\$1,800	-1%
Other Employee Compensation	\$1,223	\$0	\$0	\$520	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Materials & Supplies	\$38,460	\$39,029	\$38,329	\$61,000	56%
General Supplies and Materials	\$35,040	\$32,429	\$32,429	\$34,000	5%
Safety Equipment/Supplies	\$2,219	\$5,400	\$5,400	\$5,400	0%
Technology Supplies	\$0	\$0	\$0	\$6,375	999%
Maint/Repair (non contract)	\$0	\$0	\$0	\$14,000	999%
Uniform Expense	\$1,200	\$1,200	\$500	\$1,225	2%
Contractual Services	\$159,508	\$219,042	\$262,464	\$246,200	12%
Testing	\$0	\$4,250	\$4,250	\$1,200	-72%
Other Contractual	\$159,508	\$214,792	\$258,214	\$245,000	14%
Capital Outlay	\$9,639	\$69,270	\$69,270	\$10,000	-86%
Improvements Other Than Bldgs	\$490	\$54,855	\$54,855	\$10,000	-82%
Light Equipment	\$0	\$12,000	\$12,000	\$0	-100%
Light Equipment - Replacement	\$9,149	\$2,415	\$2,415	\$0	-100%
Other Costs	\$223	\$435	\$435	\$446	3%
Dues and Subscriptions	\$223	\$435	\$435	\$446	3%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Balefill - Baler Processing	(\$3,293,428)	\$1,426,248	\$1,360,275	(\$2,769,634)	-294%
Goods and Svcs Rev	(\$20,211)	(\$9,120)	\$0	(\$15,000)	64%
Other Fees & Charges	(\$20,211)	(\$9,120)	\$0	(\$15,000)	64%
Utility Revenue	(\$4,113,967)	\$0	\$0	(\$3,936,302)	999%
Commercial Charges	(\$508,477)	\$0	\$0	(\$530,602)	999%
Residential Charges	(\$1,636,578)	\$0	\$0	(\$1,656,500)	999%
Private Commercial Charges	(\$1,968,911)	\$0	\$0	(\$1,749,200)	999%
Personnel Services	\$50,786	\$545,180	\$545,180	\$644,893	18%
Salaries and Wages - FT	\$35,676	\$372,523	\$372,523	\$448,804	20%
Overtime	\$687	\$0	\$0	\$1,600	999%
FICA/MC Contributions	\$2,693	\$27,428	\$27,428	\$34,460	26%
Retirement Contributions	\$3,001	\$33,974	\$33,974	\$42,203	24%
Workers Compensation	\$758	\$9,796	\$9,796	\$12,701	30%
Health Insurance	\$7,797	\$99,046	\$99,046	\$104,884	6%
Other Insurance	\$172	\$2,413	\$2,413	\$241	-90%
Materials & Supplies	\$253,749	\$509,993	\$434,900	\$394,075	-23%
General Supplies and Materials	\$249,837	\$504,293	\$430,400	\$380,000	-25%
Technology Supplies	\$0	\$0	\$0	\$6,375	999%
Uniform Expense	\$3,912	\$5,700	\$4,500	\$7,700	35%
Contractual Services	\$34,154	\$32,700	\$32,700	\$32,700	0%
Other Contractual	\$34,154	\$32,700	\$32,700	\$32,700	0%
Capital Outlay	\$502,061	\$347,495	\$347,495	\$110,000	-68%
Light Equipment	\$8,466	\$57,495	\$57,495	\$30,000	-48%
Heavy Equipment	\$170,186	\$80,000	\$80,000	\$80,000	0%
Heavy Equip. - Replacement	\$323,409	\$210,000	\$210,000	\$0	-100%

Balefill Fund - Capital Outlay Detail **\$3,854,299**

Balefill - Disposal & Landfill - Improvements Other Than	\$3,524,299
CRL LCCS Structure Enclosures	\$310,000
Diesel Fuel Dispenser Replacements	\$38,000
Exit Gate Renovations/Replacement	\$62,000
Exit Scale Replacement	\$125,000
Facility Asphalt Improvements	\$250,000
Landfill Fencing	\$80,000
Line New Landfill Cells	\$165,000
Miller House Electrical Upgrades	\$10,000
Old Landfill Remediation - Contract Expenses	\$2,314,299
Old Landfill Remediation - Ineligible Expenses	\$5,000
Paint Solid Waste Buildings	\$165,000
Balefill - Disposal & Landfill - Light Equipment	\$35,000
Pickup Truck	\$35,000
Balefill - Disposal & Landfill - Heavy Equipment	\$175,000
Fork Lift	\$55,000
Haul Truck	\$120,000
Balefill - Diversion & Special - Improvements Other Than	\$10,000
Biosolids Tree Farm & Green House	\$10,000
Balefill - Baler Processing - Light Equipment	\$30,000
Replace Transfer Station Mule	\$30,000
Balefill - Baler Processing - Heavy Equipment	\$80,000
Baler Maintenance	\$80,000

Section 7:

Park & Recreation

Enterprise Funds



Park & Recreation Enterprise Funds

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	Change
All Revenue, By Fund	(\$5,395,759)	(\$5,904,578)	(\$5,703,097)	(\$6,015,063)	2%
Aquatics Fund	(\$887,417)	(\$1,054,599)	(\$1,054,599)	(\$1,118,757)	6%
Golf Course Fund	(\$692,683)	(\$904,049)	(\$900,000)	(\$888,037)	-2%
Ice Arena Fund	(\$567,909)	(\$507,631)	(\$505,587)	(\$560,885)	10%
Recreation Center Fund	(\$1,254,121)	(\$1,494,841)	(\$1,488,470)	(\$1,498,970)	0%
Hogadon Fund	(\$874,016)	(\$872,215)	(\$867,605)	(\$967,504)	11%
Ford Wyoming Center Fund	(\$1,119,613)	(\$1,071,243)	(\$886,836)	(\$980,910)	-8%
Expenses, By Fund	\$5,635,155	\$5,933,355	\$5,671,478	\$6,042,384	2%
Aquatics Fund	\$954,137	\$1,057,138	\$1,054,705	\$1,118,757	6%
Golf Course Fund	\$792,670	\$933,293	\$859,244	\$882,727	-5%
Ice Arena Fund	\$626,678	\$511,513	\$509,469	\$560,885	10%
Recreation Center Fund	\$1,416,912	\$1,497,789	\$1,491,418	\$1,498,970	0%
Hogadon Fund	\$826,479	\$874,788	\$869,805	\$967,504	11%
Ford Wyoming Center Fund	\$1,018,279	\$1,058,833	\$886,836	\$1,013,540	-4%
Net Decrease (Increase)	\$239,397	\$28,777	(\$31,619)	\$27,321	-5%
Aquatics Fund	\$66,720	\$2,539	\$106	\$0	-100%
Golf Course Fund	\$99,987	\$29,244	(\$40,756)	(\$5,310)	-118%
Ice Arena Fund	\$58,770	\$3,882	\$3,882	\$0	-100%
Recreation Center Fund	\$162,791	\$2,948	\$2,948	\$0	-100%
Hogadon Fund	(\$47,537)	\$2,573	\$2,200	\$0	-100%
Ford Wyoming Center Fund	(\$101,334)	(\$12,410)	\$0	\$32,630	-363%

Aquatics - Operations

Authorized Positions for Aquatics - Operations

Full Time Positions: 2.00

RECREATION SUPERVISOR	1.00
PARKS & RECREATION WORKER II	1.00

Aquatics Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$887,417)	(\$1,054,599)	(\$1,054,599)	(\$1,118,757)	6%
Goods and Svcs Rev	(\$348,001)	(\$525,785)	(\$525,785)	(\$595,800)	13%
Misc Revenue	(\$40,811)	(\$58,233)	(\$58,233)	(\$62,200)	7%
Other Sources	(\$498,605)	(\$470,581)	(\$470,581)	(\$460,757)	-2%
Expense	\$954,137	\$1,057,138	\$1,054,705	\$1,118,757	6%
Personnel Services	\$543,860	\$551,055	\$549,012	\$629,524	14%
Materials & Supplies	\$195,722	\$255,812	\$254,422	\$248,426	-3%
Contractual Services	\$131,387	\$164,831	\$164,831	\$173,650	5%
Capital Outlay	\$5,347	\$0	\$0	\$1,900	999%
Other Costs	\$54,487	\$57,419	\$58,419	\$35,702	-38%
Utility Expense	\$21,639	\$25,975	\$25,975	\$27,319	5%
Tax Expense	\$1,695	\$2,046	\$2,046	\$2,236	9%
Aquatics Fund Net Decrease (Increase)	\$66,720	\$2,539	\$106	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Aquatics - Operations	\$360,519	\$128,791	\$127,302	\$144,072	12%
Goods and Svcs Rev	(\$178,393)	(\$288,500)	(\$288,500)	(\$299,600)	4%
Admissions	(\$103,519)	(\$156,000)	(\$156,000)	(\$165,000)	6%
Concessions	(\$2,501)	(\$3,500)	(\$3,500)	(\$3,500)	0%
Merchandise Sales	(\$1,611)	(\$3,000)	(\$3,000)	(\$3,100)	3%
Season Passes	(\$70,763)	(\$126,000)	(\$126,000)	(\$128,000)	2%
Misc Revenue	(\$26,198)	(\$42,100)	(\$42,100)	(\$43,200)	3%
Rentals and Leases	(\$26,198)	(\$42,100)	(\$42,100)	(\$43,200)	3%
Other Sources	\$0	(\$133,345)	(\$133,345)	(\$135,757)	2%
Transfers In	\$0	(\$133,345)	(\$133,345)	(\$135,757)	2%
Personnel Services	\$296,139	\$281,208	\$279,719	\$324,025	15%
Salaries and Wages - FT	\$87,244	\$77,911	\$76,562	\$77,911	0%
Salaries and Wages - PT/Season	\$132,863	\$153,219	\$153,219	\$190,311	24%
Supplemental Pay	\$11,358	\$0	\$0	\$0	0%
Other Employee Withholdings	\$1,803	\$0	\$0	\$0	0%
FICA/MC Contributions	\$19,156	\$17,473	\$17,370	\$20,519	17%
Retirement Contributions	\$8,967	\$6,982	\$6,982	\$7,300	5%
Workers Compensation	\$12,658	\$5,998	\$5,961	\$7,564	26%
Health Insurance	\$21,371	\$18,830	\$18,830	\$19,506	4%
Other Insurance	\$392	\$507	\$507	\$394	-22%
Other Employee Compensation	\$327	\$288	\$288	\$520	81%
Materials & Supplies	\$128,648	\$162,787	\$161,787	\$158,100	-3%
General Supplies and Materials	\$33,411	\$43,100	\$42,100	\$42,100	-2%
Custodial Supplies	\$3,000	\$3,000	\$3,000	\$2,500	-17%
Postage and Printing	\$110	\$200	\$200	\$150	-25%
Safety Equipment/Supplies	\$1,351	\$1,850	\$1,850	\$1,850	0%
Electricity	\$49,516	\$60,000	\$60,000	\$54,500	-9%
Natural Gas	\$38,813	\$51,637	\$51,637	\$50,000	-3%
Supplies Purchased for Resale	\$948	\$1,500	\$1,500	\$1,500	0%
Technology Supplies	\$0	\$0	\$0	\$4,000	999%
Uniform Expense	\$1,500	\$1,500	\$1,500	\$1,500	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Contractual Services	\$70,575	\$81,664	\$81,664	\$91,949	13%
Other Contractual	\$11,876	\$13,085	\$13,085	\$14,000	7%
Internal Services	\$58,698	\$68,579	\$68,579	\$77,949	14%
Capital Outlay	\$5,347	\$0	\$0	\$1,900	999%
Light Equipment - Replacement	\$0	\$0	\$0	\$1,900	999%
Technology - Capital	\$5,347	\$0	\$0	\$0	0%
Other Costs	\$53,691	\$55,069	\$56,069	\$33,352	-39%
Travel/Training	\$1,940	\$1,350	\$1,350	\$1,350	0%
Insurance/Bonds	\$51,772	\$52,619	\$52,619	\$29,902	-43%
Advertising/Promotion	\$248	\$1,000	\$2,000	\$2,000	100%
Over/Short	(\$269)	\$100	\$100	\$100	0%
Utility Expense	\$10,724	\$11,859	\$11,859	\$13,203	11%
Communication	\$315	\$1,203	\$1,203	\$1,203	0%
Water	\$10,410	\$10,656	\$10,656	\$12,000	13%
Tax Expense	(\$14)	\$150	\$150	\$100	-33%
Sales Tax	(\$14)	\$150	\$150	\$100	-33%
Aquatics - Concessions	(\$14,085)	(\$15,944)	(\$16,334)	(\$1,253)	-92%
Goods and Svcs Rev	(\$33,166)	(\$38,085)	(\$38,085)	(\$53,500)	40%
Concessions	(\$33,166)	(\$38,085)	(\$38,085)	(\$53,500)	40%
Personnel Services	\$6,538	\$6,741	\$6,741	\$31,807	372%
Salaries and Wages - PT/Season	\$5,938	\$5,313	\$5,313	\$28,792	442%
Supplemental Pay	\$0	\$0	\$0	\$0	0%
Other Employee Withholdings	\$0	\$0	\$0	\$0	0%
FICA/MC Contributions	\$461	\$433	\$433	\$2,203	409%
Workers Compensation	\$139	\$995	\$995	\$812	-18%
Materials & Supplies	\$10,971	\$13,640	\$13,250	\$18,440	35%
Supplies Purchased for Resale	\$10,921	\$13,200	\$13,200	\$18,000	36%
Uniform Expense	\$50	\$440	\$50	\$440	0%
Tax Expense	\$1,571	\$1,760	\$1,760	\$2,000	14%
Sales Tax	\$1,571	\$1,760	\$1,760	\$2,000	14%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Aquatics - Pool Classes	\$29,619	\$24,715	\$24,715	\$7,272	-71%
Goods and Svcs Rev	(\$3,128)	(\$10,667)	(\$10,667)	(\$32,000)	200%
Classes	(\$3,128)	(\$10,667)	(\$10,667)	(\$32,000)	200%
Personnel Services	\$32,635	\$35,049	\$35,049	\$38,939	11%
Salaries and Wages - PT/Season	\$25,729	\$26,190	\$26,190	\$35,248	35%
Overtime	\$598	\$183	\$183	\$0	-100%
Supplemental Pay	\$2,784	\$0	\$0	\$0	0%
Other Employee Withholdings	\$465	\$0	\$0	\$0	0%
FICA/MC Contributions	\$2,437	\$3,360	\$3,360	\$2,697	-20%
Workers Compensation	\$620	\$5,316	\$5,316	\$994	-81%
Materials & Supplies	\$113	\$333	\$333	\$333	0%
General Supplies and Materials	\$113	\$333	\$333	\$333	0%
Aquatics - Aquatics Classes	\$20,086	(\$42,075)	(\$42,075)	(\$48,300)	15%
Goods and Svcs Rev	(\$35,757)	(\$92,000)	(\$92,000)	(\$92,000)	0%
Classes	(\$35,757)	(\$92,000)	(\$92,000)	(\$92,000)	0%
Personnel Services	\$55,166	\$49,075	\$49,075	\$42,850	-13%
Salaries and Wages - PT/Season	\$46,068	\$44,500	\$44,500	\$38,789	-13%
Supplemental Pay	\$3,248	\$0	\$0	\$0	0%
Other Employee Withholdings	\$543	\$0	\$0	\$0	0%
FICA/MC Contributions	\$4,044	\$3,404	\$3,404	\$2,967	-13%
Workers Compensation	\$1,262	\$1,170	\$1,170	\$1,094	-7%
Materials & Supplies	\$677	\$850	\$850	\$850	0%
General Supplies and Materials	\$677	\$850	\$850	\$850	0%
Aquatics - Pool	(\$329,418)	(\$92,948)	(\$93,502)	(\$101,790)	10%
Goods and Svcs Rev	(\$97,557)	(\$96,533)	(\$96,533)	(\$118,700)	23%
Admissions	(\$94,662)	(\$92,927)	(\$92,927)	(\$115,000)	24%
Merchandise Sales	(\$2,895)	(\$3,606)	(\$3,606)	(\$3,700)	3%
Misc Revenue	(\$14,613)	(\$16,133)	(\$16,133)	(\$19,000)	18%
Rentals and Leases	(\$14,613)	(\$16,133)	(\$16,133)	(\$19,000)	18%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Sources	(\$498,605)	(\$337,236)	(\$337,236)	(\$325,000)	-4%
Transfers In	(\$498,605)	(\$337,236)	(\$337,236)	(\$325,000)	-4%
Personnel Services	\$153,383	\$178,982	\$178,428	\$191,903	7%
Salaries and Wages - FT	\$15,087	\$25,996	\$25,494	\$26,094	0%
Salaries and Wages - PT/Season	\$103,164	\$126,947	\$126,947	\$140,992	11%
Overtime	\$3,656	\$367	\$367	\$0	-100%
Supplemental Pay	\$12,324	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,036	\$0	\$0	\$0	0%
FICA/MC Contributions	\$11,214	\$13,185	\$13,147	\$12,782	-3%
Retirement Contributions	\$1,340	\$2,334	\$2,334	\$2,445	5%
Workers Compensation	\$2,427	\$5,084	\$5,070	\$4,712	-7%
Health Insurance	\$1,995	\$4,708	\$4,708	\$4,708	0%
Other Insurance	\$60	\$169	\$169	\$170	1%
Other Employee Compensation	\$80	\$192	\$192	\$0	-100%
Materials & Supplies	\$55,313	\$78,202	\$78,202	\$70,703	-10%
General Supplies and Materials	\$15,552	\$18,520	\$18,520	\$18,520	0%
Custodial Supplies	\$1,434	\$1,833	\$1,833	\$1,833	0%
Safety Equipment/Supplies	\$921	\$2,000	\$2,000	\$2,000	0%
Electricity	\$16,468	\$21,000	\$21,000	\$19,000	-10%
Natural Gas	\$17,443	\$31,000	\$31,000	\$25,500	-18%
Supplies Purchased for Resale	\$992	\$1,833	\$1,833	\$1,833	0%
Uniform Expense	\$2,502	\$2,017	\$2,017	\$2,017	0%
Contractual Services	\$60,812	\$83,167	\$83,167	\$81,701	-2%
Other Contractual	\$4,162	\$9,500	\$9,500	\$9,500	0%
Internal Services	\$56,650	\$73,667	\$73,667	\$72,201	-2%
Other Costs	\$796	\$2,350	\$2,350	\$2,350	0%
Travel/Training	\$549	\$1,350	\$1,350	\$1,350	0%
Advertising/Promotion	\$247	\$1,000	\$1,000	\$1,000	0%
Utility Expense	\$10,914	\$14,117	\$14,117	\$14,117	0%
Communication	\$2,750	\$3,117	\$3,117	\$3,117	0%
Water	\$8,164	\$11,000	\$11,000	\$11,000	0%
Tax Expense	\$137	\$136	\$136	\$136	0%
Sales Tax	\$137	\$136	\$136	\$136	0%

Municipal Golf Course

Authorized Positions for Golf - Operations

<i>Full Time Positions:</i>	<i>4.00</i>
ASSISTANT GOLF PROFESSIONAL	1.00
GOLF COURSE ASST. SUPERINTEND.	1.00
GOLF COURSE SUPERINTENDENT	1.00
HEAD GOLF PROFESSIONAL	1.00

Golf Course Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$692,683)	(\$904,049)	(\$900,000)	(\$888,037)	-2%
Goods and Svcs Rev	(\$495,095)	(\$557,000)	(\$557,000)	(\$643,037)	15%
Misc Revenue	(\$197,588)	(\$243,000)	(\$243,000)	(\$245,000)	1%
Other Sources	\$0	(\$104,049)	(\$100,000)	\$0	-100%
Expense	\$792,670	\$933,293	\$859,244	\$882,727	-5%
Personnel Services	\$313,428	\$437,465	\$433,416	\$482,497	10%
Materials & Supplies	\$159,613	\$134,195	\$134,195	\$144,500	8%
Contractual Services	\$157,178	\$148,884	\$148,884	\$195,131	31%
Capital Outlay	\$124,940	\$170,000	\$100,000	\$6,700	-96%
Other Costs	\$23,919	\$28,549	\$28,549	\$39,219	37%
Utility Expense	\$13,593	\$14,200	\$14,200	\$14,680	3%
Golf Course Fund Net Decrease (Increase)	\$99,987	\$29,244	(\$40,756)	(\$5,310)	-118%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Golf General Revenue	(\$207,560)	(\$344,049)	(\$340,000)	(\$253,037)	-26%
Goods and Svcs Rev	(\$207,560)	(\$240,000)	(\$240,000)	(\$253,037)	5%
Season Passes	(\$207,560)	(\$240,000)	(\$240,000)	(\$253,037)	5%
Other Sources	\$0	(\$104,049)	(\$100,000)	\$0	-100%
Transfers In	\$0	(\$104,049)	(\$100,000)	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Golf - Operations	\$443,096	\$545,293	\$541,244	\$478,562	-12%
Goods and Svcs Rev	(\$287,535)	(\$317,000)	(\$317,000)	(\$390,000)	23%
User Fees	(\$287,535)	(\$280,000)	(\$280,000)	(\$315,000)	13%
Merchandise Sales	\$0	\$0	\$0	(\$17,000)	999%
Other Fees & Charges	\$0	(\$37,000)	(\$37,000)	(\$58,000)	57%
Misc Revenue	(\$652)	(\$1,000)	(\$1,000)	(\$1,000)	0%
Misc. Revenue	(\$652)	(\$1,000)	(\$1,000)	(\$1,000)	0%
Personnel Services	\$313,428	\$437,465	\$433,416	\$482,497	10%
Salaries and Wages - FT	\$143,975	\$239,245	\$235,578	\$252,147	5%
Salaries and Wages - PT/Season	\$95,753	\$102,217	\$102,217	\$113,460	11%
Overtime	\$1,923	\$980	\$980	\$1,000	2%
Supplemental Pay	\$3,787	\$0	\$0	\$0	0%
Other Employee Withholdings	\$0	\$0	\$0	\$0	0%
FICA/MC Contributions	\$18,270	\$24,558	\$24,277	\$28,045	14%
Retirement Contributions	\$12,249	\$21,485	\$21,485	\$23,720	10%
Workers Compensation	\$6,280	\$8,588	\$8,487	\$10,334	20%
Health Insurance	\$30,268	\$38,903	\$38,903	\$50,992	31%
Other Insurance	\$463	\$1,009	\$1,009	\$1,759	74%
Other Employee Compensation	\$460	\$480	\$480	\$1,040	117%
Materials & Supplies	\$159,613	\$134,195	\$134,195	\$144,500	8%
General Supplies and Materials	\$101,582	\$65,195	\$65,195	\$70,000	7%
Safety Equipment/Supplies	\$186	\$0	\$0	\$0	0%
Electricity	\$41,522	\$46,000	\$46,000	\$46,000	0%
Natural Gas	\$2,051	\$3,000	\$3,000	\$5,000	67%
Gas/Fuel	\$14,272	\$20,000	\$20,000	\$20,000	0%
Technology Supplies	\$0	\$0	\$0	\$3,500	999%
Contractual Services	\$95,792	\$148,884	\$148,884	\$181,966	22%
Credit Card Fees	\$3,451	\$13,000	\$13,000	\$13,000	0%
Other Contractual	\$25,182	\$24,000	\$24,000	\$13,700	-43%
Internal Services	\$67,159	\$111,884	\$111,884	\$155,266	39%
Capital Outlay	\$124,940	\$100,000	\$100,000	\$6,700	-93%
Improvements Other Than Bldgs	\$124,940	\$100,000	\$100,000	\$0	-100%
Light Equipment	\$0	\$0	\$0	\$6,700	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Costs	\$23,919	\$28,549	\$28,549	\$39,219	37%
Travel/Training	\$3,977	\$1,058	\$1,058	\$2,120	100%
Insurance/Bonds	\$14,975	\$12,491	\$12,491	\$19,849	59%
Advertising/Promotion	\$4,967	\$15,000	\$15,000	\$17,250	15%
Utility Expense	\$13,593	\$14,200	\$14,200	\$14,680	3%
Communication	\$3,938	\$4,200	\$4,200	\$4,680	11%
Water	\$9,654	\$10,000	\$10,000	\$10,000	0%
Golf - Food Service	(\$4,015)	\$58,000	(\$12,000)	(\$14,000)	-124%
Misc Revenue	(\$4,015)	(\$12,000)	(\$12,000)	(\$14,000)	17%
Rentals and Leases	(\$4,015)	(\$12,000)	(\$12,000)	(\$14,000)	17%
Capital Outlay	\$0	\$70,000	\$0	\$0	-100%
Improvements to Buildings	\$0	\$70,000	\$0	\$0	-100%
Golf - Rental	(\$131,533)	(\$230,000)	(\$230,000)	(\$216,835)	-6%
Misc Revenue	(\$192,920)	(\$230,000)	(\$230,000)	(\$230,000)	0%
Rentals and Leases	(\$192,920)	(\$230,000)	(\$230,000)	(\$230,000)	0%
Contractual Services	\$61,387	\$0	\$0	\$13,165	999%
Professional Services	\$61,387	\$0	\$0	\$0	0%
Other Contractual	\$0	\$0	\$0	\$13,165	999%

Ice Arena

Authorized Positions for Ice Arena - Operations

<i>Full Time Positions:</i> 2.00	
PARKS & RECREATION WORKER II	1.00
RECREATION SUPERVISOR	1.00

Ice Arena Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$567,909)	(\$507,631)	(\$505,587)	(\$560,885)	10%
Goods and Svcs Rev	(\$262,751)	(\$265,750)	(\$265,750)	(\$310,500)	17%
Misc Revenue	(\$10,158)	(\$12,500)	(\$12,500)	(\$23,500)	88%
Other Sources	(\$295,000)	(\$229,381)	(\$227,337)	(\$226,885)	-1%
Expense	\$626,678	\$511,513	\$509,469	\$560,885	10%
Personnel Services	\$392,543	\$286,326	\$284,282	\$295,519	3%
Materials & Supplies	\$118,543	\$106,189	\$106,189	\$146,800	38%
Contractual Services	\$75,150	\$82,226	\$82,226	\$82,396	0%
Capital Outlay	\$3,500	\$500	\$500	\$500	0%
Other Costs	\$21,803	\$23,112	\$23,112	\$22,770	-1%
Utility Expense	\$12,699	\$9,800	\$9,800	\$9,800	0%
Tax Expense	\$2,441	\$3,360	\$3,360	\$3,100	-8%
Ice Arena Fund Net Decrease (Increase)	\$58,770	\$3,882	\$3,882	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Ice Arena - Operations	\$347,781	\$280,236	\$273,192	\$288,459	3%
Goods and Svcs Rev	(\$177,555)	(\$173,950)	(\$173,950)	(\$206,000)	18%
Admissions	(\$39,638)	(\$48,000)	(\$48,000)	(\$51,000)	6%
Service Fees	(\$4,084)	(\$6,000)	(\$6,000)	(\$6,500)	8%
User Fees	(\$118,059)	(\$105,000)	(\$105,000)	(\$131,000)	25%
Classes	(\$9,667)	(\$9,000)	(\$9,000)	(\$5,000)	-44%
Merchandise Sales	(\$171)	(\$2,200)	(\$2,200)	(\$2,000)	-9%
Season Passes	(\$5,936)	(\$3,750)	(\$3,750)	(\$10,500)	180%
Misc Revenue	(\$10,158)	(\$12,500)	(\$12,500)	(\$23,500)	88%
Rentals and Leases	(\$7,818)	(\$7,500)	(\$7,500)	(\$18,500)	147%
Misc. Revenue	(\$2,340)	(\$5,000)	(\$5,000)	(\$5,000)	0%
Personnel Services	\$328,166	\$266,649	\$264,605	\$286,193	7%
Salaries and Wages - FT	\$120,159	\$103,264	\$101,413	\$104,004	1%
Salaries and Wages - PT/Season	\$121,467	\$107,115	\$107,115	\$124,325	16%
Supplemental Pay	\$14,595	\$0	\$0	\$0	0%
Other Employee Withholdings	\$3,783	\$0	\$0	\$0	0%
FICA/MC Contributions	\$20,378	\$15,992	\$15,850	\$17,467	9%
Retirement Contributions	\$9,445	\$9,249	\$9,249	\$9,745	5%
Workers Compensation	\$8,879	\$5,535	\$5,484	\$6,456	17%
Health Insurance	\$28,616	\$24,337	\$24,337	\$22,889	-6%
Other Insurance	\$425	\$677	\$677	\$787	16%
Other Employee Compensation	\$420	\$480	\$480	\$520	8%
Materials & Supplies	\$94,176	\$84,289	\$79,289	\$116,300	38%
General Supplies and Materials	\$22,277	\$18,689	\$13,689	\$18,000	-4%
Custodial Supplies	\$4,318	\$4,500	\$4,500	\$4,500	0%
Electricity	\$58,851	\$52,700	\$52,700	\$80,000	52%
Natural Gas	\$7,569	\$5,100	\$5,100	\$10,000	96%
Gas/Fuel	\$0	\$1,500	\$1,500	\$1,500	0%
Technology Supplies	\$0	\$0	\$0	\$500	999%
Maint/Repair (non contract)	\$592	\$1,000	\$1,000	\$1,000	0%
Uniform Expense	\$569	\$800	\$800	\$800	0%
Contractual Services	\$75,150	\$82,226	\$82,226	\$82,396	0%
Other Contractual	\$9,295	\$12,947	\$12,947	\$10,200	-21%
Internal Services	\$65,855	\$69,279	\$69,279	\$72,196	4%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Capital Outlay	\$3,500	\$500	\$500	\$500	0%
Technology - Replacement	\$3,500	\$500	\$500	\$500	0%
Other Costs	\$21,803	\$23,112	\$23,112	\$22,770	-1%
Travel/Training	\$2,335	\$400	\$400	\$2,000	400%
Insurance/Bonds	\$18,005	\$20,312	\$20,312	\$18,370	-10%
Advertising/Promotion	\$546	\$1,300	\$1,300	\$1,300	0%
Over/Short	\$67	\$100	\$100	\$100	0%
Dues and Subscriptions	\$850	\$1,000	\$1,000	\$1,000	0%
Utility Expense	\$12,699	\$9,800	\$9,800	\$9,800	0%
Communication	\$689	\$1,300	\$1,300	\$1,300	0%
Water	\$12,010	\$8,500	\$8,500	\$8,500	0%
Tax Expense	\$0	\$110	\$110	\$0	-100%
Sales Tax	\$0	\$110	\$110	\$0	-100%
Ice Arena - Concessions	(\$32,979)	(\$33,200)	(\$28,200)	(\$32,900)	-1%
Goods and Svcs Rev	(\$55,191)	(\$51,850)	(\$51,850)	(\$60,000)	16%
Concessions	(\$55,191)	(\$51,850)	(\$51,850)	(\$60,000)	16%
Materials & Supplies	\$19,772	\$15,400	\$20,400	\$24,000	56%
Supplies Purchased for Resale	\$19,772	\$15,400	\$20,400	\$24,000	56%
Uniform Expense	\$0	\$0	\$0	\$0	0%
Tax Expense	\$2,441	\$3,250	\$3,250	\$3,100	-5%
Sales Tax	\$2,441	\$3,250	\$3,250	\$3,100	-5%
Ice Arena Transfers In	(\$295,000)	(\$229,381)	(\$227,337)	(\$226,885)	-1%
Other Sources	(\$295,000)	(\$229,381)	(\$227,337)	(\$226,885)	-1%
Transfers In	(\$295,000)	(\$229,381)	(\$227,337)	(\$226,885)	-1%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Ice Arena - Classes	\$38,968	(\$13,773)	(\$13,773)	(\$28,674)	108%
Goods and Svcs Rev	(\$30,005)	(\$39,950)	(\$39,950)	(\$44,500)	11%
Classes	(\$30,005)	(\$39,950)	(\$39,950)	(\$44,500)	11%
Personnel Services	\$64,378	\$19,677	\$19,677	\$9,326	-53%
Salaries and Wages - FT	\$40,938	\$0	\$0	\$0	0%
Salaries and Wages - PT/Season	\$12,920	\$8,292	\$8,292	\$8,197	-1%
Supplemental Pay	\$1,393	\$0	\$0	\$0	0%
Other Employee Withholdings	\$283	\$0	\$0	\$0	0%
FICA/MC Contributions	\$4,310	\$4,592	\$4,592	\$687	-85%
Retirement Contributions	\$3,276	\$4,825	\$4,825	\$0	-100%
Workers Compensation	\$1,055	\$1,622	\$1,622	\$253	-84%
Other Insurance	\$203	\$347	\$347	\$189	-46%
Materials & Supplies	\$4,595	\$6,500	\$6,500	\$6,500	0%
General Supplies and Materials	\$4,595	\$6,000	\$6,000	\$6,000	0%
Uniform Expense	\$0	\$500	\$500	\$500	0%

Recreation Center

Authorized Positions for Rec Center - Admin

<i>Full Time Positions:</i> 2.00	
ADMINISTRATIVE SUPPORT TECH.	1.00
RECREATION MANAGER	1.00

Authorized Positions for Rec Center - Operations

<i>Full Time Positions:</i> 2.00	
PARKS & RECREATION WORKER II	1.00
RECREATION SUPERVISOR	1.00

Authorized Positions for Rec Center - Sports

<i>Full Time Positions:</i> 3.00	
PARKS & RECREATION WORKER IV	1.00
RECREATION COORDINATOR	1.00
RECREATION SUPERVISOR	1.00

Authorized Positions for Rec Center - Classes

<i>Full Time Positions:</i> 1.00	
RECREATION COORDINATOR	1.00

Recreation Center Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$1,254,121)	(\$1,494,841)	(\$1,488,470)	(\$1,498,970)	0%
Goods and Svcs Rev	(\$326,302)	(\$496,650)	(\$496,650)	(\$550,150)	11%
Misc Revenue	(\$38,635)	(\$52,500)	(\$52,500)	(\$52,500)	0%
Other Sources	(\$889,184)	(\$945,691)	(\$939,320)	(\$896,320)	-5%
Expense	\$1,416,912	\$1,497,789	\$1,491,418	\$1,498,970	0%
Personnel Services	\$1,098,897	\$1,137,126	\$1,130,755	\$1,121,872	-1%
Materials & Supplies	\$90,909	\$125,350	\$125,450	\$144,600	15%
Contractual Services	\$122,370	\$120,048	\$120,048	\$135,671	13%
Capital Outlay	\$10,899	\$8,500	\$5,300	\$0	-100%
Other Costs	\$75,208	\$86,515	\$89,615	\$72,877	-16%
Utility Expense	\$18,514	\$20,000	\$20,000	\$23,700	18%
Tax Expense	\$116	\$250	\$250	\$250	0%
Recreation Center Fund Net Decrease (Increase)	\$162,791	\$2,948	\$2,948	\$0	-100%

Rec Fund Transfers In Detail	(\$896,320)
Fund 101- General Fund Contribution	(\$697,990)
PerpetualCare	(\$198,330)

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Rec Center	(\$1,254,121)	(\$1,494,841)	(\$1,488,470)	(\$1,498,970)	0%
Goods and Svcs Rev	(\$326,302)	(\$496,650)	(\$496,650)	(\$550,150)	11%
Admissions	(\$21,167)	(\$27,500)	(\$27,500)	(\$32,500)	18%
User Fees	(\$86,403)	(\$100,000)	(\$100,000)	(\$115,000)	15%
Classes	(\$164,404)	(\$300,000)	(\$300,000)	(\$318,500)	6%
Concessions	(\$7,803)	(\$6,400)	(\$6,400)	(\$6,400)	0%
Merchandise Sales	(\$1,403)	(\$3,750)	(\$3,750)	(\$3,750)	0%
Season Passes	(\$45,122)	(\$59,000)	(\$59,000)	(\$74,000)	25%
Misc Revenue	(\$38,635)	(\$52,500)	(\$52,500)	(\$52,500)	0%
Rentals and Leases	(\$23,934)	(\$39,000)	(\$39,000)	(\$39,000)	0%
Contributions	(\$9,750)	(\$9,500)	(\$9,500)	(\$9,500)	0%
Misc. Revenue	(\$4,952)	(\$4,000)	(\$4,000)	(\$4,000)	0%
Other Sources	(\$889,184)	(\$945,691)	(\$939,320)	(\$896,320)	-5%
Transfers In	(\$889,184)	(\$945,691)	(\$939,320)	(\$896,320)	-5%
Materials & Supplies	\$0	\$0	\$0	\$0	0%
General Supplies and Materials	\$0	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Rec Center - Admin	\$250,587	\$324,490	\$322,059	\$326,729	1%
Personnel Services	\$191,374	\$197,696	\$195,165	\$186,037	-6%
Salaries and Wages - FT	\$127,533	\$130,286	\$127,976	\$130,286	0%
Supplemental Pay	\$2,813	\$0	\$0	\$0	0%
Other Employee Withholdings	\$546	\$0	\$0	\$0	0%
FICA/MC Contributions	\$11,896	\$9,851	\$9,674	\$9,967	1%
Retirement Contributions	\$12,181	\$11,671	\$11,671	\$12,208	5%
Workers Compensation	\$3,777	\$2,317	\$2,273	\$3,674	59%
Health Insurance	\$28,944	\$38,645	\$38,645	\$24,531	-37%
Other Insurance	\$563	\$846	\$846	\$951	12%
Other Employee Compensation	\$3,120	\$4,080	\$4,080	\$4,420	8%
Materials & Supplies	\$4,823	\$6,550	\$6,650	\$12,050	84%
General Supplies and Materials	\$862	\$1,200	\$1,200	\$4,200	250%
Postage and Printing	\$3,961	\$5,350	\$5,450	\$5,350	0%
Technology Supplies	\$0	\$0	\$0	\$2,500	999%
Contractual Services	\$46,290	\$117,044	\$117,044	\$127,667	9%
Other Contractual	\$18,098	\$20,750	\$20,750	\$20,750	0%
Internal Services	\$28,192	\$96,294	\$96,294	\$106,917	11%
Capital Outlay	\$6,833	\$2,500	\$2,500	\$0	-100%
Technology - Capital	\$6,833	\$2,500	\$2,500	\$0	-100%
Other Costs	\$1,266	\$700	\$700	\$975	39%
Travel/Training	\$1,231	\$450	\$450	\$450	0%
Dues and Subscriptions	\$35	\$250	\$250	\$525	110%
Rec Center - Operations	\$538,476	\$524,260	\$521,934	\$511,924	-2%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Personnel Services	\$373,229	\$326,441	\$325,815	\$326,358	0%
Salaries and Wages - FT	\$130,137	\$113,773	\$113,206	\$102,111	-10%
Salaries and Wages - PT/Season	\$126,232	\$113,918	\$113,918	\$125,793	10%
Overtime	\$7	\$0	\$0	\$255	999%
Supplemental Pay	\$14,251	\$0	\$0	\$0	0%
Other Employee Withholdings	\$3,519	\$0	\$0	\$0	0%
FICA/MC Contributions	\$22,315	\$17,548	\$17,505	\$17,454	-1%
Retirement Contributions	\$12,128	\$10,325	\$10,325	\$9,592	-7%
Workers Compensation	\$10,083	\$6,285	\$6,269	\$6,434	2%
Health Insurance	\$53,467	\$62,872	\$62,872	\$63,453	1%
Other Insurance	\$550	\$760	\$760	\$746	-2%
Other Employee Compensation	\$540	\$960	\$960	\$520	-46%
Materials & Supplies	\$68,869	\$85,900	\$85,900	\$89,100	4%
General Supplies and Materials	\$5,790	\$8,300	\$8,300	\$8,300	0%
Custodial Supplies	\$9,365	\$11,250	\$11,250	\$11,250	0%
Postage and Printing	\$117	\$600	\$600	\$600	0%
Electricity	\$44,092	\$50,000	\$50,000	\$48,000	-4%
Natural Gas	\$7,505	\$11,000	\$11,000	\$10,000	-9%
Supplies Purchased for Resale	\$1,516	\$3,750	\$3,750	\$3,750	0%
Technology Supplies	\$0	\$0	\$0	\$5,700	999%
Uniform Expense	\$483	\$1,000	\$1,000	\$1,500	50%
Contractual Services	\$1,331	\$3,004	\$3,004	\$3,004	0%
Other Contractual	\$1,331	\$3,004	\$3,004	\$3,004	0%
Capital Outlay	\$4,066	\$5,200	\$2,000	\$0	-100%
Technology - Capital	\$4,066	\$5,200	\$2,000	\$0	-100%
Other Costs	\$72,351	\$83,465	\$84,965	\$69,512	-17%
Travel/Training	\$1,069	\$600	\$600	\$600	0%
Insurance/Bonds	\$70,341	\$81,715	\$81,715	\$67,762	-17%
Advertising/Promotion	\$943	\$800	\$2,400	\$800	0%
Over/Short	(\$10)	\$100	\$0	\$100	0%
Dues and Subscriptions	\$8	\$250	\$250	\$250	0%
Utility Expense	\$18,514	\$20,000	\$20,000	\$23,700	18%
Communication	\$3,648	\$5,800	\$5,800	\$5,800	0%
Water	\$14,866	\$14,200	\$14,200	\$17,900	26%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Tax Expense	\$116	\$250	\$250	\$250	0%
Sales Tax	\$116	\$250	\$250	\$250	0%
Rec Center - Special Programs	\$2,014	\$3,000	\$3,000	\$3,000	0%
Materials & Supplies	\$2,014	\$3,000	\$3,000	\$3,000	0%
General Supplies and Materials	\$2,014	\$3,000	\$3,000	\$3,000	0%
Rec Center - Sports Programs	\$348,173	\$377,916	\$374,702	\$388,397	3%
Personnel Services	\$263,749	\$356,926	\$353,712	\$352,917	-1%
Salaries and Wages - FT	\$162,884	\$186,093	\$183,182	\$169,358	-9%
Salaries and Wages - PT/Season	\$30,397	\$76,000	\$76,000	\$89,856	18%
Supplemental Pay	\$4,154	\$0	\$0	\$0	0%
Other Employee Withholdings	\$841	\$0	\$0	\$0	0%
FICA/MC Contributions	\$12,639	\$19,700	\$19,477	\$19,830	1%
Retirement Contributions	\$11,993	\$16,707	\$16,707	\$15,869	-5%
Workers Compensation	\$3,633	\$7,001	\$6,921	\$7,309	4%
Health Insurance	\$36,317	\$50,252	\$50,252	\$49,072	-2%
Other Insurance	\$531	\$1,173	\$1,173	\$1,103	-6%
Other Employee Compensation	\$360	\$0	\$0	\$520	999%
Materials & Supplies	\$8,990	\$19,300	\$19,300	\$29,550	53%
General Supplies and Materials	\$8,490	\$18,500	\$18,500	\$28,500	54%
Technology Supplies	\$0	\$0	\$0	\$250	999%
Uniform Expense	\$500	\$800	\$800	\$800	0%
Contractual Services	\$74,748	\$0	\$0	\$5,000	999%
Other Contractual	\$0	\$0	\$0	\$5,000	999%
Internal Services	\$74,748	\$0	\$0	\$0	0%
Capital Outlay	\$0	\$800	\$800	\$0	-100%
Technology - Capital	\$0	\$800	\$800	\$0	-100%
Other Costs	\$685	\$890	\$890	\$930	4%
Travel/Training	\$515	\$620	\$620	\$620	0%
Dues and Subscriptions	\$170	\$270	\$270	\$310	15%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Rec Center - Classes	\$277,663	\$268,123	\$269,723	\$268,920	0%
Personnel Services	\$270,544	\$256,063	\$256,063	\$256,560	0%
Salaries and Wages - FT	\$54,862	\$52,355	\$52,355	\$53,414	2%
Salaries and Wages - PT/Season	\$153,865	\$150,000	\$150,000	\$150,000	0%
Overtime	\$294	\$248	\$248	\$250	1%
Supplemental Pay	\$2,287	\$0	\$0	\$0	0%
Other Employee Withholdings	\$410	\$0	\$0	\$0	0%
FICA/MC Contributions	\$17,856	\$15,884	\$15,884	\$15,580	-2%
Retirement Contributions	\$6,358	\$4,774	\$4,774	\$5,028	5%
Workers Compensation	\$4,133	\$5,578	\$5,578	\$5,743	3%
Health Insurance	\$30,142	\$26,877	\$26,877	\$26,065	-3%
Other Insurance	\$338	\$347	\$347	\$480	38%
Materials & Supplies	\$6,213	\$10,600	\$10,600	\$10,900	3%
General Supplies and Materials	\$5,230	\$9,500	\$9,500	\$9,500	0%
Gas/Fuel	\$583	\$600	\$600	\$600	0%
Uniform Expense	\$400	\$500	\$500	\$800	60%
Other Costs	\$906	\$1,460	\$3,060	\$1,460	0%
Travel/Training	\$560	\$810	\$810	\$810	0%
Advertising/Promotion	\$338	\$400	\$2,000	\$400	0%
Dues and Subscriptions	\$8	\$250	\$250	\$250	0%

Hogadon

Authorized Positions for Hogadon

<i>Full Time Positions:</i>	<i>5.00</i>
SKI AREA SUPERINTENDENT	1.00
PARKS & RECREATION WORKER II	2.00
PARKS & RECREATION WORKER IV	2.00

Hogadon Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$874,016)	(\$872,215)	(\$867,605)	(\$967,504)	11%
Goods and Svcs Rev	(\$518,490)	(\$469,000)	(\$469,000)	(\$589,655)	26%
Misc Revenue	(\$14,819)	(\$16,000)	(\$16,000)	(\$16,000)	0%
Other Sources	(\$340,707)	(\$387,215)	(\$382,605)	(\$361,849)	-7%
Expense	\$826,479	\$874,788	\$869,805	\$967,504	11%
Personnel Services	\$410,856	\$422,213	\$417,603	\$500,934	19%
Materials & Supplies	\$162,293	\$187,973	\$187,600	\$220,750	17%
Contractual Services	\$186,078	\$192,284	\$192,284	\$175,133	-9%
Capital Outlay	\$5,325	\$7,400	\$7,400	\$0	-100%
Other Costs	\$59,631	\$58,418	\$58,418	\$64,187	10%
Utility Expense	\$2,296	\$6,500	\$6,500	\$6,500	0%
Hogadon Fund Net Decrease (Increase)	(\$47,537)	\$2,573	\$2,200	\$0	-100%

Hogadon Transfers In Detail	(\$361,849)
Fund 101 - General Fund Contribution	(\$250,296)
Perpetual Care	(\$96,553)
Snowmaking Repairs - Perpetual Care	(\$15,000)

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Hogadon - Admin	(\$200,990)	(\$281,195)	(\$278,354)	(\$262,540)	-7%
Goods and Svcs Rev	(\$8,598)	(\$9,000)	(\$9,000)	(\$9,000)	0%
Classes	(\$8,509)	(\$6,000)	(\$6,000)	(\$6,000)	0%
Other Fees & Charges	(\$89)	(\$3,000)	(\$3,000)	(\$3,000)	0%
Misc Revenue	(\$13,319)	(\$10,000)	(\$10,000)	(\$10,000)	0%
Rentals and Leases	(\$13,319)	(\$10,000)	(\$10,000)	(\$10,000)	0%
Other Sources	(\$340,707)	(\$387,215)	(\$382,605)	(\$361,849)	-7%
Transfers In	(\$340,707)	(\$387,215)	(\$382,605)	(\$361,849)	-7%
Personnel Services	\$125,795	\$112,020	\$110,251	\$112,309	0%
Salaries and Wages - FT	\$90,607	\$83,296	\$81,694	\$83,296	0%
Supplemental Pay	\$1,338	\$0	\$0	\$0	0%
Other Employee Withholdings	\$326	\$0	\$0	\$0	0%
FICA/MC Contributions	\$6,308	\$6,278	\$6,155	\$6,372	1%
Retirement Contributions	\$7,215	\$7,451	\$7,451	\$7,805	5%
Workers Compensation	\$1,943	\$2,205	\$2,161	\$2,349	7%
Health Insurance	\$17,281	\$11,768	\$11,768	\$11,306	-4%
Other Insurance	\$339	\$542	\$542	\$661	22%
Other Employee Compensation	\$440	\$480	\$480	\$520	8%
Materials & Supplies	\$945	\$1,100	\$1,100	\$6,000	445%
General Supplies and Materials	\$945	\$1,100	\$1,100	\$1,100	0%
Technology Supplies	\$0	\$0	\$0	\$4,900	999%
Contractual Services	\$31,735	\$7,000	\$7,000	\$0	-100%
Credit Card Fees	\$12,035	\$7,000	\$7,000	\$0	-100%
Internal Services	\$19,699	\$0	\$0	\$0	0%
Capital Outlay	\$3,000	\$4,900	\$4,900	\$0	-100%
Technology - Replacement	\$3,000	\$4,900	\$4,900	\$0	-100%
Other Costs	\$159	\$0	\$0	\$0	0%
Over/Short	\$159	\$0	\$0	\$0	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Hogadon - Operations	\$153,453	\$283,768	\$280,554	\$262,540	-7%
Goods and Svcs Rev	(\$509,892)	(\$460,000)	(\$460,000)	(\$580,655)	26%
Season Passes	(\$288,203)	(\$260,000)	(\$260,000)	(\$332,500)	28%
Lift Ticket	(\$221,689)	(\$200,000)	(\$200,000)	(\$248,155)	24%
Misc Revenue	(\$1,500)	(\$6,000)	(\$6,000)	(\$6,000)	0%
Rentals and Leases	(\$1,500)	(\$6,000)	(\$6,000)	(\$6,000)	0%
Personnel Services	\$285,061	\$310,193	\$307,352	\$388,625	25%
Salaries and Wages - FT	\$150,221	\$170,254	\$167,681	\$167,252	-2%
Salaries and Wages - PT/Season	\$43,374	\$48,750	\$48,750	\$91,612	88%
Overtime	\$116	\$999	\$999	\$2,000	100%
Supplemental Pay	\$3,799	\$0	\$0	\$0	0%
Other Employee Withholdings	\$925	\$0	\$0	\$0	0%
FICA/MC Contributions	\$14,831	\$17,280	\$17,083	\$19,956	15%
Retirement Contributions	\$16,229	\$15,293	\$15,293	\$15,859	4%
Workers Compensation	\$4,156	\$6,117	\$6,046	\$7,356	20%
Health Insurance	\$50,834	\$50,415	\$50,415	\$83,337	65%
Other Insurance	\$576	\$1,085	\$1,085	\$1,253	15%
Materials & Supplies	\$161,348	\$186,873	\$186,500	\$214,750	15%
General Supplies and Materials	\$19,997	\$20,000	\$20,000	\$25,000	25%
Safety Equipment/Supplies	\$3,750	\$6,500	\$6,500	\$9,000	38%
Electricity	\$89,489	\$100,000	\$100,000	\$105,000	5%
Natural Gas	\$19,391	\$30,373	\$30,000	\$30,000	-1%
Gas/Fuel	\$15,202	\$15,000	\$15,000	\$15,750	5%
Maint/Repair (non contract)	\$13,520	\$15,000	\$15,000	\$30,000	100%
Contractual Services	\$154,344	\$185,284	\$185,284	\$175,133	-5%
Other Contractual	\$18,506	\$49,494	\$49,494	\$30,000	-39%
Internal Services	\$135,838	\$135,790	\$135,790	\$145,133	7%
Capital Outlay	\$2,325	\$2,500	\$2,500	\$0	-100%
Light Equipment - Replacement	\$2,325	\$2,500	\$2,500	\$0	-100%
Other Costs	\$59,472	\$58,418	\$58,418	\$64,187	10%
Travel/Training	\$378	\$1,360	\$1,360	\$1,360	0%
Insurance/Bonds	\$48,093	\$46,058	\$46,058	\$47,827	4%
Advertising/Promotion	\$11,000	\$11,000	\$11,000	\$15,000	36%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Utility Expense	\$2,296	\$6,500	\$6,500	\$6,500	0%
Communication	\$631	\$4,000	\$4,000	\$4,000	0%
Refuse Collection	\$1,665	\$2,500	\$2,500	\$2,500	0%

Ford Wyoming Center Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$1,119,613)	(\$1,071,243)	(\$886,836)	(\$980,910)	-8%
Intergovernmental	\$0	(\$12,410)	\$0	\$0	-100%
Misc Revenue	(\$25,943)	(\$16,120)	(\$16,120)	(\$16,310)	1%
Other Sources	(\$1,093,670)	(\$1,042,713)	(\$870,716)	(\$964,600)	-7%
Expense	\$1,018,279	\$1,058,833	\$886,836	\$1,013,540	-4%
Contractual Services	\$977,783	\$1,026,307	\$854,310	\$983,359	-4%
Capital Outlay	\$37,647	\$3,000	\$3,000	\$0	-100%
Other Costs	\$2,849	\$29,526	\$29,526	\$30,181	2%
Ford Wyoming Center Fund Net Decrease (Increase)	(\$101,334)	(\$12,410)	\$0	\$32,630	-363%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Ford Wyoming Center	(\$101,334)	(\$12,410)	\$0	\$32,630	-363%
Intergovernmental	\$0	(\$12,410)	\$0	\$0	-100%
Federal Grants	\$0	(\$12,410)	\$0	\$0	-100%
Misc Revenue	(\$25,943)	(\$16,120)	(\$16,120)	(\$16,310)	1%
Interest Earned	(\$10,073)	(\$250)	(\$250)	(\$440)	76%
Rentals and Leases	(\$15,870)	(\$15,870)	(\$15,870)	(\$15,870)	0%
Other Sources	(\$1,093,670)	(\$1,042,713)	(\$870,716)	(\$964,600)	-7%
Transfers In	(\$1,093,670)	(\$1,042,713)	(\$870,716)	(\$964,600)	-7%
Contractual Services	\$977,783	\$1,026,307	\$854,310	\$983,359	-4%
Other Contractual	\$970,466	\$967,932	\$795,935	\$964,919	0%
Internal Services	\$7,317	\$58,375	\$58,375	\$18,440	-68%
Capital Outlay	\$37,647	\$3,000	\$3,000	\$0	-100%
Technology - Capital	\$37,647	\$3,000	\$3,000	\$0	-100%
Other Costs	\$2,849	\$29,526	\$29,526	\$30,181	2%
Insurance/Bonds	\$2,849	\$29,526	\$29,526	\$30,181	2%

Section 8:

Other Enterprise Funds



	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Parking Fund	\$22,768	\$116,023	\$107,289	\$159,264	37%
Goods and Svcs Rev	(\$2,251)	(\$2,500)	(\$2,701)	(\$2,500)	0%
Parking Revenue	(\$2,251)	(\$2,500)	(\$2,701)	(\$2,500)	0%
Misc Revenue	(\$13,064)	(\$5,354)	(\$7,250)	(\$17,618)	229%
Interest Earned	(\$9,071)	(\$1,354)	(\$3,250)	(\$7,934)	486%
Rentals and Leases	(\$3,993)	(\$4,000)	(\$4,000)	(\$9,684)	142%
Contractual Services	\$33,071	\$29,718	\$27,861	\$28,707	-3%
Investment Services	\$354	\$994	\$994	\$989	-1%
Other Contractual	\$3,370	\$5,857	\$4,000	\$4,000	-32%
Internal Services	\$29,347	\$22,867	\$22,867	\$23,718	4%
Capital Outlay	\$4,785	\$93,912	\$89,132	\$17,500	-81%
Improvements Other Than Bldgs	\$4,785	\$93,912	\$89,132	\$17,500	-81%
Transfers Out	\$0	\$0	\$0	\$133,175	999%
Transfers Out	\$0	\$0	\$0	\$133,175	999%
Other Costs	\$227	\$247	\$247	\$0	-100%
Insurance/Bonds	\$227	\$247	\$247	\$0	-100%

Parking Fund - Transfers Out Detail

\$133,175

Capital Fund - 1st and Center Parking Lot
Capital Fund - Parking Garage Improvements

\$83,675
\$49,500

Section 9: Internal Service Funds



Internal Service Funds

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	Change
All Revenue, By Fund	(\$11,683,569)	(\$5,973,712)	(\$6,405,951)	(\$6,490,556)	9%
Fleet Maintenance Fund	(\$4,352,808)	(\$2,659,036)	(\$3,095,190)	(\$3,197,988)	20%
Buildings and Structures Fund	(\$935,597)	(\$1,067,592)	(\$1,061,664)	(\$1,211,688)	13%
Health Insurance Fund	(\$4,363,575)	(\$20,201)	(\$20,201)	(\$4,414)	-78%
Property Insurance Fund	(\$2,031,589)	(\$2,226,883)	(\$2,228,896)	(\$2,076,466)	-7%
Expenses, By Fund	\$11,457,776	\$8,418,807	\$6,704,799	\$6,914,668	-18%
Fleet Maintenance Fund	\$4,551,131	\$2,395,939	\$3,038,428	\$3,261,778	36%
Buildings and Structures Fund	\$1,028,958	\$1,046,918	\$1,004,663	\$983,491	-6%
Health Insurance Fund	\$4,062,237	\$2,364,525	\$335,203	\$422,100	-82%
Property Insurance Fund	\$1,815,451	\$2,611,425	\$2,326,505	\$2,247,299	-14%
Net Decrease (Increase)	(\$225,793)	\$2,445,095	\$298,848	\$424,112	-83%
Fleet Maintenance Fund	\$198,323	(\$263,097)	(\$56,762)	\$63,790	-124%
Buildings and Structures Fund	\$93,361	(\$20,674)	(\$57,001)	(\$228,197)	999%
Health Insurance Fund	(\$301,338)	\$2,344,324	\$315,002	\$417,686	-82%
Property Insurance Fund	(\$216,138)	\$384,542	\$97,609	\$170,833	-56%

Fleet Maintenance Fund

Authorized Positions for Fleet Maintenance Fund

<i>Full Time Positions:</i>	<i>10.00</i>
ADMINISTRATIVE SUPPORT TECH.	1.00
FLEET MANAGER	1.00
FLEET SERVICE WRITER	1.00
MECHANIC I	1.00
MECHANIC II	6.00

Fleet Maintenance Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$4,352,808)	(\$2,659,036)	(\$3,095,190)	(\$3,197,988)	20%
Goods and Svcs Rev	(\$2,375,927)	(\$2,265,251)	(\$2,265,251)	(\$2,625,488)	16%
Misc Revenue	(\$1,976,881)	(\$132,500)	(\$568,654)	(\$572,500)	332%
Other Sources	\$0	(\$261,285)	(\$261,285)	\$0	-100%
Expense	\$4,551,131	\$2,395,939	\$3,038,428	\$3,261,778	36%
Personnel Services	\$894,113	\$851,789	\$850,744	\$901,983	6%
Materials & Supplies	\$2,986,889	\$948,000	\$1,596,534	\$1,772,500	87%
Contractual Services	\$603,930	\$518,199	\$518,199	\$527,686	2%
Capital Outlay	\$8,840	\$16,000	\$16,000	\$0	-100%
Other Costs	\$37,480	\$40,151	\$35,151	\$37,809	-6%
Utility Expense	\$19,880	\$21,800	\$21,800	\$21,800	0%
Fleet Maintenance Fund Net Decrease (Increase)	\$198,323	(\$263,097)	(\$56,762)	\$63,790	-124%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Fleet Maintenance Fund	\$198,323	(\$263,097)	(\$56,762)	\$63,790	-124%
Goods and Svcs Rev	(\$2,375,927)	(\$2,265,251)	(\$2,265,251)	(\$2,625,488)	16%
Other Fees & Charges	(\$245,627)	(\$311,000)	(\$311,000)	(\$400,000)	29%
Interdepartmental Services	(\$2,130,300)	(\$1,954,251)	(\$1,954,251)	(\$2,225,488)	14%
Misc Revenue	(\$1,976,881)	(\$132,500)	(\$568,654)	(\$572,500)	332%
Misc. Revenue	(\$369)	(\$500)	(\$500)	(\$500)	0%
Reimbursements	(\$101,389)	(\$132,000)	(\$132,000)	(\$132,000)	0%
Fuel Revenue	(\$1,875,123)	\$0	(\$436,154)	(\$440,000)	999%
Other Sources	\$0	(\$261,285)	(\$261,285)	\$0	-100%
Transfers In	\$0	(\$261,285)	(\$261,285)	\$0	-100%
Personnel Services	\$894,113	\$851,789	\$850,744	\$901,983	6%
Salaries and Wages - FT	\$598,003	\$571,961	\$571,961	\$571,961	0%
Overtime	\$6,330	\$4,907	\$4,907	\$4,000	-18%
Supplemental Pay	\$13,686	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,502	\$0	\$0	\$0	0%
FICA/MC Contributions	\$45,515	\$43,081	\$42,298	\$44,061	2%
Retirement Contributions	\$54,533	\$51,229	\$51,229	\$53,968	5%
Workers Compensation	\$12,237	\$13,943	\$13,681	\$16,242	16%
Health Insurance	\$154,198	\$159,113	\$159,113	\$203,783	28%
Other Insurance	\$2,326	\$3,475	\$3,475	\$3,888	12%
Other Employee Compensation	\$4,783	\$4,080	\$4,080	\$4,080	0%
Materials & Supplies	\$2,986,889	\$948,000	\$1,596,534	\$1,772,500	87%
General Supplies and Materials	\$32,651	\$27,000	\$27,000	\$32,000	19%
Postage and Printing	\$500	\$500	\$500	\$1,000	100%
Bulk Fuel Expense	(\$940)	\$0	\$498,534	\$500,000	999%
Electricity	\$43,450	\$44,000	\$44,000	\$44,000	0%
Natural Gas	\$19,115	\$20,000	\$20,000	\$20,000	0%
Gas/Fuel	\$1,878,273	\$150,000	\$150,000	\$160,000	7%
Vehicle Supplies	\$1,007,400	\$700,000	\$850,000	\$1,000,000	43%
Technology Supplies	\$0	\$0	\$0	\$4,000	999%
Maint/Repair (non contract)	\$6,440	\$6,500	\$6,500	\$11,500	77%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Contractual Services	\$603,930	\$518,199	\$518,199	\$527,686	2%
Laundry/Towel	\$7,629	\$9,000	\$9,000	\$10,000	11%
Outside Services	\$115,802	\$106,250	\$106,250	\$106,250	0%
Other Contractual	\$180,080	\$181,827	\$181,827	\$181,700	0%
Internal Services	\$189,401	\$91,122	\$91,122	\$99,736	9%
Reimbursable Contract Exp.	\$111,018	\$130,000	\$130,000	\$130,000	0%
Capital Outlay	\$8,840	\$16,000	\$16,000	\$0	-100%
Improvements Other Than Bldgs	\$5,000	\$5,000	\$5,000	\$0	-100%
Light Equipment - Replacement	\$0	\$7,000	\$7,000	\$0	-100%
Technology - Capital	\$3,840	\$4,000	\$4,000	\$0	-100%
Other Costs	\$37,480	\$40,151	\$35,151	\$37,809	-6%
Travel/Training	\$2,285	\$5,000	\$0	\$2,500	-50%
Insurance/Bonds	\$35,195	\$35,151	\$35,151	\$35,309	0%
Utility Expense	\$19,880	\$21,800	\$21,800	\$21,800	0%
Communication	\$2,606	\$4,800	\$4,800	\$4,800	0%
Water	\$17,274	\$17,000	\$17,000	\$17,000	0%

Buildings & Structures Fund

Authorized Positions for Buildings & Structures Fund

<i>Full Time Positions:</i>	<i>9.00</i>	
BUILDING MAINT. WORKER II		1.00
BUILDING MAINT. WORKER III		3.00
BUILDINGS & STRUCTURES MANAGER		1.00
CUSTODIAL MAINT. WORKER		3.00

Buildings and Structures Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$935,597)	(\$1,067,592)	(\$1,061,664)	(\$1,211,688)	13%
Goods and Svcs Rev	(\$935,597)	(\$1,061,664)	(\$1,061,664)	(\$1,211,688)	14%
Other Sources	\$0	(\$5,928)	\$0	\$0	-100%
Expense	\$1,028,958	\$1,046,918	\$1,004,663	\$983,491	-6%
Personnel Services	\$697,572	\$673,165	\$667,237	\$632,098	-6%
Materials & Supplies	\$195,704	\$194,871	\$194,871	\$210,841	8%
Contractual Services	\$94,432	\$123,414	\$108,899	\$111,498	-10%
Capital Outlay	\$4,064	\$5,730	\$5,730	\$0	-100%
Depreciation / Amort	\$19,351	\$21,812	\$0	\$0	-100%
Other Costs	\$15,324	\$25,014	\$25,014	\$25,997	4%
Utility Expense	\$2,510	\$2,911	\$2,911	\$3,057	5%
Buildings and Structures Fund Net Decrease (Increase)	\$93,361	(\$20,674)	(\$57,001)	(\$228,197)	999%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Buildings & Structures Fund	\$93,361	(\$20,674)	(\$57,001)	(\$228,197)	999%
Goods and Svcs Rev	(\$935,597)	(\$1,061,664)	(\$1,061,664)	(\$1,211,688)	14%
Interdepartmental Services	(\$935,597)	(\$1,061,664)	(\$1,061,664)	(\$1,211,688)	14%
Other Sources	\$0	(\$5,928)	\$0	\$0	-100%
Transfers In	\$0	(\$5,928)	\$0	\$0	-100%
Personnel Services	\$697,572	\$673,165	\$667,237	\$632,098	-6%
Salaries and Wages - FT	\$453,527	\$424,837	\$419,468	\$418,699	-1%
Overtime	\$1,864	\$1,875	\$1,875	\$1,875	0%
Supplemental Pay	\$11,264	\$0	\$0	\$0	0%
Other Employee Withholdings	\$2,189	\$0	\$0	\$0	0%
FICA/MC Contributions	\$33,426	\$30,994	\$30,583	\$32,174	4%
Retirement Contributions	\$38,532	\$38,255	\$38,255	\$39,408	3%
Workers Compensation	\$9,399	\$11,231	\$11,083	\$11,860	6%
Health Insurance	\$141,574	\$161,292	\$161,292	\$122,536	-24%
Other Insurance	\$2,682	\$2,761	\$2,761	\$2,946	7%
Other Employee Compensation	\$3,115	\$1,920	\$1,920	\$2,600	35%
Materials & Supplies	\$195,704	\$194,871	\$194,871	\$210,841	8%
General Supplies and Materials	\$100,696	\$102,600	\$102,600	\$110,597	8%
Custodial Supplies	\$12,377	\$10,282	\$10,282	\$10,796	5%
Electricity	\$1,714	\$1,426	\$1,426	\$1,498	5%
Natural Gas	\$1,758	\$4,896	\$4,896	\$2,500	-49%
Gas/Fuel	\$4,735	\$5,667	\$5,667	\$5,950	5%
Technology Supplies	\$0	\$0	\$0	\$6,000	999%
Maint/Repair (non contract)	\$74,426	\$70,000	\$70,000	\$73,500	5%
Contractual Services	\$94,432	\$123,414	\$108,899	\$111,498	-10%
Maintenance Agreements	\$76,608	\$102,366	\$87,851	\$92,048	-10%
Other Contractual	\$1,014	\$800	\$800	\$840	5%
Internal Services	\$16,810	\$20,248	\$20,248	\$18,610	-8%
Capital Outlay	\$4,064	\$5,730	\$5,730	\$0	-100%
Light Equipment	\$2,414	\$2,730	\$2,730	\$0	-100%
Technology - Replacement	\$1,650	\$3,000	\$3,000	\$0	-100%
Depreciation / Amort	\$19,351	\$21,812	\$0	\$0	-100%
Depreciation	\$19,351	\$21,812	\$0	\$0	-100%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Other Costs	\$15,324	\$25,014	\$25,014	\$25,997	4%
Travel/Training	\$0	\$315	\$315	\$331	5%
Insurance/Bonds	\$15,324	\$24,699	\$24,699	\$25,666	4%
Utility Expense	\$2,510	\$2,911	\$2,911	\$3,057	5%
Communication	\$1,071	\$1,680	\$1,680	\$1,764	5%
Water	\$1,440	\$1,231	\$1,231	\$1,293	5%

Health Insurance Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$4,363,575)	(\$20,201)	(\$20,201)	(\$4,414)	-78%
Misc Revenue	(\$3,448,945)	(\$5,855)	(\$5,855)	(\$4,414)	-25%
Other Sources	(\$914,630)	(\$14,346)	(\$14,346)	\$0	-100%
Expense	\$4,062,237	\$2,364,525	\$335,203	\$422,100	-82%
Personnel Services	\$30,680	\$31,000	\$31,000	\$32,000	3%
Materials & Supplies	\$1,148	\$5,600	\$5,600	\$6,000	7%
Contractual Services	\$175,045	\$650,553	\$242,553	\$360,550	-45%
Capital Outlay	\$433	\$10,000	\$10,000	\$10,000	0%
Transfers Out	\$852,755	\$0	\$0	\$0	0%
Other Costs	\$953	\$1,050	\$1,050	\$3,550	238%
Health Fund Misc	\$3,001,223	\$1,666,322	\$45,000	\$10,000	-99%
Health Insurance Fund Net Decrease (Increase)	(\$301,338)	\$2,344,324	\$315,002	\$417,686	-82%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Health Insurance Fund	(\$301,338)	\$2,344,324	\$315,002	\$417,686	-82%
Misc Revenue	(\$3,448,945)	(\$5,855)	(\$5,855)	(\$4,414)	-25%
Interest Earned	(\$19,422)	(\$4,855)	(\$4,855)	(\$4,414)	-9%
Contributions	(\$22,239)	\$0	\$0	\$0	0%
Reimbursements	(\$1,738)	(\$1,000)	(\$1,000)	\$0	-100%
Employee Contributions Health	(\$504,442)	\$0	\$0	\$0	0%
Employer Contributions Health	(\$2,844,741)	\$0	\$0	\$0	0%
Stop Loss Reimbursements	(\$47,305)	\$0	\$0	\$0	0%
COBRA Contributions	(\$9,058)	\$0	\$0	\$0	0%
Retiree Premiums - Under 65	\$0	\$0	\$0	\$0	0%
Retiree Premiums - Dental	\$0	\$0	\$0	\$0	0%
Other Sources	(\$914,630)	(\$14,346)	(\$14,346)	\$0	-100%
Transfers In	(\$914,630)	(\$14,346)	(\$14,346)	\$0	-100%
Personnel Services	\$30,680	\$31,000	\$31,000	\$32,000	3%
EFAP	\$30,680	\$31,000	\$31,000	\$32,000	3%
Materials & Supplies	\$1,148	\$5,600	\$5,600	\$6,000	7%
General Supplies and Materials	\$963	\$1,350	\$1,000	\$1,000	-26%
Postage and Printing	\$184	\$3,650	\$4,000	\$4,000	10%
Books and Periodicals	\$0	\$600	\$600	\$600	0%
Technology Supplies	\$0	\$0	\$0	\$400	999%
Contractual Services	\$175,045	\$650,553	\$242,553	\$360,550	-45%
Professional Services	\$169,848	\$0	\$0	\$0	0%
Investment Services	\$197	\$553	\$553	\$550	-1%
Outside Services	\$0	\$0	\$0	\$0	0%
Other Contractual	\$5,000	\$650,000	\$242,000	\$360,000	-45%
Capital Outlay	\$433	\$10,000	\$10,000	\$10,000	0%
Programs and Projects	\$433	\$10,000	\$10,000	\$10,000	0%
Transfers Out	\$852,755	\$0	\$0	\$0	0%
Transfers Out	\$852,755	\$0	\$0	\$0	0%
Other Costs	\$953	\$1,050	\$1,050	\$3,550	238%
Travel/Training	\$668	\$600	\$600	\$3,100	417%
Dues and Subscriptions	\$285	\$450	\$450	\$450	0%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Health Fund Misc	\$3,001,223	\$1,666,322	\$45,000	\$10,000	-99%
Medical Stop Loss Insurance	\$296,277	\$0	\$0	\$0	0%
Dental Plan Fees	\$209,662	\$0	\$0	\$0	0%
Pescriptions	\$589,832	\$0	\$0	\$0	0%
Health Claims Cost	\$1,905,452	\$1,666,322	\$45,000	\$10,000	-99%

Property and Liability Insurance

Authorized Positions for Risk Management

<i>Full Time Positions:</i>	<i>3.00</i>
RISK MANAGEMENT SPECIALIST	1.00
RISK MANAGEMENT SUPPORT TECH	1.00
RISK MANAGER	1.00

Property Insurance Fund Summary by Category	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
All Revenue	(\$2,031,589)	(\$2,226,883)	(\$2,228,896)	(\$2,076,466)	-7%
Goods and Svcs Rev	(\$1,582,213)	(\$1,762,896)	(\$1,762,896)	(\$1,891,654)	7%
Misc Revenue	(\$133,045)	(\$460,150)	(\$466,000)	(\$184,812)	-60%
Other Sources	(\$316,332)	(\$3,837)	\$0	\$0	-100%
Expense	\$1,815,451	\$2,611,425	\$2,326,505	\$2,247,299	-14%
Personnel Services	\$84,893	\$249,412	\$245,575	\$342,284	37%
Materials & Supplies	\$1,261	\$1,875	\$1,575	\$3,345	78%
Contractual Services	\$54,894	\$91,205	\$84,205	\$91,870	1%
Capital Outlay	\$162,141	\$735,768	\$735,500	\$307,650	-58%
Transfers Out	\$421,000	\$250,000	\$0	\$0	-100%
Other Costs	\$1,090,019	\$1,281,015	\$1,257,650	\$1,500,000	17%
Utility Expense	\$1,244	\$2,150	\$2,000	\$2,150	0%
Property Insurance Fund Net Decrease (Increase)	(\$216,138)	\$384,542	\$97,609	\$170,833	-56%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Property Insurance Fund	(\$338,829)	\$70,530	(\$212,116)	(\$241,643)	-443%
Goods and Svcs Rev	(\$1,582,213)	(\$1,762,896)	(\$1,762,896)	(\$1,891,654)	7%
Interdepartmental Services	(\$1,582,213)	(\$1,762,896)	(\$1,762,896)	(\$1,891,654)	7%
Misc Revenue	(\$133,045)	(\$460,150)	(\$466,000)	(\$184,812)	-60%
Interest Earned	(\$13,736)	(\$150)	(\$6,000)	(\$11,812)	999%
Misc. Revenue	(\$20,112)	(\$19,000)	(\$19,000)	(\$19,000)	0%
Reimbursements	(\$99,198)	(\$441,000)	(\$441,000)	(\$154,000)	-65%
Other Sources	(\$316,332)	(\$3,837)	\$0	\$0	-100%
Transfers In	(\$315,750)	(\$3,837)	\$0	\$0	-100%
Amortization of Premiums/Disc.	\$0	\$0	\$0	\$0	0%
Gain/Loss on Sales of Investme	(\$582)	\$0	\$0	\$0	0%
Personnel Services	\$11,868	\$0	\$0	\$0	0%
Supplemental Pay	\$302	\$0	\$0	\$0	0%
FICA/MC Contributions	\$1,135	\$0	\$0	\$0	0%
Retirement Contributions	\$2,227	\$0	\$0	\$0	0%
Workers Compensation	\$4,446	\$0	\$0	\$0	0%
Health Insurance	\$3,018	\$0	\$0	\$0	0%
Other Insurance	\$113	\$0	\$0	\$0	0%
Other Employee Compensation	\$626	\$0	\$0	\$0	0%
Contractual Services	\$40,492	\$64,380	\$57,380	\$63,973	-1%
Legal Services	\$15,281	\$32,840	\$27,840	\$30,000	-9%
Investment Services	\$538	\$1,540	\$1,540	\$1,473	-4%
Testing	\$24,674	\$30,000	\$28,000	\$32,500	8%
Capital Outlay	\$139,986	\$710,268	\$710,000	\$280,150	-61%
Improvements to Buildings	\$139,986	\$710,268	\$710,000	\$280,150	-61%
Transfers Out	\$421,000	\$250,000	\$0	\$0	-100%
Transfers Out	\$421,000	\$250,000	\$0	\$0	-100%
Other Costs	\$1,079,415	\$1,272,765	\$1,249,400	\$1,490,700	17%
Insurance/Bonds	\$1,079,415	\$1,272,765	\$1,249,400	\$1,490,700	17%

	2020 Actual	2021 Revised	2021 Projected	2022 Adopted	% Change
Risk Management	\$122,691	\$314,012	\$309,725	\$412,476	31%
Personnel Services	\$73,026	\$249,412	\$245,575	\$342,284	37%
Salaries and Wages - FT	\$63,554	\$165,634	\$162,144	\$222,035	34%
Other Employee Withholdings	\$0	\$0	\$0	\$0	0%
FICA/MC Contributions	\$1,677	\$12,822	\$12,555	\$16,986	32%
Retirement Contributions	\$2,464	\$16,895	\$16,895	\$22,826	35%
Workers Compensation	\$475	\$4,466	\$4,386	\$6,261	40%
Health Insurance	\$4,142	\$43,227	\$43,227	\$68,234	58%
Other Insurance	\$82	\$1,288	\$1,288	\$1,434	11%
Other Employee Compensation	\$633	\$5,080	\$5,080	\$4,508	-11%
Materials & Supplies	\$1,261	\$1,875	\$1,575	\$3,345	78%
General Supplies and Materials	\$681	\$800	\$800	\$770	-4%
Postage and Printing	\$295	\$575	\$575	\$575	0%
Gas/Fuel	\$285	\$300	\$0	\$0	-100%
Books and Periodicals	\$0	\$200	\$200	\$200	0%
Technology Supplies	\$0	\$0	\$0	\$1,800	999%
Contractual Services	\$14,401	\$26,825	\$26,825	\$27,897	4%
Internal Services	\$14,401	\$26,825	\$26,825	\$27,897	4%
Capital Outlay	\$22,155	\$25,500	\$25,500	\$27,500	8%
Technology - Capital	\$0	\$0	\$0	\$0	0%
Programs and Projects	\$22,155	\$25,500	\$25,500	\$27,500	8%
Other Costs	\$10,604	\$8,250	\$8,250	\$9,300	13%
Travel/Training	\$4,064	\$7,500	\$7,500	\$7,500	0%
Dues and Subscriptions	\$6,540	\$750	\$750	\$1,800	140%
Utility Expense	\$1,244	\$2,150	\$2,000	\$2,150	0%
Communication	\$1,244	\$2,150	\$2,000	\$2,150	0%